

START OF TRANSCRIPT

[00:00:28] GOOD MORNING. THIS IS COMMISSION  
[00:00:31] PRESIDENT FRED FELLEMAN. CONVENING THE  
[00:00:33] REGULAR MEETING OF JULY 21.  
[00:00:36] THE TIME NOW IS 10:31.  
[00:00:39] WE'RE MEETING REMOTELY TODAY VIA TEAMS  
[00:00:41] TO COMPLY WITH THE SENATE CONCURRENT  
[00:00:43] RESOLUTION 8402 AND IN ACCORDANCE WITH  
[00:00:46] GOVERNOR INSLEE'S PROCLAMATION 2028.  
[00:00:49] PRESENT WITH ME TODAY ARE COMMISSIONERS  
[00:00:51] BOWMAN, CALKINS CHO, AND STEINBRUECK, WHO  
[00:00:53] ARE CURRENTLY GATHERED ON THE EXECUTIVE  
[00:00:55] SESSION LINE AWAITING THE OPENING OF THE  
[00:00:57] PUBLIC MEETING, WILL IMMEDIATELY RECESS  
[00:00:59] INTO THE EXECUTIVE SESSION TO DISCUSS  
[00:01:01] THREE ITEMS REGARDING LITIGATION OR  
[00:01:03] POTENTIAL LITIGATIONS OR LEGAL RISK  
[00:01:06] PURSUANT RCW 42.31.10.1(I)  
[00:01:10] FOR APPROXIMATELY 75 MINUTES AND  
[00:01:14] WE'LL RECONVENE INTO PUBLIC SESSION AT  
[00:01:16] NOON. WE'LL NOW GO OVER TO THE EXECUTIVE  
[00:01:18] SESSION. SEE YOU THEN. THANK YOU.  
[00:01:22] GOOD AFTERNOON. THIS IS COMMISSION  
[00:01:24] PRESIDENT FRED FELLEMAN. RECONVENING THE  
[00:01:26] MEETING OF JULY 13 TH 2021. THE TIME  
[00:01:29] NOW IS 12:12. SORRY FOR THE  
[00:01:33] EXTENDED TIME WE TOOK TO GET GOING.  
[00:01:36] WE'RE MEETING REMOTELY TODAY VIA TEAMS  
[00:01:38] TO COMPLY WITH SENATE CONCURRENT  
[00:01:39] RESOLUTION 8402 AND IN ACCORDANCE WITH  
[00:01:42] GOVERNOR INSLEE'S PROCLAMATION 2028.  
[00:01:46] PRESENT WITH ME TODAY OUR COMMISSIONERS  
[00:01:48] CALKINS CHO AND STEINBRUECK. WE EXPECT  
[00:01:50] COMMISSIONER BOWMAN WE JOIN US SHORTLY.  
[00:01:52] I'LL ASK THE CLERK TO DO A ROLL CALL OF  
[00:01:54] ALL COMMISSIONERS TO ENSURE EVERYONE IS  
[00:01:56] ONLINE. CLERK HART, PLEASE DO THE HONORS.  
[00:01:58] THANK YOU, MR. COMMISSION PRESIDENT  
[00:02:00] BEGINNING WITH COMMISSIONER CALKINS  
[00:02:05] HERE. THANK YOU, SIR. COMMISSIONER CHO. PRESENT.  
[00:02:09] THANK YOU. COMMISSIONERS. STEINBREUCK.  
[00:02:13] YUP. HERE. THANK YOU.  
[00:02:17] COMMISSIONER BOWMAN IS STILL NOT ON THE  
[00:02:20] LINE WITH US. I'M SURE SHE'LL BE JOINING  
[00:02:22] SHORTLY. COMMISSIONER FELLEMAN, WE DO  
[00:02:24] HAVE A QUORUM. THANK YOU. TODAY'S  
[00:02:27] MEETING IS STRUCTURED FOR OUR VIRTUAL  
[00:02:29] FORMAT WHICH MAKE SPECIAL ARRANGEMENTS  
[00:02:31] TO PROVIDE FOR REMOTE PARTICIPATION FOR  
[00:02:34] ALL OF OUR STAFF AND COMMISSIONERS.  
[00:02:36] LATER, WE'LL TAKE PUBLIC COMMENT FROM  
[00:02:38] THE PEOPLE WHO ARE PARTICIPATING BY  
[00:02:39] TEAMS AND WILL SIGN UP TO SPEAK. ALL  
[00:02:42] VOTES TODAY WILL BE TAKEN BY THE ROLL  
[00:02:44] CALL METHOD. SINCE COMMISSIONERS ARE  
[00:02:46] PARTICIPATING REMOTELY, THAT MEANS FOR  
[00:02:48] EACH VOTE THE CLERK WILL CALL EACH  
[00:02:50] COMMISSIONERS NAME COMMISSIONERS ON THE  
[00:02:52] TEAM'S CALL WILL MAKE SURE THAT THEY'RE  
[00:02:54] UNMUTED AND THEN ANSWER YAY OR NAY TO BE  
[00:02:56] EQUITABLE. WE'LL ASK ALL COMMISSIONERS  
[00:02:58] TO SPEAK IN TURN AND WAIT TO BE

[00:03:00] RECOGNIZED BEFORE SPEAKING AS MUCH AS  
[00:03:02] POSSIBLE. WE'RE MEETING TODAY ON THE  
[00:03:05] ANCESTRAL LANDS AND WATERS OF THE COSALISH PEOPLE  
[00:03:07] WITH WHOM WE SHARE A  
[00:03:08] COMMITMENT TO STEWARD THESE NATURAL  
[00:03:10] RESOURCES FOR OUR FUTURE GENERATIONS.  
[00:03:13] THIS MEETING IS BEING DIGITALLY RECORDED  
[00:03:15] AND MAY BE VIEWED OR HEARD AT ANY TIME  
[00:03:17] ON THE PORT WEBSITE AND MAY BE  
[00:03:19] REBROADCAST BY KING COUNTY TELEVISION.  
[00:03:21] PLEASE STAND OR JOIN US FOR THE PLEDGE  
[00:03:24] OF ALLEGIANCE. LET ME GET THAT SIDE.  
[00:03:30] VERY GOOD. I PLEDGE ALLEGIANCE TO THE  
[00:03:34] FLAG OF THE UNITED STATES OF AMERICA AND  
[00:03:36] TO THE REPUBLIC FOR WHICH IT STANDS.  
[00:03:38] ONE NATION UNDER GOD INDIVISIBLE WITH  
[00:03:41] LIBERTY AND JUSTICE FOR ALL.  
[00:03:44] THE FIRST ITEM OF BUSINESS TODAY IS THE  
[00:03:47] APPROVAL OF THE AGENDA. COMMISSIONER IS  
[00:03:49] PLEASE UNMUTE YOURSELVES. I'M GOING TO  
[00:03:51] ASK EACH COMMISSIONER, IN TURN, IF THEY  
[00:03:54] HAVE ANY MOTIONS TO REARRANGE THE ORDERS  
[00:03:56] OF THE DAY. AND IF THEY DO, I'LL ASK FOR  
[00:03:58] A SECOND. PLEASE RESPOND WHEN THE CLERK  
[00:04:01] CALLS YOUR NAME. IF YOU HAVE NO CHANGES,  
[00:04:03] JUST SAY NONE. CLERK HART, PLEASE CALL  
[00:04:05] THE ROLL FOR ANY CHANGES TO THE AGENDA.  
[00:04:07] THANK YOU. BEGINNING WITH COMMISSIONER  
[00:04:10] BOWMAN. NO CHANGES. THANK YOU,  
[00:04:13] COMMISSIONER CALKINS. NONE FOR ME.  
[00:04:16] THANK YOU, COMMISSIONER CHO. TO NOT FOR ME  
[00:04:18] EITHER. THANK YOU. THANK YOU,  
[00:04:19] COMMISSIONER STEINBREUCK. NO CHANGES.  
[00:04:22] THANK YOU, COMMISSIONER FELLEMAN. NONE  
[00:04:25] FOR ME. THANK YOU. SO THE COMMISSIONERS.  
[00:04:29] NOW, THE QUESTION BEFORE US IS THE  
[00:04:31] APPROVAL OF THE AGENDA. PLEASE SAY YES  
[00:04:33] OR NO WHEN YOUR NAME IS CALLED THE PORT.  
[00:04:36] THANK YOU FOR APPROVAL OF THE AGENDA  
[00:04:37] BEGINNING WITH COMMISSIONER BOWMAN  
[00:04:39] APPROVED. THANK YOU, COMMISSIONER  
[00:04:42] CALKINS APPROVED.  
[00:04:45] THANK YOU, COMMISSIONER CHO APPROVE.  
[00:04:49] THANK YOU, COMMISSIONERS. STEINBREUCK.  
[00:04:51] YES. THANK YOU, COMMISSIONER FELLEMAN  
[00:04:54] APPROVED. THANK YOU. YOU HAVE FIVE.  
[00:04:57] YESSES AND ZERO NOS. VERY GOOD. VERY  
[00:05:00] BRIEFLY, BEFORE WE GET TO THE EXECUTIVE  
[00:05:02] DIRECTORS REPORT, I JUST WANT TO NOTE  
[00:05:04] HOW THE CLIMATE HAS BEEN CLEARLY IN THE  
[00:05:06] NEWS OF LATE, WITH THE FIRES BURNING AND  
[00:05:08] THESE UNPRECEDENTED HEAT WAVES BEFORE US,  
[00:05:11] WHICH SCIENTISTS HAVE ASSERTED  
[00:05:12] UNEQUIVOCALLY, COULD NOT HAVE HAPPENED  
[00:05:14] WITHOUT ANTHROPOGENIC INPUTS TO OUR  
[00:05:17] CARBON CONTRIBUTIONS. AND EVEN SENATOR  
[00:05:21] MURRAY TODAY AND HER UP ED POINTS TO THE  
[00:05:23] SIGNIFICANCE OF US ADDRESSING CLIMATE  
[00:05:25] CHANGE AND HOW THE INFRASTRUCTURE BILL  
[00:05:28] SHOULD BE PART OF THAT, WHETHER IT BE  
[00:05:30] RESTRUCTURING THE GRID OR WHATEVER.  
[00:05:32] THIS VERY MUCH FOLLOWS THE COMMENTS THAT  
[00:05:35] EXECUTIVE METRUCK AND I WROTE IN OP ED IN

[00:05:38] SEATTLE TIMES AND EVEN SECRETARY BUTTIGIEG  
[00:05:41] RETWEETED FOR US. NOW, I JUST WANT  
[00:05:44] TO ACKNOWLEDGE THAT THE PORT HAS DONE  
[00:05:45] MANY THINGS TO REDUCE OUR GREENHOUSE GAS  
[00:05:47] FOOTPRINT, AND WE'VE BEEN DEVELOPING  
[00:05:49] WAYS TO SEQUESTER CARBON AS WELL THAT'S  
[00:05:51] ALREADY BEEN PUT IN THE ATMOSPHERE.  
[00:05:53] HOWEVER, THE OCEANS HAVE ALREADY  
[00:05:55] ABSORBED 30% OF THE CO2 THAT'S BEEN  
[00:05:57] PUT INTO THE ATMOSPHERE, WHICH IS  
[00:05:59] RESULTED INTO OCEAN ACIDIFICATION. AND  
[00:06:02] WE WILL BE HEARING MORE ABOUT THIS,  
[00:06:03] EVEN SEE WHERE THE PORT EFFORTS TO  
[00:06:06] REDUCE OCEAN ACIDIFICATION HAS ENABLED  
[00:06:08] US TO BE THE FIRST PORT TO BE PART OF  
[00:06:11] THE INTERNATIONAL ALLIANCE TO COMBAT  
[00:06:13] OCEAN ACIDIFICATION, WHICH MAKES US ALL  
[00:06:16] VERY PROUD. WITH THAT SAID EXECUTIVE  
[00:06:19] DIRECTOR METRUCK, PLEASE PROVIDE YOUR  
[00:06:21] REPORT NOW. THANK YOU,  
[00:06:24] PRESIDENT FELLEMAN. GOOD MORNING,  
[00:06:27] COMMISSIONER. GOOD AFTERNOON,  
[00:06:28] COMMISSIONERS. THIS IS THE FIRST MEETING  
[00:06:29] OF THE SECOND HALF OF THE YEAR. HARD TO  
[00:06:31] BELIEVE IT'S WITH US ALREADY, AND WE  
[00:06:33] HAVE NO SHORTAGE OF ISSUES TO DEAL WITH  
[00:06:35] AND TOPICS TO DISCUSS. A FEW TOPICS I  
[00:06:39] WANTED TOUCH ON BEFORE WE BEGIN OUR  
[00:06:41] MEETING TODAY. THE ARRIVAL OF CRUISE  
[00:06:44] SHIPS IN OUR HARBOR RECENTLY IS ASSIGNED  
[00:06:46] THAT THE PORT AND CRUISE LINES CONTINUE  
[00:06:48] TO MAKE PROGRESS TOWARDS STARTUP  
[00:06:49] PASSENGER SERVICES TO ALASKA ON JULY 19 TH.  
[00:06:53] SINCE THE OVATION OF THE SEAS DOCKED  
[00:06:55] AT TERMINAL 91 ON JUNE 29 TH,  
[00:06:58] WE'VE HAD FOUR CRUISE VESSELS AT T 91,  
[00:07:01] TERMINAL 91 AND PIER 66 TO PREPARE FOR  
[00:07:04] THE SUMMER ALASKA SEASON AND ADMINISTER  
[00:07:06] VACCINES FOR THE CRUISE. WE EXPECT FOUR  
[00:07:09] MORE VESSELS THROUGH THE END OF THE  
[00:07:11] MONTH. CLEARLY, THE PROTECTION OF HEALTH  
[00:07:14] AND SAFETY IS THE PARAMOUNT CONCERN.  
[00:07:15] THE SERENADE OF THE SEAS CONDUCTED A  
[00:07:17] SUCCESSFUL FOUR DAY SIMULATED CRUISE  
[00:07:20] FROM SEATTLE TO KETCHICAN LAST WEEK.  
[00:07:22] WHAT IS THE SIMULATED CRUISE? YOU MAY  
[00:07:24] ASK THE UNITED STATES CENTERS FOR  
[00:07:26] DISEASE CONTROLLED PREVENTION. THE CDC  
[00:07:28] REQUIRES THAT US BASED SHIPS CONDUCT  
[00:07:31] SIMULATION CRUISES TO TEST HEALTH AND  
[00:07:33] SAFETY PROTOCOLS FOR CRUISE LINES  
[00:07:35] SAILING WITH FEWER THAN 95% FULLY  
[00:07:38] VACCINATED GET [inaudible 00:07:39] .  
[00:07:40] CRUISE LINES MAY CHOOSE TO SIMULATE A  
[00:07:43] CRUISE TO ALLOW CHILDREN UNDER 12 OR  
[00:07:45] INELIGIBLE FOR VACCINES TO TRAVEL WITH  
[00:07:47] THEIR FAMILIES. SO THAT'S WHY THEY'RE  
[00:07:49] CONDUCTING SIMULATED CRUISES. A  
[00:07:51] SUCCESSFUL SIMULATED CRUISE IS ONE OF  
[00:07:53] THE MANY STEPS FOR CDC TO APPROVE TO  
[00:07:56] OPERATE ALASKA CRUISES FROM SEATTLE. I  
[00:07:59] WILL NOTE THAT THE SERENADE OF THE SEAS  
[00:08:00] RECEIVED A HEARTY WELCOME FROM THE CITY

[00:08:02] OF KETCHIKAN AND STATE OFFICIALS FOR THE  
[00:08:04] POSITIVE ECONOMIC BENEFITS THAT THE  
[00:08:06] CRUISE INDUSTRY WAS BRINGING TO  
[00:08:07] KETCHIKAN AND ALASKA. WE KNOW THAT  
[00:08:11] HAVING SEVERAL VESSELS IN THE PORT HAS  
[00:08:12] PROMPTED SOME QUESTIONS ABOUT THE  
[00:08:14] ENVIRONMENTAL IMPACTS OF CREWS. WE WANT  
[00:08:16] TO REITERATE OUR LONGTERM COMMITMENT TO  
[00:08:18] DECARBONIZING THE WATERFRONT AND  
[00:08:20] REDUCING EMISSIONS THROUGHOUT THE HARBOR  
[00:08:22] ON AIR EMISSIONS, WE'RE WORKING TOWARDS A  
[00:08:25] SHORE POWER CONNECTION UP PIER 66 FOR  
[00:08:27] THE 2023 SEASON. IN ADDITION TO  
[00:08:30] OUR TERMINAL 91 SHORE POWER CAPABILITY,  
[00:08:33] WE LOOK FORWARD TO THE RETURN OF CRUISE  
[00:08:35] AND A COMMITMENT TO PROTECT THE HEALTH  
[00:08:36] AND SAFETY PASSENGERS, CRUISE AND THE  
[00:08:39] COMMUNITY. IN THE AVIATION WORLD WORK  
[00:08:42] SEATTLE TACOMA INTERNATIONAL AIRPORT SEA  
[00:08:45] TURNED 72 YEARS OLD ON LAST FRIDAY. A  
[00:08:48] LOT HAS CHANGED SINCE 1949, AND OUR  
[00:08:51] AIRPORT CONTINUES TO EVOLVE TO SUPPORT  
[00:08:53] THE AIR TRAVEL NEEDS OF OUR COMMUNITY.  
[00:08:55] SEA CONTINUES TO DEMONSTRATE STRONG  
[00:08:58] RECOVERY. AS AIRPORT MANAGING DIRECTOR  
[00:09:00] LANCE LYTTLE HIMSELF HAS REMARKED, THE  
[00:09:02] ACTIVITY TODAY LOOKS JUST AS BUSY AS IT  
[00:09:04] DID DURING THE PEAK DAYS OF 2019. ON  
[00:09:07] THE FRIDAY BEFORE THE JULY 4TH  
[00:09:10] HOLIDAY, 53,099 PASSENGERS PASSED  
[00:09:13] THROUGH OUR CHECKPOINTS JUST 12% BELOW THE  
[00:09:16] LEVEL IN 2019, SOME 24 OUT OF 42  
[00:09:20] PRE PANDEMIC INTERNATIONAL SERVICES  
[00:09:22] ARE BACK IN OPERATION. WE ARE VERY HAPPY  
[00:09:25] WITH THE NEWS THAT CUTTER AIRWAYS,  
[00:09:27] WHICH BEGAN SUCCESSFUL SERVICE TO DOHA  
[00:09:30] FOUR TIMES A WEEK IN JANUARY, HAS  
[00:09:32] INCREASED ITS SERVICE TO EVERY DAY  
[00:09:34] STARTING THIS MONTH. THIS REFLECTS WELL  
[00:09:37] ON THE STRENGTH OF AIR TRAVEL IN OUR  
[00:09:39] REGIONAL ECONOMY. CONGRATULATIONS TO ALL  
[00:09:41] WHO CONTINUE TO MAKE SEA THE GREAT  
[00:09:43] AIRPORT IT IS TODAY. REGARDING COVID,  
[00:09:46] I'M HAPPY TO REPORT THE PORT IS  
[00:09:49] MAKING A SMOOTH TRANSITION UNDER THE NEW  
[00:09:51] REOPENING GUIDELINES ANNOUNCED BY  
[00:09:53] GOVERNOR INSLEE ON JUNE 30TH.  
[00:09:54] EMPLOYEES WHO SELF CERTIFY THEY'VE  
[00:09:59] BEEN FULLY VACCINATED NO LONGER MUST  
[00:10:01] WEAR MASKS IN INDOOR SPACES AT THE PORT,  
[00:10:04] EXCEPT IT'S IMPORTANT THAT I POINT THIS  
[00:10:06] OUT. EXCEPT FOR PUBLIC AREAS AT THE  
[00:10:08] AIRPORT, TRANSIT IN CERTAIN OTHER  
[00:10:09] LOCATIONS WHICH ARE GOVERNED BY FEDERAL  
[00:10:12] RULES, WE'RE CONTINUING TO WORK ON  
[00:10:14] POLICIES AROUND RETURN TO WORK WORK  
[00:10:16] GROUPS AROUND THE PORT ARE DISCUSSING  
[00:10:17] THE BEST MIX OF TELEWORKING AND IN  
[00:10:20] OFFICE WORK THAT MEETS OUR OPERATIONAL  
[00:10:21] NEEDS IN THE INTEREST OF OUR EMPLOYEES,  
[00:10:23] I WANT TO REMIND EVERYONE THAT THE COVID  
[00:10:26] 19 AND ITS VARIANTS STILL PRESENT HIGH  
[00:10:28] RISK TO PORT EMPLOYEES, BUSINESS

[00:10:31] PARTNERS, AND TRAVELERS WHO ARE  
[00:10:32] UNVACCINATED OR PARTIALLY VACCINATED.  
[00:10:34] COVID 19 VACCINES ARE HIGHLY EFFECTIVE.  
[00:10:37] AND IF YOU HAVE NOT GOTTEN ONE, I  
[00:10:40] CONTINUE TO ENCOURAGE YOU TO GET YOUR  
[00:10:42] COVID VACCINE TODAY. TURNING TO TODAY'S  
[00:10:45] MEETING, I WANT TO HIGHLIGHT A COUPLE OF  
[00:10:46] ITEMS, ITEM 10 A AS A COMMISSION  
[00:10:50] ORDER TO PROVIDE DIRECTION ON HOW THE  
[00:10:52] PORT SHOULD REGULATE PUBLIC FACING  
[00:10:53] BIOMETRIC TECHNOLOGY AT OUR FACILITIES.  
[00:10:56] BIOMETRIC TECHNOLOGY, INCLUDING FACIAL  
[00:10:59] RECOGNITION, AS THE POTENTIAL TO BENEFIT  
[00:11:01] TRAVELERS AT THE AIRPORT AND CRUISE  
[00:11:04] FACILITIES. BUT WE ALSO ACKNOWLEDGE AND  
[00:11:05] RESPECT THE CONCERNS EXPRESSED ABOUT THE  
[00:11:08] POTENTIAL RISK OF THIS TECHNOLOGY IN  
[00:11:10] AREAS SUCH AS EQUITY, PRIVACY AND CIVIL  
[00:11:12] LIBERTIES. THE ORDER YOU WILL CONSIDER  
[00:11:15] TODAY AS A RESULT OF TWO YEARS OF WORK  
[00:11:19] BY COMMISSIONERS, PORT STAFF, AND A WIDE  
[00:11:20] RANGE OF EXTERNAL STAKEHOLDERS, AND WE  
[00:11:23] ARE PROUD TO BE THE FIRST PORT AUTHORITY  
[00:11:24] IN THE COUNTRIES IS PROPOSING TO TO  
[00:11:26] LIMIT THE USE OF THIS TECHNOLOGY TO ONLY  
[00:11:28] THOSE FUNCTIONS THAT MEET OUR VALUES AND  
[00:11:30] THE BIOMETRIC PRINCIPLES THAT YOU LAID  
[00:11:32] OUT IN 2019. THIS IS A COMPLICATED AND  
[00:11:35] EVOLVING TOPIC, AND WE LOOK FORWARD TO  
[00:11:37] SHARING WITH YOU LATER IN TODAY'S  
[00:11:39] MEETING THE HIGHLY DETAILED AND  
[00:11:40] THOUGHTFUL POLICY RECOMMENDATIONS THAT  
[00:11:42] WERE ENDORSED FOR THE COMMISSION  
[00:11:44] CONSIDERATION BY OUR COMMISSION  
[00:11:46] BIOMETRIC SPECIAL COMMITTEE. I URGE YOUR  
[00:11:48] SUPPORT OF THIS ORDER. AS COMMISSIONER  
[00:11:52] FELLEMAN MENTIONED 11 ITEM 11 C  
[00:11:55] BRIEFING ON THE PORT WORK TO  
[00:11:57] ADDRESS THE ACIDIFICATION OF THE  
[00:11:58] SAILORS, SEA, AND THE OCEANS AROUND THE  
[00:12:01] WORLD IN 2020, THE PORT OF SEATTLE WAS  
[00:12:04] THE FIRST PORT GLOBALLY TO JOIN THE  
[00:12:07] INTERNATIONAL ALLIANCE COMBAT OCEAN  
[00:12:09] ACIDIFICATION BY JOINING THE ALLIANCE BY  
[00:12:12] JOINING THE ALLIANCE, THE PORT  
[00:12:14] RECOGNIZES THE MANY WAYS IN WHICH OCEAN  
[00:12:16] THE CERTIFICATION IMPACTS THE MARITIME  
[00:12:17] SECTOR. IN ORDER TO FULFILL OUR  
[00:12:20] COMMITMENT AS A MEMBER OF GOOD STANDING,  
[00:12:22] THE PORT WAS REQUIRED TO DEVELOP AN  
[00:12:24] OCEAN ACIDIFICATION ACTION PLAN AND A  
[00:12:27] CASE STUDY THAT DEMONSTRATES HOW THE  
[00:12:28] PORT IS TAKING ACTION AND HOW THE PORT  
[00:12:31] WILL CONTINUE TO TAKE ACTION ON OCEAN  
[00:12:33] ACIDIFICATION. THESE ACTIONS ARE AIMED  
[00:12:36] AT REDUCING ATMOSPHERE. COMMISSIONS OF  
[00:12:38] CO2, ADVANCING SCIENTIFIC  
[00:12:40] UNDERSTANDING OF CLIMATE OCEAN IMPACTS,  
[00:12:42] OF HOW CLIMATE OCEAN IMPACTS REDUCE  
[00:12:45] LOCAL POLLUTION THAT WORSENS  
[00:12:47] ACIDIFICATION, PROTECTING THE  
[00:12:49] ENVIRONMENT, COASTAL COMMUNITIES.  
[00:12:50] EXPANDING PUBLIC AWARENESS AND BUILDING

[00:12:52] INTERNATIONAL SUPPORT. AS I MENTIONED  
[00:12:56] EARLIER, WE HAVE A COMMITMENT TO CLEAN  
[00:12:58] AIR AS WELL. WE WANT TO HEAR ABOUT FROM  
[00:13:01] THE PUBLIC ABOUT THE UPDATE TO THE  
[00:13:03] NORTHWEST PORTS CLEAN AIR STRATEGY, THE  
[00:13:05] COOPERATIVE EFFORTS TO THE PORT OF  
[00:13:07] SEATTLE IN TACOMA, THE SEAPORT ALLIANCE  
[00:13:09] INTO VANCOUVER FRASER PORT AUTHORITY IN  
[00:13:12] BRITISH COLUMBIA. WE ARE HOSTING A  
[00:13:14] PUBLIC WEBINAR JULY 15 TH TO SEE  
[00:13:16] FEEDBACK ON EACH OF THE PORT PLANNING  
[00:13:18] EFFORTS AND TO PROVIDE OTHER  
[00:13:20] OPPORTUNITIES TO STAY INVOLVED IN THE  
[00:13:21] PORT CLEAN AIR CLIMATE ACTION WORK. IN  
[00:13:24] ADDITION TO ATTENDING THE WEBINAR AND  
[00:13:26] OTHER EVENTS OVER THE SUMMER, AN ONLINE  
[00:13:29] SURVEY IS ALSO OPEN THROUGH AUGUST 15.  
[00:13:31] YOU CAN FIND MORE INFORMATION ON THE  
[00:13:33] PORT WEBSITE. LASTLY, IN OUR  
[00:13:37] COMMISSION MEETING LAST FIRE CHIEF RANDY  
[00:13:39] CROSS REPORTED ON A WIDE RANGE OF  
[00:13:41] ESSENTIAL SERVICES THE DEPARTMENT  
[00:13:43] PROVIDES TO THE PORT AND THE SURROUNDING  
[00:13:45] COMMUNITIES. ALONG THOSE LINES, I WANT  
[00:13:47] TO CONGRATULATE THE MEMBERS OF THE PORT  
[00:13:49] OF SEATTLE FIRE DEPARTMENT RESPONDED TO  
[00:13:51] A SEMI TRUCK FIRE ON THE AIRPORT  
[00:13:53] EXPRESSWAY LAST MONTH. THE RESPONDING D  
[00:13:55] SHIFT CREW WAS COMPRISED OF BATTALION  
[00:13:58] CHIEF HOWARD, CAPTAINS GRUB AND YOUNG  
[00:14:00] AND FIREFIGHTERS COOPER, MARTINS AND  
[00:14:04] ATTEBERRY AND TORE.  
[00:14:08] THEY QUICKLY SUPPRESSED THE FIRE,  
[00:14:09] LIMITING THE DAMAGE TO THE CAB OF THE  
[00:14:11] SEMI. THANKS TO THE RAPID RESPONSE,  
[00:14:13] THEY SAVED THE ATTACHED TRAILER IN ITS  
[00:14:16] CONTENTS OF 35,000 POUNDS OF CRAB THAT WAS  
[00:14:18] BEING DELIVERED FOR CARGO SHIPMENT TO  
[00:14:20] THE AIRPORT. A JOB WELL DONE,  
[00:14:22] COMMISSIONERS. THIS CONCLUDES MY REMARKS  
[00:14:24] FOR THE DAY. THANK YOU. THANK YOU.  
[00:14:27] EXECUTIVE METRUCK I ALSO JUST SAW ON KING  
[00:14:30] FIVE YESTERDAY A PORT OF SEATTLE FIRE  
[00:14:33] TRUCK RESPONDING TO WHAT LOOKED LIKE A  
[00:14:35] FOREST FIRE WAS MAYBE A ROADSIDE FIRE.  
[00:14:38] SO THEY'RE OUT AND ABOUT AND WE ALL  
[00:14:40] APPRECIATE THAT GREATLY. SO NEXT UP, WE  
[00:14:43] HAVE MR PRICHARD, ARE THERE ANY  
[00:14:46] COMMITTEE REPORTS? YES. THANK YOU,  
[00:14:49] COMMISSIONER. PRESIDENT FELLEMAN,  
[00:14:52] COMMISSIONER STEINBRUECK AND BOWMAN  
[00:14:54] COULD BE IN THE ENERGY AND  
[00:14:55] SUSTAINABILITY COMMITTEE ON JUNE 24 TH.  
[00:14:57] COMMITTEE DISCUSSED COMMISSIONER  
[00:14:59] STEINBRUECK PROPOSAL TO CHANGE THE  
[00:15:00] COMMITTEE NAME TO REFLECT THE WORK.  
[00:15:02] COMMITTEE REFLECT THE WORK OF THE  
[00:15:05] COMMITTEE. THIS COULD TRIGGER A VIEW OF  
[00:15:07] THE CHARTER AND THE BYLAWS.  
[00:15:09] COMMISSIONER BOWMAN CONCURRED IN THIS  
[00:15:10] RECOMMENDATION AND WE'RE LOOKING INTO  
[00:15:12] IT. THE COMMITTEE ALSO RECEIVED A  
[00:15:14] BRIEFING ON THE GREEN FLEET PLAN TO

[00:15:16] REDUCE THE GREENHOUSE GAS IMPACT OF THE  
[00:15:18] PORT FLEET. COMMISSIONERS FOCUSED THEIR  
[00:15:20] COMMENTS ON ELECTRIFICATION OF THE FLEET  
[00:15:22] AND OTHER ELEMENTS TO MOVE THE PLAN AT A  
[00:15:25] QUICKER PACE. THERE WERE NO SPECIFIC  
[00:15:26] RECOMMENDATIONS ON THIS TOPIC.  
[00:15:28] COMMISSIONER FELLEMAN AND BOWMAN  
[00:15:31] CONVENED THE TOURISM AD HOC COMMITTEE ON  
[00:15:32] JUNE 28 TH AND MET WITH VISIT SEATTLE  
[00:15:35] EXECUTIVE DIRECTOR TOM NORWALK TO  
[00:15:37] DISCUSS SEATTLE'S REOPENING FOLLOWING  
[00:15:39] THE PANDEMIC. THE COMMITTEE ALSO FOCUSED  
[00:15:41] DISCUSSED OPTIONS FOR SUSTAINABLE  
[00:15:43] ECOTOURISM CONFERENCE IN 2022  
[00:15:46] COMMISSIONERS. STEINBRUECK AND BOWMAN ALSO  
[00:15:48] CONVENED THE WATERFRONT AND INDUSTRIAL  
[00:15:50] LANDS COMMITTEE ON JULY EIGHT TH TO  
[00:15:52] REVIEW THE NEXT STEPS FOR MAYOR DERKINS  
[00:15:54] AND MARITIME STRATEGY. THE JULY 8,  
[00:15:57] THE CITY'S OFFICE PLANNING  
[00:16:00] COMMUNITY DEVELOPMENT RELEASED A TWO  
[00:16:03] DRAFT COMPREHENSIVE PLAN REMANDMENTS FOR  
[00:16:04] CONSIDERATION THIS YEAR, ONE WHICH WOULD  
[00:16:06] ONLY ALLOW DESIGNATION OF INDUSTRIAL  
[00:16:09] ZONE LAND DURING THE MAJOR COMP PLAN  
[00:16:12] REVISIONS, WHICH IS TYPICALLY DONE ON AN  
[00:16:14] EIGHT YEAR CYCLE VERSUS, I THINK,  
[00:16:16] BELIEVE THE FOUR YEAR CYCLE. WE'VE HAD  
[00:16:17] TO DEAL WITH THIS IN THE PAST.  
[00:16:20] THE CITY ALSO ANNOUNCED A 30 DAY PUBLIC  
[00:16:23] COMMENT PERIOD FOR THE SCOPE OF ITS  
[00:16:25] UPCOMING EIS RELATED TO THE INDUSTRIAL  
[00:16:27] MARITIME STRATEGIES PROCESS. THAT IS,  
[00:16:30] WILL BE THE VEHICLE FOR SOME OTHER  
[00:16:31] CHANGES THAT CAME OUT OF THE MAYOR'S  
[00:16:33] PROCESS. IN PARTICULAR, THE EIS WILL  
[00:16:35] LOOK AT DEVELOPING HIGH DENSITY  
[00:16:36] INDUSTRIAL DEVELOPMENT NEAR TRANSIT  
[00:16:38] STATIONS WITHIN MANUFACTURING INDUSTRIAL  
[00:16:41] CENTERS, SOMETHING THE PORT IS PUSHED  
[00:16:42] FOR DURING THE MAYOR'S PROCESS, BUT IT  
[00:16:44] WILL ALSO CONSIDER MINOR CHANGES TO  
[00:16:46] HOUSING ALLOWANCES INDUSTRIAL ZONES THAT  
[00:16:48] COULD LEAD TO ADDITIONAL RESIDENTIAL  
[00:16:50] UNITS IN THE MIX. PORT STAFF ARE MEETING  
[00:16:53] WITH NSA STAFF NEXT WEEK TO LOOK AT  
[00:16:56] PROPOSED COMMENTS FOR THE EIS. THOSE  
[00:16:58] COMMENTS WILL BE REVIEWED BY THE  
[00:16:59] WATERFRONT AND INDUSTRIAL LANDS  
[00:17:00] COMMITTEE AND SEND OFF WITH COMMISSIONER  
[00:17:03] BOWMAN. IT'S STEINBRUECK, AND WE'LL MAKE  
[00:17:05] SURE THAT THE OTHER COMMISSIONERS HAVE  
[00:17:06] OPPORTUNITY TO SEE THOSE AS WELL  
[00:17:08] STAFFED. ONE FINAL CONCERN WITH  
[00:17:10] COMMISSIONERS REGARDING INDUSTRIAL LAND  
[00:17:12] PROTECTION FROM THE MAYOR'S PROCESS  
[00:17:14] THAT'S NOT BEEN CONTEMPLATING REGARDING  
[00:17:16] RESTRICTING THE TOTAL SQUARE FOOTAGE OF  
[00:17:18] NON INDUSTRIAL AND DEVELOPMENT ON  
[00:17:20] INDUSTRIAL ZONED LAND. THE COMMITTEE  
[00:17:22] RECOMMENDED THE STAFF PROCEED AS THEY  
[00:17:24] HAD PLANNED, THAT THE RESTRICTION BE  
[00:17:26] RAISED WITH THE CITY AS AN ISSUE THAT

[00:17:27] THE PORT WOULD LIKE TO SEE ADVANCED AS A  
[00:17:29] KEY PROTECTION FOR INDUSTRIAL LANDS.  
[00:17:32] FINALLY, NEXT WEEK, WE HAVE ENERGY AND  
[00:17:35] SUSTAINABILITY COMMITTEE ON JULY 20 TH  
[00:17:37] AND THE EQUITY WORKFORCE DEVELOPMENT ON  
[00:17:39] JULY 22 ND, WHERE THE EQUITY WORKFORCE  
[00:17:42] WILL RECEIVE UPDATES ON PRIORITY HIGHER.  
[00:17:45] IT IS EXPECTED THAT WE COULD HAVE THREE  
[00:17:47] COMMISSIONERS FOR THE EQUITY AND  
[00:17:48] WORKFORCE DEVELOPMENT COMMITTEE SO IT  
[00:17:50] COULD BE PUBLICLY NOTICED. I BELIEVE  
[00:17:52] COMMISSIONER STEINBECK WOULD LIKE TO  
[00:17:54] JOIN COMMISSIONERS CHO AND  
[00:17:57] CALKINS TO DISCUSS PRIORITY HIRE.  
[00:18:01] THAT CONCLUDES MY REPORT. THANK YOU.  
[00:18:03] THANK YOU, MR PRICHARD. MOVING ON.  
[00:18:07] UNLESS IS THERE ANY COMMISSIONERS HAVE  
[00:18:09] ANYTHING THEY WANTED TO ADD TO THE  
[00:18:11] DISCUSSION ON COMMITTEE ACTIONS? I'M NOT  
[00:18:14] SEEING ANY HANDS, MR COMMISSION  
[00:18:17] PRESIDENT. VERY GOOD. THEN THE  
[00:18:18] COMMISSION WILL NOW THEN ACCEPT GENERAL  
[00:18:21] PUBLIC COMMENTS FROM THOSE WHO SIGNED UP  
[00:18:22] TO SPEAK ON ITEMS RELATED TO THE PORT.  
[00:18:25] WRITTEN MATERIALS PROVIDED TO THE CLERK  
[00:18:27] WILL BE INCLUDED IN TODAY'S MEETING  
[00:18:28] RECORD. THE CLERK HAS A LIST OF THOSE  
[00:18:30] PREPARED TO SPEAK AS THE CLERK CALLS  
[00:18:32] YOUR NAME. WE'LL OPEN THE LINE AND  
[00:18:35] COMMENTERS WILL HAVE TO UNMUTE  
[00:18:37] THEMSELVES AND THEN PLEASE REPEAT YOUR  
[00:18:39] NAME FOR THE RECORD. IF YOU'RE ON THE  
[00:18:41] TEAM'S MEETING AND ALSO STREAMING THE  
[00:18:43] MEETING, PLEASE MUTE THE VIDEO TO AVOID  
[00:18:45] FEEDBACK. AND PLEASE NOTE THERE MAY BE A  
[00:18:47] SHORT TIME LAG ON THE VIDEO. COMMENT  
[00:18:49] TIME WILL BE LIMITED TO TWO MINUTES PER  
[00:18:51] PERSON AND WE HAVE 2-4-6-8-9 PEOPLE  
[00:18:55] TO SPEAK. CLERK HART, PLEASE CALL THE  
[00:18:57] FIRST SPEAKER. THANK YOU. OUR FIRST  
[00:18:59] SPEAKER IS JC HARRIS.  
[00:19:05] GOOD MORNING, COMMISSIONERS.  
[00:19:08] CAN YOU HEAR ME? SORRY, I KNOW THAT'S  
[00:19:11] MUNDANE, BUT YES, GOOD. THANK YOU.  
[00:19:17] I JUST WANTED TO SPEAK FOR A MOMENT  
[00:19:21] TODAY TO SEE ABOUT RESTARTING THE WHOLE  
[00:19:24] DISCUSSION OF PORT PACKAGE UPDATES,  
[00:19:28] AND I'D LIKE TO GIVE YOU MY VIEW  
[00:19:31] ON WHERE I THINK THINGS STAND.  
[00:19:34] THE ANALOGY I WOULD USE IS,  
[00:19:38] LET'S SAY YOUR CAR HAD A  
[00:19:41] RECALL NOTICE AND THERE WERE HUNDREDS OF  
[00:19:44] PEOPLE WHO GOT RECALL NOTICE AND YOU  
[00:19:50] CONTACTED THE DEALER AND THEY  
[00:19:53] TOLD YOU, WELL, WE'RE GOING TO EVALUATE  
[00:19:56] YOUR SITUATION BEFORE WE DEVELOP  
[00:20:00] THE ACTUAL MACHINERY TO FIX YOUR  
[00:20:03] CAR. AND THE  
[00:20:07] SITUATION HAS BEEN THAT THE  
[00:20:11] STAFF IT SEEMS LIKE WE STARTED WITH A  
[00:20:14] POINT WHERE YOU WERE GOING TO TRY TO GET  
[00:20:16] THE REMAINING HOMES INSULATED WHO  
[00:20:20] HAD NOT BEEN DONE, AND YOU ARE GOING TO



[00:20:23] ALLOW FOR UPDATES. BUT SINCE THEN,  
[00:20:26] THERE'S SORT OF BEEN THIS BACKTRACKING  
[00:20:28] THAT YOU'VE GOT. TRADITIONALLY,  
[00:20:31] THE FAA WOULD PAY 80% AND THEN YOU WOULD  
[00:20:35] KICK IN 20. AND NOW I HEAR THAT FROM  
[00:20:39] YOUR LOBBYISTS THAT YOU WANT ESSENTIALLY  
[00:20:42] 100% FUNDING TO DO UPDATES.  
[00:20:48] THAT'S NOT PROGRESS TO ME. AND WE'VE HAD  
[00:20:52] THIS TENSION I HAVE WITH STAFF SAYING,  
[00:20:54] WELL, SHOW US THE PEOPLE THAT YOU WANT  
[00:20:57] TO SEE IF THEY'RE QUALIFIED OR  
[00:21:01] WORTHY FOR UPDATES. AND, YOU KNOW, MY  
[00:21:04] RESIDENTS VERY REASONABLY SAY,  
[00:21:07] WELL, SHOW US THAT YOU ACTUALLY HAVE THE  
[00:21:10] ABILITY TO DO THE WORK, BECAUSE WHEN  
[00:21:14] THEY LOOK AT THE NUMBERS OF ACTUAL  
[00:21:17] SYSTEMS THAT YOU INSTALL EVERY YEAR,  
[00:21:20] YOU KNOW, THEY DON'T SEE THAT YOU HAVE  
[00:21:22] THE ABILITY.  
[00:21:25] I'M SORRY TO CUT YOU OFF YOU ANYWAY.  
[00:21:29] THANK YOU. I REALLY URGE YOU TO SPEAK  
[00:21:31] WITH OUR STAFF AND THE CONGRESS  
[00:21:34] APPROPRIATED MONEY. YOU'VE BEEN DOGGING  
[00:21:36] THIS ISSUE FOR SO LONG. YOU SHOULD  
[00:21:39] DEFINITELY GET AN UPDATE WHERE WE'RE AT.  
[00:21:40] SO THANK YOU FOR YOUR TESTIMONY AND YOUR  
[00:21:43] LONG TERM COMMITMENT TO THIS. JORDAN BEN  
[00:21:46] POST, PLEASE.  
[00:21:52] I'M SORRY. CLERK HART, I SHOULD HAVE  
[00:21:54] ASKED YOU TO CALL THE NEXT. THAT'S FINE.  
[00:21:57] JORDAN, ARE YOU ON THE LINE? YES.  
[00:22:00] GOOD AFTERNOON, COMMISSIONERS. MY NAME  
[00:22:02] IS JORDAN VAN VOS. SINCE OUR LAST  
[00:22:04] MEETING, THE NORTHWEST REGION HAS  
[00:22:06] EXPERIENCED THE HIGHEST TEMPERATURES AND  
[00:22:08] RECORDED HISTORY. SEATTLE 104 DEGREES.  
[00:22:11] PORTLAND 116, CAUSING STREETCAR CABLES  
[00:22:14] TO MELT. LYTTON B.CC 121 DEGREES.  
[00:22:18] TRAGICALLY WILDFIRE REDUCED THE TOWN TO  
[00:22:21] ASHES. DEATH ATTRIBUTABLE TO THE HEAT  
[00:22:24] ARE IN THE MANY HUNDREDS IN CLIMBING,  
[00:22:26] MARINE BIOLOGIST ESTIMATED BILLION  
[00:22:29] CREATURES IN THE BC TIDAL ZONE WERE  
[00:22:32] COOKED TO DEATH. ADVERSELY IMPACTING  
[00:22:34] MARINE ECOSYSTEMS AND THE COASTAL  
[00:22:37] COMMUNITIES THAT DEPEND UPON THEM.  
[00:22:39] CLIMATE SCIENTISTS AND EVEN PRESIDENT  
[00:22:41] BIDEN AND PREMIER TRUDEAU EMPHATICALLY  
[00:22:43] STATED THAT THIS EVENT WOULD NOT HAVE  
[00:22:45] BEEN POSSIBLE WITHOUT HUMAN INFLUENCE.  
[00:22:47] AND YET, IN A WEBINAR ON JUNE 29, THE  
[00:22:50] PORT MARITIME DIRECTOR, WHEN ASKED ABOUT  
[00:22:52] THE LINK BETWEEN THIS UNPRECEDENTED HEAT  
[00:22:55] EVENT IN THE PORT POLICIES, REPORTEDLY  
[00:22:57] SAID, QUOTE, THERE IS A DIFFERENCE  
[00:22:59] BETWEEN WEATHER AND CLIMATE UNQUOTE. I  
[00:23:02] KNOW YOU'RE OPENING COMMENT TODAY,  
[00:23:04] COMMISSIONER FELLEMAN ACKNOWLEDGING HUMAN  
[00:23:06] CAUSE, GLOBAL WARMING. BUT THERE  
[00:23:08] CONTINUES TO BE WIDE GAPS BETWEEN THE  
[00:23:10] PRESS RELEASES AND STATEMENTS FROM THE  
[00:23:11] PORT AND THE ACTUAL IMPACT OF POLICIES  
[00:23:14] ON PEOPLE AND THE PLANET. FOR THE PAST

[00:23:16] WEEK OR MORE, THE CRUISE SHIP AT PIER 66  
[00:23:20] HAS BEEN BELCHING CANCER CAUSING  
[00:23:22] CHEMICALS INTO THE BELLTOWN IN PIONEER  
[00:23:24] SQUARE NEIGHBORHOODS. YESTERDAY'S BLOG  
[00:23:27] POST FROM THE PORT SAYS THIS IS MOSTLY  
[00:23:29] STEAM, WHERE'S THE DATA AND HARD NUMBERS  
[00:23:32] FROM INDEPENDENT MONITORING TO BACK UP  
[00:23:34] THAT STATEMENT. YES, WE ARE ALL  
[00:23:36] RESPONSIBLE FOR THE CLIMATE EMERGENCY,  
[00:23:38] BUT THE FIVE OF YOU ARE ELECTED LEADERS  
[00:23:41] WITH AN ETHICAL RESPONSIBILITY TO CARE  
[00:23:43] FOR THE COMMON GOOD, NOT THE PROFITS OF  
[00:23:46] A FEW INDUSTRIES HARMING OUR COMMUNITIES  
[00:23:48] AND WORLD. WE NEED TO TRANSITION TOWARDS  
[00:23:50] A CRUISE FREE SALISH SEA SEATTLE CRUISE  
[00:23:54] CONTROL WILL HOLD A PUBLIC PRESS  
[00:23:56] CONFERENCE AT SMITH COVID PARK ON JULY  
[00:23:58] 19 AT ONE P. M TO SHARE OUR VISION. ALL  
[00:24:01] ARE WELCOME. THANK YOU. THANK YOU,  
[00:24:04] JORDAN. CLERK HART, YES. OUR NEXT SPEAKER  
[00:24:07] IS KAREN OLSON.  
[00:24:11] THANK YOU. MY NAME IS KAREN OLSON. I AM  
[00:24:14] THE CHIEF OPERATING OFFICER OF THE SPACE NEEDLE  
[00:24:16] AND CHIHULY GARDENING GLASS. FIRST, I'D  
[00:24:19] LIKE TO THANK THE PORT COMMISSIONERS FOR  
[00:24:20] YOUR LEADERSHIP AND BRINGING BACK THE  
[00:24:23] CRUISE INDUSTRY IN A SAFE WAY. I WOULD  
[00:24:25] LIKE TO BRIEFLY COMMENT ON WHAT HAVING  
[00:24:26] THE CRUISE INDUSTRY BACK IN 2021 MEANS  
[00:24:29] THAT TOURISM DESTINATIONS LIKE  
[00:24:30] OURSELVES. WHEN THE GOVERNOR REOPENED  
[00:24:33] THE STATE ON JUNE 30 TH, HE RAISED THE  
[00:24:34] WASHINGTON READY FLAG ON TOP OF THE  
[00:24:36] SPACE. WASHINGTON IS READY FOR BUSINESS,  
[00:24:38] WASHINGTON IS READY TO FOR TOURISM, AND  
[00:24:40] WASHINGTON IS READY FOR THE CRUISE SHIPS  
[00:24:42] TO RETURN ITS TOURISM SEASON IN SEATTLE.  
[00:24:44] THERE ARE A FEW PLACES THAT'S MORE  
[00:24:45] APPARENT THAN LOG ALONG THE WATERFRONT  
[00:24:48] AS A CRUISE SHIP STARTS TO DOCK AND MAKE  
[00:24:49] THE WEEKLY RETURNS TO THE PIERS.  
[00:24:51] TOURISTS COME FROM ALL DIFFERENT PLACES,  
[00:24:53] BUT I HAVE ONE THING IN COMMON, THEY ARE  
[00:24:55] READY TO ENJOY THE CITY WITH FRIENDS AND  
[00:24:56] FAMILY. TOURISM SEASON IN SEATTLE IS  
[00:24:59] GENERALLY SHORTER THAN OTHER  
[00:25:00] DESTINATIONS. WE OFTEN COMPETE AGAINST  
[00:25:01] THE SUNNY BEACHES OF LA HUSTLE AND  
[00:25:03] BUSTLE OF NEW YORK OR THE CONSTANT  
[00:25:05] WARMTH UP FLORIDA, SO THE CRUISE  
[00:25:06] INDUSTRY HAS BEEN A KEY DROP FOR GETTING  
[00:25:08] TOURISTS. SEATTLE SUMMER VISITATION IS  
[00:25:11] CRUCIAL FOR MAKING SURE WE CAN KEEP OUR  
[00:25:13] TEAM MEMBERS EMPLOYED, OFFERING GREAT  
[00:25:15] BENEFITS THROUGHOUT THE YEAR, INCLUDING  
[00:25:17] THE SLOWER SEASONS. MAJORITY OF THE  
[00:25:19] YEARS ATTENDANCE OCCURS DURING THE SUMMER,  
[00:25:21] AND THE CRUISE INDUSTRY ATTRIBUTES TO  
[00:25:23] 20% OF THAT. GETTING THE SHIP SAILING IN  
[00:25:26] IS CRITICAL FOR TOURIST DESTINATIONS  
[00:25:27] LIKE OURSELVES AS WELL AS ALL  
[00:25:29] BUSINESSES, HOTELS, RESTAURANTS, RETAIL  
[00:25:31] AT CATERED TOURISTS VISITING THE CITY

[00:25:33] AND BEYOND. HAVING THE CRUISE SHIP BACK  
[00:25:35] THIS SUMMER AS A KEY PART TO RETURN TO  
[00:25:37] THAT TOURIST SEASON TO THE POSITIVE  
[00:25:39] FINANCIAL IMPACT ON BUSINESSES AND  
[00:25:41] EMPLOYEES THAT HAVE ALL STRUGGLED  
[00:25:43] TOGETHER THROUGH THIS PAST YEAR, AND  
[00:25:44] MORE IMPORTANTLY, A SIGN THAT BETTER  
[00:25:46] DAYS ARE AHEAD. THANK YOU AGAIN FOR YOUR  
[00:25:48] LEADERSHIP. WE HAVE ALWAYS APPRECIATED  
[00:25:50] THE PORT COMMITMENT TO SUPPORTING A  
[00:25:52] THRIVING TOURISM ECOSYSTEM. THANK YOU.  
[00:25:54] THANK YOU, KAREN. CLERK HART,  
[00:25:58] THANK YOU. OUR NEXT SPEAKER WITH IRIS ANTMAN.  
[00:26:05] YES, WE CAN.  
[00:26:08] YEAH. GOOD AFTERNOON. MY NAME IS IRIS  
[00:26:12] ANTMAN AND I'M A MEMBER OF SEATTLE  
[00:26:14] CRUISE CONTROL, A GROUP FORMED TO OPPOSE A  
[00:26:17] THIRD CRUISE SHIP TERMINAL AT T 46 DUE  
[00:26:20] TO COVID THAT PROJECT WAS CAUSED. SO WE  
[00:26:23] HAVE LITTLE DOUBT THAT THE PORT HOPES TO  
[00:26:24] RESTART IT AS SOON AS POSSIBLE. AS  
[00:26:27] EVIDENCE IS THE MISGUIDED RESTARTING OF  
[00:26:29] CRUISING TO ALASKA LATER THIS MONTH. I  
[00:26:32] UNDERSTAND THAT THE PORT BUSINESS MODEL  
[00:26:34] IS ECONOMIC EXPANSION, BUT ITS OTHER  
[00:26:37] MISSION OF ENVIRONMENTAL SUSTAINABILITY  
[00:26:39] IS LARGELY FORGOTTEN IN THE PUSH TO  
[00:26:42] RESTART AND EXPAND THE CRUISING BUSINESS  
[00:26:45] IN SEATTLE. I DON'T KNOW HOW THE PORT  
[00:26:47] CAN REALIGN ITS ECONOMIC INTERESTS AWAY  
[00:26:50] FROM CRUISING WHILE CONTINUING TO  
[00:26:52] PROVIDE JOBS AND SUPPORT LOCAL  
[00:26:54] BUSINESSES. THIS IS A HUGE CHALLENGE  
[00:26:56] THAT SHOULD BE FRONT AND CENTER IN YOUR  
[00:26:59] WORK. INSTEAD OF CONTINUING TO SUPPORT  
[00:27:01] THE CRUISING INDUSTRY WHICH IS CURRENTLY  
[00:27:04] CONFIGURED IN HELPING TO DESTROY OUR  
[00:27:06] HEALTH AND ENVIRONMENT. IGNORING THIS IS  
[00:27:09] DENIAL AND NEGLIGENCE OF THE HIGHEST  
[00:27:12] ORDER. YOU CAN STATE YOUR UNDERSTANDING  
[00:27:14] ABOUT THE HUMAN DRIVEN CAUSES OF THE  
[00:27:16] CLIMATE CRISIS AND TAKE REFUGE IN SOLAR  
[00:27:19] PANELS. SHORE POWER, WHICH DOESN'T YET  
[00:27:22] EXIST AT T 46, WHERE THE NORWEGIAN  
[00:27:25] ENCORE IS CURRENTLY DOCKED AND WON'T FOR  
[00:27:27] TWO MORE YEARS. BUT IGNORING THE  
[00:27:29] OVERWHELMING CONTRIBUTIONS TO AIR AND  
[00:27:31] WATER POLLUTION AND GREENHOUSE GAS  
[00:27:33] EMISSIONS OF CRUISE SHIP IS DENYING THE  
[00:27:36] REALITIES OF THE PROBLEMS WE ARE FACING.  
[00:27:38] THERE IS A DIFFERENCE BETWEEN CARGO  
[00:27:41] SHIPPING AND LUXURY CRUISE IN IT'S TIME  
[00:27:44] TO TAKE RESPONSIBILITY FOR AN ACTION TO  
[00:27:47] MITIGATE THE HARM THAT CRUISE SHIPS  
[00:27:49] CAUSE. I UNDERSTAND THAT PEOPLE WANT TO  
[00:27:51] CRUISE, BUT IT'S NO LONGER A TENABLE  
[00:27:54] ACTIVITY. WHEN SOME ENGAGE IN AND  
[00:27:57] FACILITATE LIFE DESTROYING ACTIVITIES EN  
[00:28:00] MASS, THEY ARE DESTROYING THE LIVES OF  
[00:28:02] OTHERS LESS FORTUNATE. WHAT WILL YOU SAY  
[00:28:05] TO YOUR CHILDREN AND GRANDCHILDREN WHEN  
[00:28:07] THEY ASK YOU WHAT ACTIONS YOU TOOK AS A  
[00:28:10] PORT COMMISSIONER CHO ADDRESS THE CLIMATE

[00:28:12] CRISIS IN 2021 WHEN THEY REMAIN SOME  
[00:28:15] HOPE TO AVOID THE WORST OF THE WORST  
[00:28:17] CONSEQUENCES? THANK YOU.  
[00:28:20] THANK YOU, IRIS. CLERK HART, THE NEXT  
[00:28:23] SPEAKER, PLEASE, AS OUR NEXT SPEAKER IS  
[00:28:26] AMBER MARTIN.  
[00:28:33] AMBER, GO AHEAD AND UNMUTE.  
[00:28:41] AMBER, IF YOU'RE ABLE TO HEAR US, GO  
[00:28:44] AHEAD AND UNMUTE.  
[00:28:46] MR COMMISSION PRESIDENT WE'LL COME BACK  
[00:28:49] TO AMBER. OH, SHE SAYS SHE'S UNABLE TO  
[00:28:52] UNMUTE. OKAY,  
[00:28:56] AMBER, I CAN'T DO THAT ON MY END FOR  
[00:28:59] YOU. IF YOU CAN FIND YOUR MICROPHONE,  
[00:29:02] WE WILL COME BACK TO YOU. OUR NEXT  
[00:29:05] SPEAKER, THEN, IS JENNIFER LEE WOULD  
[00:29:07] EVER BE ABLE TO CALL IN. SHE COULD TRY  
[00:29:10] TO CALL IN LINE.  
[00:29:13] AND IS THAT SOMETHING YOU SHOULD READ  
[00:29:16] ALOUD? I CAN CERTAINLY PULL OPEN OUR  
[00:29:20] AGENDA AND GET THAT INFORMATION. HANG  
[00:29:23] ON. JUST TWO SECONDS FOR ME.  
[00:29:27] SO THAT CALL IN LINE. AMBER, IF YOU  
[00:29:31] CAN'T UNMUTE IS 425-660-9954  
[00:29:38] AGAIN 425-660-9954  
[00:29:45] AND THE CODE THERE IS 382-30-4939.  
[00:29:54] AND, AMBER, I AM SORRY YOU'RE ACTUALLY  
[00:29:58] LOOKING AT MY STUFF RIGHT NOW. I'M GOING  
[00:30:00] TO GO AHEAD AND POP IT IN THIS MEETING  
[00:30:02] CHAT AS WELL. AND WE WILL COME BACK TO  
[00:30:04] AMBER AND MOVE ON TO JENNIFER LEE.  
[00:30:09] GOOD AFTERNOON, COMMISSIONERS. MY NAME  
[00:30:11] IS JENNIFER LEE AND I AM THE TECHNOLOGY  
[00:30:14] LIBERTY MANAGER AT THE ACLU IN  
[00:30:15] WASHINGTON. ON BEHALF OF 40  
[00:30:18] ORGANIZATIONS DEDICATED TO PROTECTING  
[00:30:20] PEOPLE'S RIGHT SINCE OF LIBERTIES, WE  
[00:30:22] URGE THE PORT OF SEATTLE COMMISSION TO  
[00:30:24] REJECT THE USE OF INVASIVE FACIAL  
[00:30:26] RECOGNITION TECHNOLOGY AT SEATAC  
[00:30:28] INTERNATIONAL AIRPORT. FIRST, WE URGE  
[00:30:30] THE PORT OF SEATTLE COMMISSION TO REJECT  
[00:30:32] PARTICIPATION IN AND FUNDING OF CBP  
[00:30:35] BIOMETRIC, EXIT AND ENTRY PROGRAMS.  
[00:30:37] AIRPORTS AND AIRLINES ARE NOT MANDATED  
[00:30:39] TO PARTICIPATE IN OR CONTRIBUTE  
[00:30:41] FINANCIALLY TO EITHER CBP'S BIOMETRIC  
[00:30:44] EXIT AND ENTRY PROGRAMS, AND THE PORT  
[00:30:46] SHOULD NOT BE FACILITATING THIS INVASIVE  
[00:30:48] SURVEILLANCE PROGRAM. SECOND, WE URGE  
[00:30:51] THE PORT OF SEATTLE TO PROHIBIT USE OF  
[00:30:53] FACIAL RECOGNITION TECHNOLOGY BY PRIVATE  
[00:30:55] ENTITIES AT THE PORT SUPPORTS AIRLINES  
[00:30:57] AND CONTRACTORS SHOULD NOT OBSCURE THE  
[00:30:59] ROLE OF DHS AND CDP BY COLLECTING FACIAL  
[00:31:03] IMAGES ON THEIR BEHALF. WE ARE ALARMED  
[00:31:04] THAT THE RECOMMENDATIONS FROM PORT  
[00:31:06] STAFFS HIGHLIGHT POTENTIAL USE OF FACIAL  
[00:31:08] RECOGNITION FOR PURPOSES INCLUDING, BUT  
[00:31:10] NOT LIMITED TO, USE OF FACIAL  
[00:31:11] RECOGNITION TO TARGET TRAVELERS WITH  
[00:31:14] ADVERTISEMENTS. THE PORT SHOULD REJECT THE  
[00:31:16] INFRASTRUCTURAL EXPANSION OF FACE

[00:31:17] SURVEILLANCE NOT INVITED IN. LASTLY, WE  
[00:31:20] URGE THE PORT OF SEATTLE COMMISSION TO  
[00:31:22] MODIFY THE DEFINITION OF MASS  
[00:31:23] SURVEILLANCE AS A CURRENT PROPOSED BAN  
[00:31:25] ON MASS SURVEILLANCE DOES NOT BAN MASS  
[00:31:28] SURVEILLANCE AT ALL. LOGGING OF  
[00:31:29] INDIVIDUALS MOVEMENTS AND WHEN, WHERE,  
[00:31:31] HOW, AND WITH WHOM THEY TRAVEL, WHETHER  
[00:31:33] BY AIR OR SEA OR OTHERWISE, IS PER SE.  
[00:31:35] SURVEILLANCE, WHICH IS, QUOTE, THE ACT  
[00:31:37] OF OBSERVING PERSONS ARE GROUPED BOTH  
[00:31:40] AVERT OR COVERT. SURVEILLANCE CAN  
[00:31:42] CONSTITUTE AN INVASION OF PRIVACY. THE  
[00:31:44] PORT PROPOSED USE OF FACIAL RECOGNITION  
[00:31:46] FOR BIOMETRIC ENTRY AND EXIT, AND THIS  
[00:31:48] PROPOSAL TO ALLOW PRIVATE ENTITIES TO  
[00:31:50] USE BOTH GOVERNMENT AND PRIVATE FACE  
[00:31:51] RECOGNITION SYSTEM WOULD BE CONSIDERED  
[00:31:53] MASS SURVEILLANCE AS DEFINED BY  
[00:31:55] ACADEMIC, TECHNICAL EXPERTS AND  
[00:31:57] GOVERNMENTAL ENTITIES. WE HOPE THAT THE  
[00:31:59] PORT DOES NOT EXPAND INVASIVE AND  
[00:32:02] RACIALLY BIASED SPACE SURVEILLANCE  
[00:32:03] SYSTEMS THAT THREATEN OUR  
[00:32:05] CONSTITUTIONALLY PROTECTED RIGHTS AND  
[00:32:06] CIVIL LIBERTY. THANK YOU.  
[00:32:09] THANK YOU VERY MUCH, JENNIFER. NEXT  
[00:32:12] SPEAKER, PLEASE. YES, I'M GOING TO GO  
[00:32:15] AHEAD AND CALL AMBER MARTIN AGAIN,  
[00:32:17] ALTHOUGH I'M NOT QUITE SURE SHE'S HAD A  
[00:32:18] CHANCE TO HOP ON THE TELEPHONE. AMBER,  
[00:32:21] ARE YOU ABLE TO SPEAK AT THIS TIME?  
[00:32:25] WE'LL MOVE TO CYNTHIA SPEUSE.  
[00:32:33] CYNTHIA, ARE YOU ON THE LINE?  
[00:32:36] HI, I'M CYNTHIA SPEUSE, AN INDEPENDENT  
[00:32:40] SECURITY RESEARCHER. MY COMMENTS ARE  
[00:32:41] REGARDING AGENDA ITEM 10 A. THERE ARE  
[00:32:44] NUMEROUS GAPS AND THE PORT BIOMETRICS  
[00:32:45] ORDER 2021 6. THE PORT DEFINITION  
[00:32:49] OF MASS SURVEILLANCE IS INCORRECT. THE  
[00:32:51] LEGAL DEFINITION OF SURVEILLANCE FROM  
[00:32:52] CORNELL LAW INCLUDES COVERT AND OVERT  
[00:32:55] FORMS, SO GIVING NOTICE DOESN'T MAKE IT  
[00:32:56] NOT SURVEILLANCE. THE PORT CURRENT USE  
[00:32:58] OF BIOMETRIC TECHNOLOGY IS CONSIDERED  
[00:33:00] MASS SURVEILLANCE OR WHAT IS COMMONLY  
[00:33:02] CALLED BULK COLLECTION DEFINED BY  
[00:33:04] ACADEMICS, THE US COMMITTEE ON  
[00:33:06] RESPONDING TO A PRESIDENTIAL POLICY  
[00:33:07] DIRECTIVE AND THE EU PARLIAMENT.  
[00:33:09] BESIDES IN ACCURACIES PREVIOUSLY  
[00:33:12] DESCRIBED TO THE COMMISSION REGARDING  
[00:33:13] FACIAL RECOGNITION TECHNOLOGY FOR WOMEN,  
[00:33:15] BLACK FOLKS, AND TRANSGENDER  
[00:33:17] INDIVIDUALS, BIOMETRIC SYSTEMS ALSO HAVE  
[00:33:19] THE FOLLOWING ISSUES, FINGERPRINT  
[00:33:21] SCANNERS WON'T BE INCLUSIVE FOR THE 20  
[00:33:23] TO 40% OF US COMBAT AMPUTEES THAT HAVE  
[00:33:25] SUSTAINED MAJOR UPPER EXTREMITY  
[00:33:27] AMPUTATION. THERE ARE NEARLY 2,000,000  
[00:33:29] PEOPLE LIVING WITH LIMB LOSS IN THE US,  
[00:33:30] AND BLACK FOLKS ARE UP TO FOUR TIMES  
[00:33:32] MORE LIKELY THAN WHITE FOLKS TO HAVE AN

[00:33:33] AMPUTATION. MANUAL LABOR, CANCER,  
[00:33:36] DERMATOLOGICAL CONDITIONS, AND AGE CAN  
[00:33:39] ALL DEGRADE THE FRICTION RIDGES OF  
[00:33:40] FINGERPRINTS. FINGERPRINT READERS HAVE  
[00:33:42] BEEN SHOWN TO BE EASY TO HACK, AND FAKE  
[00:33:43] FINGERPRINTS CAN BE GENERATED FROM  
[00:33:45] IMAGES ALONE, SUCH AS WAS DONE AGAINST  
[00:33:47] THE GERMAN DEFENSE MINISTER BIOMETRIC  
[00:33:49] SYSTEMS CAN HAVE DATA BREACHES, SUCH AS  
[00:33:51] THE BREACH OF A MAJOR VENDOR PROVIDING  
[00:33:52] FINGERPRINT AND FACIAL RECOGNITION  
[00:33:54] SYSTEMS. CDP HEAD THEIR ALPR DATA HACK  
[00:33:57] AND SOLD ON THE DARK WEB. FACIAL AND  
[00:33:59] FINGERPRINT IMAGES CAN DISPOSE VARIOUS  
[00:34:01] MEDICAL CONDITIONS, INCLUDING MULTIPLE  
[00:34:03] GENETIC DISORDERS, THUS CAUSING THESE  
[00:34:05] IMAGES TO BE A FORM OF MEDICAL  
[00:34:06] INFORMATION NOT COVERED BY HIPAA. EVEN  
[00:34:09] FINGERPRINT ALONE CAN BE USED TO PREDICT  
[00:34:11] AGE, SEX, AND ANCESTRY, THEIR  
[00:34:13] SIGNIFICANT DOWNSTREAM RAMIFICATIONS.  
[00:34:15] IF THE PORT CONTINUES TO NORMALIZE  
[00:34:16] UBIQUITOUS SURVEILLANCE, WHO IN A FREE  
[00:34:18] SOCIETY WANTS TO HAVE THEIR BODY PARTS  
[00:34:20] DIGITIZED AND CATALOGED BY THE  
[00:34:22] GOVERNMENT AND FOR PROFIT COMPANIES?  
[00:34:24] THE PORT HAS IGNORED THE RIPPLING  
[00:34:26] EFFECTS THAT CAN HAPPEN BY MAKING  
[00:34:27] BIOMETRIC TECHNOLOGY SEEM BENIGN.  
[00:34:29] COMMISSIONERS EACH OF YOU WILL REGRET  
[00:34:31] NOT HAVING DONE MORE TO FIGHT AGAINST  
[00:34:33] THIS. PLEASE BAN ALL USE OF BIOMETRIC  
[00:34:35] TECHNOLOGY THAT IS UNDER THE COMMISSIONS  
[00:34:37] AUTHORITY TO DO SO. THANK YOU.  
[00:34:40] THANK YOU VERY MUCH, CYNTHIA. NEXT  
[00:34:43] SPEAKER, PLEASE.  
[00:34:46] SORRY I WAS ON YOU. OUR NEXT SPEAKER IS  
[00:34:49] EDWARD HASBROOK.  
[00:34:53] YES, MY NAME IS EDWARD HASBROOK. I'M  
[00:34:56] WITH THE IDENTITY PROJECT IN SAN  
[00:34:58] FRANCISCO. ONE OF THE CO SIGNERS OF THE  
[00:35:00] LETTER TO WHICH MISS LEE OF THE ACLU  
[00:35:03] REFERRED EARLIER. I WON'T REPEAT HER  
[00:35:05] COMMENTS, BUT WE FULLY ENDORSE THEM. IF WE WERE  
[00:35:10] OPTIMISTIC AT THE START OF THIS PROCESS  
[00:35:12] THAT THE PORT WAS UNDERTAKING A REVIEW  
[00:35:16] OF POLICIES ON BIOMETRICS, BUT IT SEEMS  
[00:35:18] TO HAVE HAD DEGENERATED INTO AN EXERCISE  
[00:35:20] IN SPIN CONTROL, ATTEMPTING TO WHITWASH  
[00:35:24] A PRACTICE OF ACTIVE COLLABORATION AND  
[00:35:27] FUNDING BY THE PORT OF BIOMETRIC  
[00:35:29] SURVEILLANCE IN COOPERATION WITH BOTH  
[00:35:32] CORPORATE AND FEDERAL USES OF THOSE  
[00:35:35] TECHNOLOGIES, LIKE CLOAKING IT IN FALSE  
[00:35:38] AND MISLEADING RHETORIC OF A BAN, WHICH IS  
[00:35:40] THIS IS NOT AND A FALSE CLAIMS TO LACK  
[00:35:44] OF AUTHORITY BY THE PORT. AS WE  
[00:35:48] ALLUDED TO EARLIER, THE PORT IS UNDER NO  
[00:35:51] OBLIGATION TO BUY, TO DEPLOY, TO USE,  
[00:35:54] TO FUND AND TO SHARE DATA COLLECTED AT  
[00:35:56] ITS OWN COMMON USE BIOMETRIC STATIONS.  
[00:36:00] THE NOTICES THAT ARE ALLUDED TO AND MR  
[00:36:04] SCHINFELD UPCOMING SLIDES STILL

[00:36:08] DON'T INCLUDE THE PAPERWORK REDUCTION  
[00:36:11] ACT NOTICES REQUIRED BY FEDERAL LAW AND  
[00:36:16] WHICH COULDN'T BE PROVIDED BECAUSE DHS  
[00:36:18] HASN'T EVEN SOUGHT A REQUIRED APPROVALS  
[00:36:20] YET. THERE'S REFERENCE TO REPRESENTATIVE  
[00:36:22] JAYAPALS PROPOSED FEDERAL LEGISLATION,  
[00:36:26] BUT WHAT THAT WOULD DO IS TO BAN  
[00:36:28] COLLECTION OF BIOMETRICS WITHOUT  
[00:36:30] EXPLICIT STATUTORY AUTHORIZATION. THE  
[00:36:32] FEDERAL PRIVACY ACT ALREADY BANS THE  
[00:36:35] COLLECTION OF INFORMATION ABOUT FIRST  
[00:36:36] AMENDMENT ACTIVITIES WITHOUT STATUTORY  
[00:36:39] AUTHORIZATION AND HAS ALREADY BEEN  
[00:36:40] VIOLATED NOT ONLY BY THE DHS BUT BY THE  
[00:36:43] PORT OF SEATTLE AS ITS PARTNER.  
[00:36:45] FINALLY, I WILL SIMPLY NOTE THAT FACIAL  
[00:36:47] RECOGNITION REQUIRES PEOPLE TO REMOVE  
[00:36:50] THEIR MASKS, MEANING THE POINT OF FACIAL  
[00:36:52] RECOGNITION BEEN MOST DANGEROUS POINT IN  
[00:36:54] THE AIRPORT DURING THIS PANDEMIC,  
[00:36:55] CLEARLY COUNTER INDICATED BY HEALTH  
[00:36:57] REASONS. I URGE YOU TO REJECT THE  
[00:36:59] PROPOSED POLICIES NOT ONLY AS BAD POLICIES,  
[00:37:02] BUT AS NOT ACCURATELY DESCRIBING WHAT  
[00:37:05] THE PORT IS DOING AND FALSELY  
[00:37:07] CATEGORIZING COLLABORATION AS A BAN.  
[00:37:08] THANK YOU. THANK YOU VERY MUCH,  
[00:37:12] EDWARD. WE'LL COME BACK TO ONE  
[00:37:15] MORE TO ON AMBER AND THEN YES, YES,  
[00:37:19] WE'RE CALLING FOR AMBER MARTIN.  
[00:37:24] AMBER, IF YOU'RE ON THE TELEPHONE, STAR  
[00:37:27] SIX TO UNMUTE. CAN YOU  
[00:37:31] HEAR ME? WE CAN.  
[00:37:34] HELLO? CAN YOU HEAR ME? YES.  
[00:37:37] WONDERFUL. AND APOLOGIES FOR THE  
[00:37:40] COMPLETE EARLIER FAILURE OF MY MICROSOFT  
[00:37:43] TEAM. COMMISSIONERS, I'M AMBER MARTIN,  
[00:37:46] SENIOR MARKETING MANAGER AND HEAD OF  
[00:37:48] MARKETING STRATEGY FOR THE MUSEUM OF POP  
[00:37:51] CULTURE OR MOPOP. I'M HERE TO COMMENT ON  
[00:37:54] THE TOURISM GRANT PROGRAM. AT MOPOP.  
[00:37:57] WE APPRECIATE THE PORT OF SEATTLE HARD  
[00:38:00] WORK AND DEDICATION TO BRINGING CRUISES  
[00:38:02] AND PASSENGERS BACK TO WASHINGTON.  
[00:38:05] WHILE ALSO FOLLOWING PROTOCOLS TO ENSURE  
[00:38:08] SAFETY. WE ARE EXCITEDLY COUNTING DOWN  
[00:38:10] THE OFFICIAL ARRIVAL OF THE 2021 CRUISE  
[00:38:13] SEASON IN JUST SIX DAYS. THE PORT OF  
[00:38:16] SEATTLE IS A KEY PARTNER FOR MOPOP AND  
[00:38:19] THE SUPPORT OF OUR NONPROFIT MISSION TO  
[00:38:21] INSPIRE AND CONNECT COMMUNITIES. WE  
[00:38:24] TRULY VALUE THE COLLABORATION BETWEEN  
[00:38:27] OUR TWO ORGANIZATIONS AND SPECIFICALLY  
[00:38:29] THE TOURISM GRANT PROGRAM, WHICH ENABLES  
[00:38:32] US TO BROADEN OUR MISSION AND REACH MORE  
[00:38:34] CRUISE VISITORS. FROM THE 2019 PORT OF  
[00:38:38] SEATTLE VISITOR SURVEY, WE KNOW THAT 8%  
[00:38:41] OF PRE AND POST CRUISE ACTIVITIES IN  
[00:38:44] WASHINGTON INCLUDE A VISIT TO A MUSEUM  
[00:38:47] THROUGH THE TOURISM GRANT PROGRAM IN  
[00:38:50] 2019, WE LEVERAGE DIGITAL MARKETING TO  
[00:38:53] DRIVE A 10,000 DOLLARS GRANT FROM THE  
[00:38:55] REPORT INTO 80,000 DOLLARS IN TOURISM

[00:38:59] REVENUE FOR THE CITY. THIS YEAR WE'RE  
[00:39:02] EXPANDING OUR DIGITAL MARKETING EFFORTS  
[00:39:03] AND USING BUYER INTENT AND GEO TARGETING  
[00:39:06] TO FURTHER DIRECTLY TARGET THOSE PRE AND  
[00:39:10] POST CRUISE VISITORS AND DRIVE THOSE  
[00:39:12] GRANT DOLLARS EVEN FURTHER. ON BEHALF OF  
[00:39:15] THE ENTIRE DEDICATED STAFF TEAM AT  
[00:39:17] MOPOP, WE TRULY THANK YOU FOR YOUR  
[00:39:19] PARTNERSHIP. WELL, THANK YOU SO MUCH,  
[00:39:23] AMBER. I'M GLAD YOU GOT ABLE TO TESTIFY.  
[00:39:26] I APPRECIATE YOUR PERSEVERANCE AND LET  
[00:39:29] CLERK HART, THANK YOU, MR COMMISSION  
[00:39:36] PRESIDENT. OUR LAST SPEAKER IS BRAD JONES.  
[00:39:41] GOOD AFTERNOON, COMMISSIONERS. MY NAME  
[00:39:44] IS BRAD JONES. I'M THE EXECUTIVE  
[00:39:45] DIRECTOR OF VISIT BELLEVUE, AND I'D  
[00:39:48] LIKE TO TAKE A MOMENT TO ACKNOWLEDGE AND  
[00:39:50] THANK THE PORT OF SEATTLE FOR YOUR  
[00:39:52] CONTINUED LEADERSHIP AND EFFORTS  
[00:39:55] ASSOCIATED WITH THE SAFE RESUMPTION OF  
[00:39:58] THE 2021 CRUISE SEASON. THIS IS A  
[00:40:01] TIMELY, MONUMENTAL EFFORT WORKING WITH  
[00:40:04] SEVERAL ORGANIZATIONS, HEALTH OFFICIALS,  
[00:40:07] AND THE CRUISE LINES THEMSELVES TO  
[00:40:09] ENSURE THAT THE PROPER PROTOCOLS AND  
[00:40:11] PROCEDURES ARE IN PLACE FOR A SUCCESSFUL  
[00:40:14] AND SAFE CRUISE SEASON, WHICH WILL BEGIN  
[00:40:16] VERY SOON. OBVIOUSLY, THE VISITOR  
[00:40:18] SPENDING IMPACTS ASSOCIATED WITH THE  
[00:40:20] CRUISE INDUSTRY ARE ENORMOUS FOR OUR  
[00:40:22] REGION. THESE VISITORS PROVIDE OUR PUGET  
[00:40:25] SOUND DESTINATIONS LIKE BELLEVUE. THE  
[00:40:28] OPPORTUNITY TO ENGAGE THESE NEW VISITORS  
[00:40:30] AND SHOWCASE ARE INCREDIBLE WORLD CLASS  
[00:40:33] VISITOR EXPERIENCES. THIS NOT ONLY  
[00:40:35] DRIVES IMMEDIATE SPENDING BUT ALSO  
[00:40:38] CULTIVATES FUTURE RETURN INTENTIONS,  
[00:40:40] BUSINESS PARTNERSHIPS AND IMPORTANT  
[00:40:42] CORPORATE DEVELOPMENTS WITHIN OUR  
[00:40:45] DESTINATION AND INTO OUR OTHER TOURISM  
[00:40:47] AND HOSPITALITY SECTORS. OUR INDEPENDENT  
[00:40:50] RESEARCH AND FOCUS GROUPS SHOW THAT SOME  
[00:40:53] CRUISE VISITORS PREIMPOSE THEIR CRUISE  
[00:40:55] EXPERIENCE, SELECT BELLEVUE FOR DINING,  
[00:40:57] SHOPPING, AND TOURISM ACTIVITIES, AS  
[00:41:00] WELL AS FOR OVERNIGHT DESTINATION.  
[00:41:02] THESE INSIGHTS ALSO POINT OUT THAT WE  
[00:41:05] STILL HAVE MUCH UNTAPPED POTENTIAL AND  
[00:41:07] SHOULD CONTINUE TO EVOLVE OUR STRATEGY  
[00:41:09] IN CURATING UNIQUE, MEMORABLE VISITOR  
[00:41:12] EXPERIENCES FOR THESE CRUISE GUESTS TO  
[00:41:14] WHICH WE LOOK FORWARD TO CONTINUING TO  
[00:41:16] WORK WITH YOU ALL ON AND OUR CRUISE LINE  
[00:41:20] PARTNERS ON BEHALF OF BELLEVUE. THANKS  
[00:41:22] AGAIN FOR YOUR LEADERSHIP AND CONTINUED  
[00:41:24] PARTNERSHIP ON VISIT BELLEVE'S GROWING  
[00:41:26] DESTINATION DEVELOPMENT STRATEGIES THANK  
[00:41:29] YOU VERY MUCH, BRAD. FAR FROM LAST, BUT  
[00:41:32] LEAST I APPRECIATE YOUR TIME NOW MOVING  
[00:41:36] ON TO THE CONSENT AGENDA. MR COMMISSION  
[00:41:40] PRESIDENT, WOULD YOU LIKE ME TO  
[00:41:41] SUMMARIZE THE WRITTEN COMMENTS THAT WE  
[00:41:43] RECEIVED TODAY? THAT WOULD BE LOVELY.



[00:41:45] THANK YOU. FOR THE RECORD, MY NAME IS  
[00:41:48] MICHELLE HART, COMMISSION CLERK. WE HAVE  
[00:41:50] RECEIVED NINE WRITTEN COMMENTS SUBMITTED  
[00:41:52] FOR TODAY'S MEETING. THESE HAVE ALL BEEN  
[00:41:54] EMAILED TO YOU IN ADVANCE OF THE MEETING  
[00:41:55] AND WILL BECOME A PART OF THE PUBLIC  
[00:41:57] RECORD. ANY CORRESPONDENTS RECEIVED  
[00:41:59] DURING THIS MEETING WILL BE DISTRIBUTED  
[00:42:01] TO YOU POST MEETING AND WILL ALSO BE  
[00:42:03] INCLUDED AS PART OF THE MEETING RECORD.  
[00:42:05] I'M GENERALLY SUMMARIZING TODAY FOR  
[00:42:07] TOPICS THAT HAVE RECEIVED MULTIPLE  
[00:42:09] WRITERS BY TOPIC, AND WE'LL BEGIN WITH  
[00:42:11] FOR LOT SIX FOR  
[00:42:15] THAT PROJECT RESIDENCE, MELINDA MUELLER  
[00:42:17] AND TERRY COLE, BOTH RIGHT. IN  
[00:42:18] OPPOSITION TO THE PROPOSED PARKING LOT  
[00:42:20] EXPANSION AND IN SUPPORT OF LEAVING THE  
[00:42:22] OPEN SPACE AVAILABLE AS IT IS CURRENTLY  
[00:42:25] USED. JESSE TURNER,  
[00:42:28] DIRECTOR OF THE INTERNATIONAL ALLIANCE  
[00:42:30] TO COMBAT OCEAN ACIDIFICATION RIGHTS,  
[00:42:32] TO THANK THE PORT FOR ITS OCEAN  
[00:42:33] ACIDIFICATION PLAN, STATING THAT IT  
[00:42:36] WOULD PROVIDE A ROADMAP FOR THE PORT AND  
[00:42:38] LOCAL AND REGIONAL DECISION MAKERS AND  
[00:42:40] BETTER UNDERSTANDING CLIMATE IMPACTS TO  
[00:42:42] MARINE RESOURCES AND FURTHER  
[00:42:44] IMPLEMENTING ACTIONS THAT WILL INCREASE  
[00:42:46] BIODIVERSITY, ADAPTIVE CAPACITY AND  
[00:42:48] RESILIENCY NOW AND IN THE DECADES TO  
[00:42:50] COME. LAURA GIBBONS AND SARAH CHIEFLY  
[00:42:54] RESIDENTS, BOTH WRITE, SUBMITTING THE  
[00:42:55] SAME STATEMENT AS FOLLOWS, REGARDING  
[00:42:58] AGENDA ITEM 11C TO STATE THEY ARE  
[00:43:00] HAPPY THE PORT HAS JOINED THE  
[00:43:02] INTERNATIONAL ALLIANCE TO COMBAT OCEAN  
[00:43:04] CERTIFICATION, NOTING THAT RESPONDING TO  
[00:43:06] INCREASING OCEAN CERTIFICATION IS AN  
[00:43:08] IMPORTANT PART OF PROTECTING THE HEALTH  
[00:43:10] OF THE PLANET. THEY STATE THAT THE PORT  
[00:43:12] LIST THE CURRENT THE PORT LISTS THE  
[00:43:14] CENTURY AGENDA AS ONE OF ITS INITIATIVES  
[00:43:16] FOR REDUCING CO2 EMISSIONS. THIS IS  
[00:43:18] ACTION GOAL ONE, AND THEY URGED THE PORT  
[00:43:21] TO SET CONCRETE AND MEASURABLE STEPS FOR  
[00:43:22] HOW IT WILL MEET THE STEP THREE EMISSION  
[00:43:24] REDUCTION TARGETS OUTLINED IN STRATEGY  
[00:43:26] FOR IT OBJECTIVE 15 OF THE CENTURY  
[00:43:29] AGENDA. THEY SAY THAT THE PORT IS  
[00:43:31] CURRENTLY NOT ON TRACK TO ACHIEVE  
[00:43:32] REDUCTIONS. BERNARDI LEN, RESIDENT  
[00:43:35] WRITES TO REQUEST THE PORT CONSIDER WHAT  
[00:43:38] GROWTH OF THE AIRLINE INDUSTRY REALLY  
[00:43:40] MEANS. SHE REFERENCES THE PSRC MAY 2021  
[00:43:44] REPORT PREDICTING FLIGHT INCREASE  
[00:43:45] NUMBERS BY THE YEAR 2050 AND PROVIDES A  
[00:43:48] LINK TO AN ARTICLE REGARDING ISSUES WITH  
[00:43:50] GROWTH, PROS AND CONS. SHE SPEAKS TO THE  
[00:43:52] BENEFITS OF EDUCATING THE PUBLIC  
[00:43:54] REGARDING ENVIRONMENTAL AND HEALTH  
[00:43:55] EFFECTS CAUSED BY THE AIRLINE INDUSTRY  
[00:43:57] IN AN EFFORT TO DECREASE THE DEMAND FOR

[00:43:59] FLIGHTS AND ALSO TWO INEQUITIES CREATED  
[00:44:02] FOR PEOPLE LIVING AROUND THE AIRPORT OR  
[00:44:04] AN COKER. AND RICHARD LEADS RESIDENTS  
[00:44:06] RIGHT TO PROVIDE AN OVERVIEW OF RECENT  
[00:44:09] FINDINGS COMPLETED BY DUTCH RESEARCHERS  
[00:44:11] REGARDING THE GROWTH OF AN INTERNATIONAL  
[00:44:13] AIRPORT THERE. THEY ALSO ASK THE PORT TO  
[00:44:16] CONSIDER SKIP THREE EMISSIONS ENABLED BY  
[00:44:18] THE PORT, WHICH BRINGS ABOUT CLIMATE  
[00:44:19] CHANGE EFFECTS. AND THEN FINALLY,  
[00:44:21] CYNTHIA PS SUBMITTED WRITTEN COMMENTS IN  
[00:44:26] CORRESPONDENTS CONNECTION WITH HER  
[00:44:27] SPOKEN TESTIMONY TODAY. AND THAT  
[00:44:29] INCLUDES THE WRITTEN TESTIMONY WE'VE  
[00:44:31] RECEIVED. WELL, THANK YOU VERY MUCH.  
[00:44:34] CLERK HART, AS I STARTED TO SAY,  
[00:44:37] HEARING NO FURTHER PUBLIC TESTIMONY  
[00:44:39] WILL MOVE ON TO THE CONSENT AGENDA.  
[00:44:41] ITEMS ON THE CONSENT AGENDA ARE  
[00:44:43] CONSIDERED ROUTINE AND WILL BE ADOPTED  
[00:44:45] BY ONE MOTION. ITEMS REMOVED FROM THE  
[00:44:48] CONSENT AGENDA WILL BE CONSIDERED  
[00:44:50] SEPARATELY IMMEDIATELY AFTER ADOPTION OF  
[00:44:52] THE REMAINING CONSENT AGENDA ITEMS.  
[00:44:54] WE'VE HEARD NO ITEMS TO BE PULLED TODAY.  
[00:44:56] AT THIS TIME, THE CHAIR WILL ENTERTAIN A  
[00:44:58] MOTION TO APPROVE THE CONSENT AGENDA  
[00:45:00] COVERING ITEMS EIGHT A THROUGH EIGHT E.  
[00:45:05] SECOND,  
[00:45:09] I'LL LET YOU FIGURE THAT ONE OUT CLERK HART.  
[00:45:14] I DID. SO THE  
[00:45:15] MOTION HAS BEEN MOVED. AND SECONDED,  
[00:45:18] COMMISSIONERS, PLEASE SAY YES OR NO WHEN  
[00:45:20] YOUR NAME IS CALLED FOR ADOPTION OF THE  
[00:45:24] AGENDA FOR ADOPTION OF  
[00:45:27] THE CONSENT AGENDA, BEGINNING WITH  
[00:45:29] COMMISSIONER BOWMAN. AYE THANK YOU,  
[00:45:32] COMMISSIONER CALKINS. AYE. THANK YOU,  
[00:45:35] COMMISSIONER CHO. AYE. THANK YOU,  
[00:45:37] COMMISSIONER. STEINBREUCK. YES. THANK YOU,  
[00:45:40] COMMISSIONER FELLEMAN. YES,  
[00:45:43] THANK YOU. YOU HAVE FIVE YESSSES AND ZERO  
[00:45:45] NOS FOR THIS ITEM. THEN THE MOTION  
[00:45:48] PASSES. NOW MOVING ON IN THE AGENDA. WE  
[00:45:52] HAVE THREE NEW BUSINESS ITEMS TODAY.  
[00:45:54] CLERK HART, WILL YOU PLEASE READ THE  
[00:45:56] FIRST ITEM INTO THE RECORD? WE'LL THEN  
[00:45:58] HEAR FROM EXECUTIVE DIRECTOR METRUCK TO  
[00:46:00] INTRODUCE THE ITEM. THANK YOU. THIS IS  
[00:46:02] AGENDA ITEM 10, A ORDER NUMBER 2021-06,  
[00:46:06] DIRECTING THE EXECUTIVE DIRECTOR TO  
[00:46:08] DEVELOP AND IMPLEMENT EXECUTIVE POLICIES  
[00:46:11] BANNING PORT AND PRIVATE SECTOR USES OF  
[00:46:13] PUBLIC FACING BIOMETRICS FOR MASS  
[00:46:15] SURVEILLANCE AND FOR LAW ENFORCEMENT AND  
[00:46:17] SECURITY FUNCTIONS. DEVELOPING AND  
[00:46:19] IMPLEMENTING PORT POLICIES WITHIN THE  
[00:46:21] LIMITATIONS OF STATE AND FEDERAL LAW  
[00:46:23] RELATED TO PORT. FEDERAL AND PRIVATE  
[00:46:25] SECTOR USES OF PUBLIC FACING BIOMETRICS  
[00:46:27] AT PORT FACILITIES FOR TRAVELER  
[00:46:29] FUNCTIONS. AND ENDORSING LEGISLATION  
[00:46:32] IMPLEMENTING A MORATORIUM ON FEDERAL

[00:46:34] USES OF BIOMETRICS NOT EXPLICITLY  
[00:46:36] APPROVED BY THE UNITED STATES CONGRESS.  
[00:46:40] COMMISSIONERS, ITEM 10 IS A PUBLIC  
[00:46:43] FACING BIOMETRIC POLICY ORDER. THE ORDER  
[00:46:46] WOULD DIRECT ME TO IMPLEMENT EXECUTIVE  
[00:46:48] POLICIES RELATED TO THE USE OF PUBLIC  
[00:46:50] FACING BIOMETRIC TECHNOLOGY, APPORT  
[00:46:52] FACILITIES AND PORT EMPLOYEES. AS I  
[00:46:55] MENTIONED EARLIER, IT'S BEEN A TWO YEAR  
[00:46:57] PROCESS TO GET US TO THIS POINT, AND I  
[00:46:59] WANT TO START BY THINKING. COMMISSIONER  
[00:47:00] CHO AND CALKINS, WE SERVED ON THE  
[00:47:02] BIOMETRICS, THE COMMISSION BIOMETRIC  
[00:47:05] SPECIAL COMMITTEE THAT OVERSAW THIS  
[00:47:06] WORK. THE BIOMETRIC SPECIAL COMMITTEE  
[00:47:09] HAS RECOMMENDED FULL COMMISSION ACTION  
[00:47:10] ON THE POLICY RECOMMENDATIONS CONTAINED  
[00:47:12] IN THIS ORDER, AND I WILL INVITE BOTH OF  
[00:47:14] THEM TO SAY A FEW WORDS BEFORE THE STAFF  
[00:47:17] PRESENTATION ON THIS ITEM. I ALSO WANT  
[00:47:19] TO THANK THAT DOZENS OF PORT STAFF AND  
[00:47:21] EXTERNAL STAKEHOLDERS WHO SPENT THE LAST  
[00:47:23] 18 MONTHS DISCUSSING EMBEDDING THE  
[00:47:25] POLICY RECOMMENDATIONS THAT YOU WILL  
[00:47:27] HEAR TODAY. WELL, NOT EVERYONE FULLY  
[00:47:29] SUPPORTS THE FINAL RECOMMENDATIONS. AS  
[00:47:31] YOU HEARD DURING TODAY'S PUBLIC COMMENT,  
[00:47:33] OUR POLICIES ARE SIGNIFICANTLY BETTER  
[00:47:36] THANKS TO THEIR INPUT AND INSIGHTS. WE  
[00:47:39] HAVE TWO OVERARCHING GOALS FOR THESE  
[00:47:41] POLICIES. FIRST, WE WANTED TO BE TRUE TO  
[00:47:43] OUR VALUES INTO THE BIOMETRIC PRINCIPLES  
[00:47:46] THAT THE COMMISSION PASSED IN DECEMBER  
[00:47:48] OF 2019. WE MUST ALWAYS BE FOCUSED  
[00:47:50] FIRST AND FOREMOST ON THE RIGHTS AND  
[00:47:52] EXPERIENCE OF TRAVELERS OF WORKERS AND  
[00:47:54] VISITORS TO OUR FACILITIES. AS YOU WILL  
[00:47:58] HEAR, WE BELIEVE THAT SOME USES OF  
[00:48:00] BIOMETRIC TECHNOLOGY WOULD VIOLATE THOSE  
[00:48:02] VALUES, AND WE ARE RECOMMENDING A BAN ON  
[00:48:04] THOSE FUNCTIONS. SECOND, WHERE WE  
[00:48:07] BELIEVE THAT SUCH USES ARE APPROPRIATE,  
[00:48:09] WE WANT TO ENSURE THAT THE TECHNOLOGY IS  
[00:48:11] OPERATED WITH STRONG SAFEGUARDS, WITH  
[00:48:13] HIGH LEVELS OF TRANSPARENCY AND  
[00:48:15] ACCOUNTABILITY, AND WITH CLEAR  
[00:48:17] PROCEDURES TO ADDRESS ISSUES AS THEY  
[00:48:19] ARISE. WE HAVE PUT TOGETHER A HIGHLY  
[00:48:22] DETAILED LIST OF POLICY RECOMMENDATIONS  
[00:48:23] THAT WE BELIEVE WILL HELP US ACHIEVE  
[00:48:25] THAT GOAL. FINALLY, I WANT TO SAY THAT  
[00:48:27] THE PORT EFFORTS ON THIS TOPIC ARE  
[00:48:29] LARGELY DUE TO THE LACK OF FEDERAL  
[00:48:31] REGULATION CURRENTLY IN PLACE. SO WE  
[00:48:34] BELIEVE THAT WE'VE SET A STANDARD THAT  
[00:48:36] THE PORT AUTHORITIES MAY WANT TO  
[00:48:37] CONSIDER. WE ALSO FEEL STRONGLY THAT  
[00:48:39] BIOMETRIC TECHNOLOGY RULES AND  
[00:48:41] REGULATIONS SHOULD BE STANDARDIZED  
[00:48:44] NATIONALLY. WE ARE PLEASED THAT THIS  
[00:48:46] ORDER ALSO INCLUDES DIRECTION TO ADD A  
[00:48:48] CALL FOR SUCH LEGISLATION TO THE PORT  
[00:48:50] FEDERAL POLICY AGENDA. AT THIS TIME.

[00:48:53] I'D LIKE TO INVITE COMMISSIONER CHO AND  
[00:48:55] CALKINS TO SAY A FEW WORDS ABOUT THE  
[00:48:56] POLICY RECOMMENDATIONS THAT YOU'LL HEAR  
[00:48:58] TODAY. OR FIRST, I DO WANT TO THANK ERIC  
[00:49:00] SCHOENFIELD, SENIOR MANAGER OF FEDERAL AND  
[00:49:02] INTERNATIONAL GOVERNMENT RELATIONS, FOR  
[00:49:04] ALL THIS HARD WORK AND OUTSTANDING  
[00:49:06] POLICY ADVICE IN MANAGING THIS EFFORT.  
[00:49:08] ERIC WILL MAKE THE PRESENTATION FALL IN  
[00:49:10] THE COMMISSIONERS. ALRIGHT, SO LET'S  
[00:49:13] THANK YOU VERY MUCH. EXECUTIVE METRUCK,  
[00:49:15] LET'S BEGIN WITH COMMISSIONER CHO AND  
[00:49:16] THEN WE'LL HEAR FROM COMMISSIONER  
[00:49:18] CALKINS. GREAT. THANK YOU, STEVE. I  
[00:49:22] REALLY APPRECIATE THE OPPORTUNITY TO  
[00:49:23] SHARE A FEW THOUGHTS BEFORE THE STAFF  
[00:49:25] PRESENTATION ON THIS IMPORTANT TOPIC. I  
[00:49:27] ALSO WANT TO JOIN YOU IN THANKING  
[00:49:30] EVERYONE WHO WORKED HARD TO GET US TO  
[00:49:31] THIS POINT TODAY. IN PARTICULAR  
[00:49:34] SCHINFELD, WHO'S BEEN LABORIOUSLY  
[00:49:36] WORKING ON THIS FOR OVER A YEAR NOW.  
[00:49:38] AND I ALSO WANT TO JUST GIVE A QUICK  
[00:49:39] SHOUT OUT TO VERONICA VALDEZ IN THE  
[00:49:42] COMMISSION OFFICE, WHO IS OBVIOUSLY NO  
[00:49:44] LONGER WITH US HERE AT THE PORT. BUT  
[00:49:45] ALSO I HAD A TREMENDOUS INFLUENCE ON  
[00:49:48] SOME OF THE ARE RECOMMENDATIONS THAT ARE  
[00:49:51] COMING OUT OF THIS BIOMETRICS COMMITTEE.  
[00:49:55] AS TECHNOLOGY BECOMES MORE PREVALENT IN  
[00:49:57] OUR SOCIETY, I THINK IT CAN SOMETIMES  
[00:50:00] FADE INTO THE BACKGROUND AS AN ACCEPTED  
[00:50:02] PART OF OUR DAILY LIFE. AND WHILE I'M  
[00:50:05] INTERESTED IN TECHNOLOGY AND THE  
[00:50:08] BENEFITS THAT IT CAN BRING, I ALSO THINK  
[00:50:09] IT'S CRITICAL TO CONSIDER THE FULL  
[00:50:12] IMPLICATIONS OF TECHNOLOGICAL ADVANCES  
[00:50:15] AND FIND WAYS TO PROTECT PEOPLE FROM THE  
[00:50:18] POTENTIAL HARMS OF THAT TECHNOLOGY. AS  
[00:50:21] SUCH, I HAVE BEEN A STRONG ADVOCATE FOR  
[00:50:23] REGULATING NEW TECHNOLOGY AT THE PORT,  
[00:50:26] AND I'M ESPECIALLY SENSITIVE TO THE USE  
[00:50:28] OF BIOMETRICS AT OUR FACILITIES,  
[00:50:31] KNOWING THAT THERE COULD BE RACIAL BIAS  
[00:50:33] BUILT INTO SOME OF THESE SYSTEMS THAT  
[00:50:36] DISPROPORTION IDENTIFY PEOPLE OF COLOR.  
[00:50:39] QUITE FRANKLY, IT'S HONESTLY PRETTY  
[00:50:42] ASTOUNDING TO ME THAT BIOMETRICS USES  
[00:50:46] ALREADY IN PLACE AT THREE DOZEN PORT  
[00:50:50] AUTHORITIES AROUND THE COUNTRY, BOTH  
[00:50:52] AIRPORTS AND SPORT WITHOUT ANY  
[00:50:54] STANDARDIZED REGULATIONS OR POLICY SAFE  
[00:50:56] GUARDS. PORTS, AIRLINES, CRUISE LINES AND  
[00:51:00] CBP ARE ALL USING THIS TECHNOLOGY AS A  
[00:51:03] TRAVELER FACILITATION AND CUSTOMER  
[00:51:06] SERVICE BENEFIT. BUT I BELIEVE THAT WE  
[00:51:08] NEED STRONG REGULATIONS TO NOT ONLY  
[00:51:11] PROTECT AGAINST THE RISKS, BUT ALSO TO  
[00:51:13] HELP BUILD TRAVELER CONFIDENCE FOR THOSE  
[00:51:15] INDIVIDUALS WHO WANT THE OPTION.  
[00:51:19] I'M PARTICULARLY PROUD THAT THIS ORDER  
[00:51:22] IS PASSED TODAY. WE WILL BE THE FIRST  
[00:51:24] PORT AUTHORITY IN THE COUNTRY TO HAVE

[00:51:27] SUCH PROTECTIONS IN PLACE. I ALSO WANT  
[00:51:30] TO BE VERY REALISTIC. THIS TECHNOLOGY IS  
[00:51:33] HERE AND IT'S GOING TO CONTINUE TO BE  
[00:51:36] USED. WE HAVE CLEAR OPERATING AT OUR TSA  
[00:51:39] CHECKPOINTS. CBP IS USING OFFICIAL  
[00:51:42] RECOGNITION FOR ARRIVING INTERNATIONAL  
[00:51:43] AIR AND CRUISE PASSENGERS AND  
[00:51:46] CONGRESSIONAL MANDATES FOR USE OF  
[00:51:48] BIOMETRIC FOR DEPARTING INTERNATIONAL  
[00:51:50] AIR. TRAVELERS, AIRLINES AND CRUISE  
[00:51:53] LINES ARE ACTIVELY EXPLORING EXPANDED USE  
[00:51:55] OF BIOMETRIC AS IS TSA, OUR OWN  
[00:51:58] GOVERNMENT AGENCIES. AND SO RATHER THAN  
[00:52:00] PUT OUR HEADS IN THE SAND AND TRY TO  
[00:52:02] STOP THIS FROM HAPPENING, I BELIEVE THAT  
[00:52:04] OUR APPROACH IS THE MOST EFFECTIVE WHEN  
[00:52:07] BANNING THOSE USES THAT DO NOT MEET OUR  
[00:52:10] STRICT PARAMETERS WHILE PUTTING INTO  
[00:52:12] PLACE STRONG POLICIES AROUND THE USE OF  
[00:52:15] THESE TECHNOLOGIES THAT WE DO ALLOW.  
[00:52:18] IN ALL THIS TO SAY THAT I UNDERSTAND  
[00:52:22] THE COMMUNITY CONCERNS REGARD BIOMETRIC  
[00:52:26] TECHNOLOGY, IT'S NOT LOST UPON ME. AND I  
[00:52:29] SHARE THE BELIEF THAT WE NEED TO PROTECT  
[00:52:31] PEOPLE'S PRIVACY, THE EQUITY AND CIVIL  
[00:52:34] LIBERTIES. AND I AM QUITE HONESTLY HAPPY  
[00:52:37] TO SAY THAT I THINK THE PORT IS PROPOSED  
[00:52:39] CONTROLS AND PROTECTIONS THAT ACHIEVE  
[00:52:41] THESE GOALS OF PERSONAL PROTECTING  
[00:52:45] PERSONAL INFORMATION, AS WELL AS  
[00:52:48] MAXIMIZING PERSONAL CHOICE AND HOW DATA  
[00:52:53] ON HOW MUCH DATA PEOPLE CHOOSE TO SHARE.  
[00:52:56] LAST YEAR, WHEN WE VOTED ON BIOMETRICS  
[00:53:00] FOR THE INTERNATIONAL AIR EXIT PROGRAM,  
[00:53:02] THERE WAS A LOT OF CONCERN AROUND  
[00:53:04] WHETHER OR NOT WE AS A PORT WOULD BE ABLE  
[00:53:07] TO PROPERLY NOTIFY PASSENGERS ON THEIR  
[00:53:10] RIGHTS THROUGH SIGNAGE AND OTHER MEANS.  
[00:53:12] I THINK THROUGH TODAY'S PRESENTATION AND  
[00:53:16] THE PICTURES THAT YOU'LL BE ABLE TO SEE  
[00:53:18] CLEARLY CLEARLY THAT WE HAVE BEEN ABLE  
[00:53:21] TO DO THAT. FURTHERMORE, I THINK WE  
[00:53:25] JUST ISSUED OUR FIRST EVER ANNUAL AUDIT  
[00:53:28] OF THE AIR EXIT SYSTEM, AN AUDIT THAT  
[00:53:31] WOULD NOT HAVE BEEN POSSIBLE IF WE DID  
[00:53:33] NOT TAKE OWNERSHIP OF ADMINISTRATING,  
[00:53:36] THIS FEDERALLY MANDATED PROGRAM. AND SO,  
[00:53:38] AS I SAID LAST YEAR, THE QUESTION IS NOT  
[00:53:41] WHETHER OR NOT BIOMETRICS IS USED OR NOT  
[00:53:43] USED. THE QUESTION IS, WHO ADMINISTERS  
[00:53:46] IT, WHO IS GOING TO REGULATE IT, AND  
[00:53:49] WHO'S GOING TO PUT THOSE PROTECTIONS IN?  
[00:53:50] AND I WOULD RATHER HAVE A DEGREE OF  
[00:53:53] CONTROL SO THAT WE CAN MAKE SURE THAT WE  
[00:53:56] ARE PROTECTING OUR PASSENGERS AND  
[00:53:59] CITIZENS RATHER THAN KICKING THE CAN  
[00:54:02] DOWN AND PUSHING THAT RESPONSIBILITY  
[00:54:05] AWAY TO SOMEONE ELSE. AS A PUBLIC  
[00:54:09] POLICY MAKER, I THINK IT'S OUR JOB TO  
[00:54:11] TAKE OWNERSHIP AND RESPONSIBILITY OF  
[00:54:15] WHAT'S HAPPENING. KEEPING IN MIND OUR  
[00:54:17] PRINCIPLES. THE BOTTOM LINE IS WHILE I  
[00:54:20] SIT ON THIS COMMISSION, PEOPLE CAN REST

[00:54:22] ASSURED THAT I WILL ALWAYS VOTE WITH THE  
[00:54:24] EQUITY IMPLICATIONS OF TECHNOLOGICAL  
[00:54:27] PRODUCT PRESS IN THE FRONT OF MY MIND,  
[00:54:29] THE PROTECTION OF MY COMMUNITY AT THE  
[00:54:31] FRONT OF MY MIND AND THE ABUSE OF  
[00:54:34] BIOMETRICS WILL NOT BE TOLERATED AS LONG  
[00:54:36] AS I'M HERE AT THE PORT OF SEATTLE. AND  
[00:54:39] SO I LOOK FORWARD TO OUR DISCUSSION  
[00:54:41] TODAY. I URGE MY COLLEAGUES ON THE  
[00:54:42] COMMISSION TO SUPPORT THIS THOUGHTFUL  
[00:54:44] APPROACH, AND I WILL KICK IT BACK TO  
[00:54:48] CLERK HART. THANK YOU.  
[00:54:51] THANK YOU, COMMISSIONER CHO. WE'LL HEAR  
[00:54:53] FROM COMMISSIONER CALKINS NEXT. AND OF  
[00:54:57] COURSE, THE PLANES FLYING RIGHT  
[00:54:58] OVERHEAD. AS I START MY COMMENTS, I'M  
[00:55:01] GOING TO KEEP THEM SHORT BECAUSE I  
[00:55:03] BELIEVE EXECUTIVE METRUCK AND  
[00:55:04] COMMISSIONER CHO HAVE COVERED MOST OF  
[00:55:05] THE REALLY SALIENT POINTS IN THE  
[00:55:07] DELIBERATIONS THAT WE'VE HAD OVER THE  
[00:55:09] LAST COUPLE OF YEARS. AND ALSO JUST TO  
[00:55:14] EXPRESS WHY WE ARE RECOMMENDING PASSAGE  
[00:55:16] OF THE ORDER TO THE FULL COMMISSION, I  
[00:55:18] WOULD ADD THAT A REFLECTION ON THE VALUE  
[00:55:21] OF ENGAGEMENT WITH OUR COMMUNITY  
[00:55:23] PARTNERS WAS ABSOLUTELY ESSENTIAL FOR  
[00:55:24] THIS PROCESS PROCESS. AND AS IS  
[00:55:27] INEVITABLE IN DELIBERATIONS OVER  
[00:55:29] IMPORTANT POLICIES SUCH AS THESE GOOD  
[00:55:31] FAITH ADVOCATES REPRESENTING MANY  
[00:55:33] PERSPECTIVES HAVE PROVIDED THOUGHTFUL  
[00:55:34] ADVICE AND CRITICISM ABOUT OUR APPROACH.  
[00:55:37] WHILE PEOPLE'S OPINIONS ABOUT THE  
[00:55:39] APPROACH MAY DIFFER, THERE IS CONSENSUS  
[00:55:41] ON ONE THING, AND THAT IS THE VALUES  
[00:55:43] THAT GUIDE THE POLICY THAT I BE  
[00:55:45] VOLUNTARY, LAWFUL, ETHICAL AND  
[00:55:48] TRANSPARENT, AND THAT ENSURES SAFETY,  
[00:55:51] PRIVACY AND SECURITY. THOSE WERE REALLY  
[00:55:53] OR DRIVING NORTH STAR IN THIS  
[00:55:57] PROCESS. I BELIEVE THAT THE ORDER UNDER  
[00:55:59] CONSIDERATION TODAY IS THE OPTIMAL  
[00:56:01] APPROACH, GIVEN OUR CONSTRAINTS TO  
[00:56:04] SAFEGUARD THOSE VALUES IN ANY BIOMETRIC  
[00:56:07] USE AT THE PORT OF SEATTLE. I ALSO HOPE  
[00:56:09] THAT OUR ADVOCACY AT THE FEDERAL AND  
[00:56:11] STATE LEVEL TO IMPROVE THE REGULATORY  
[00:56:13] ENVIRONMENT AROUND BIOMETRICS BEARS  
[00:56:15] FRUIT, ENABLING CITIES, COUNTIES, AND  
[00:56:17] PORTS TO PROVIDE EVEN GREATER  
[00:56:19] PROTECTIONS FOR THE PUBLIC. SO I'M  
[00:56:20] COMMITTED TO BE A PART OF THAT ADVOCACY,  
[00:56:23] AND I TOO WOULD THINK ERIC AND VERONICA,  
[00:56:26] ALL OF THE COMMUNITY PARTNERS THAT  
[00:56:28] CHIMED IN ALL OF THE STAFF TIME THAT WAS  
[00:56:31] PUT INTO ENSURING THAT WE CAN LEAD AS  
[00:56:34] THE PORT AGENCY IN THIS AREA. THANKS SO MUCH.  
[00:56:40] OKAY, THEN WE  
[00:56:44] CAN NOW HEAR FROM MR SCHINFELD, WHO HAS  
[00:56:47] STARTED THIS PROCESS SINCE. IT'S INCEPTION  
[00:56:51] WITH GREAT VIGOR AND VALOR.  
[00:56:53] PLEASE TAKE IT AWAY. ERIC,

[00:56:56] THANK YOU SO MUCH. COMMISSIONERS AND  
[00:56:59] EXECUTIVE DIRECTOR METRUCK. AGAIN, MY  
[00:57:00] NAME IS ERIC SCHINFELD AND THE SENIOR  
[00:57:02] MANAGER OF FEDERAL POLICY HERE AT THE  
[00:57:05] PORT OF SEATTLE. AND AGAIN, I WANT TO  
[00:57:07] JUST ACKNOWLEDGE WHAT THE COMMISSIONERS  
[00:57:09] AND STEVE HAVE MENTIONED, WHICH IS THIS  
[00:57:11] WORK PRODUCT IS THE RESULT OF MANY  
[00:57:12] PEOPLE, BOTH INTERNAL STAFF, EXTERNAL  
[00:57:14] STAKEHOLDERS. BUT MOST SIGNIFICANTLY,  
[00:57:16] VERONICA VALDEZ AND I DID LET HER KNOW  
[00:57:19] THIS PRESENTATION WAS TAKING PLACE TODAY  
[00:57:21] AND JUST REALLY WANT TO THANK HER AGAIN  
[00:57:23] FOR ALL OF HER INCREDIBLE WORK HERE. IF  
[00:57:26] WE CAN GET THE POWERPOINT UP, I'LL JUST  
[00:57:28] WALK THROUGH A FEW SLIDES HERE TO REALLY  
[00:57:29] SUMMARIZE WHAT IT IS THAT WE'RE REALLY  
[00:57:31] TALKING ABOUT TODAY. NEXT SLIDE,  
[00:57:34] PLEASE. AND THE NEXT SLIDE. SO THE  
[00:57:37] REASON THAT WE'RE HERE TODAY IS THE  
[00:57:39] RESULT OF REALLY ABOUT TWO YEARS OF WORK  
[00:57:41] STARTING LAST SUMMER, RESULTING IN A  
[00:57:45] MOTION ON DECEMBER 10 TH OF 2019 WHICH  
[00:57:48] ACCOMPLISHED FIVE THINGS. FIRST, IT PUT  
[00:57:50] IN PLACE SEVEN GUIDING PRINCIPLES FOR  
[00:57:52] PUBLIC FACING BIOMETRICS AT PORT  
[00:57:54] FACILITIES. YOU SEE THOSE SEVEN  
[00:57:56] PRINCIPLES THERE. AND LET ME JUST ALSO  
[00:57:58] SAY THAT WHEN WE TALK ABOUT PUBLIC  
[00:58:00] FACING BIOMETRICS, WE MEAN THE USE OF  
[00:58:01] BIOMETRICS FOR VISITORS AND TRAVELERS  
[00:58:04] AND OUR FACILITIES. THIS WOULD NOT APPLY  
[00:58:06] TO, FOR EXAMPLE, ME USING MY FINGERPRINT  
[00:58:08] AS AN EMPLOYEE TO GO TO THE SECURE SIDE  
[00:58:10] OF THE AIRPORT FOR SECURITY PURPOSES.  
[00:58:12] THIS IS FOR THE THE PUBLIC AND PUBLIC  
[00:58:14] AREAS OF OUR FACILITIES. IN ADDITION TO  
[00:58:17] ESTABLISHING THOSE PRINCIPLES, THE  
[00:58:19] COMMISSION RECOGNIZED THAT PRINCIPLES  
[00:58:20] ARE JUST THAT. AND SO THEY ARRESTED AN  
[00:58:22] INTERNAL WORKING GROUP OF PORT EMPLOYEES  
[00:58:24] TO TRANSLATE THOSE PRINCIPLES INTO  
[00:58:26] TANGIBLE AND ENFORCEABLE POLICY  
[00:58:28] RECOMMENDATIONS, WHICH IS WHAT WE'RE  
[00:58:30] HERE TODAY WITH. WE ALSO HAD AN EXTERNAL  
[00:58:32] ADVISORY GROUP AT YOUR DIRECTION OF  
[00:58:34] STAKEHOLDERS FROM ACROSS THE SPECTRUM  
[00:58:36] THAT PROVIDED FEEDBACK. THE ORDER ALSO  
[00:58:39] CREATED THE SPECIAL BIOMETRICS  
[00:58:40] COMMITTEE, WHICH COMMISSIONER CHO AND  
[00:58:42] COMMISSIONER CALKINS ON SERVED ON. AND  
[00:58:43] THEN FINALLY, IT PUT A HOLD ON ANY NEW  
[00:58:46] OR EXPANDED USES OF BIOMETRIC SUPPORT  
[00:58:49] FACILITIES UNTIL AFTER COMMISSION  
[00:58:50] APPROVAL OF POLICY RECOMMENDATIONS.  
[00:58:53] NEXT SLIDE, PLEASE. I WANT TO START,  
[00:58:56] OF COURSE, BY TALKING ABOUT OUR  
[00:58:58] COMMITMENT TO TRANSPARENCY AND  
[00:58:59] ENGAGEMENT THROUGHOUT THIS PROCESS.  
[00:59:01] THIS IS OBVIOUSLY A VERY DIFFICULT AND  
[00:59:03] COMPLICATED TOPIC, AND WE WOULD NOT DO  
[00:59:06] THIS IN THE DARK OF NIGHT AND THEN TRY  
[00:59:08] AND SNEAK THIS THROUGH. WE REALLY WANTED

[00:59:10] TO MAKE SURE THAT EVERYONE KNEW WHAT WE  
[00:59:12] WERE DOING THE ENTIRE TIME. AND SO YOU  
[00:59:14] CAN SEE, WE HAD ALMOST 20 DIFFERENT  
[00:59:16] MEETINGS, INCLUDING COMMISSION STUDY  
[00:59:18] SESSIONS, COMMISSION ACTIONS,  
[00:59:20] COMMISSION BRIEFINGS, EIGHT MEETINGS OF  
[00:59:21] OUR EXTERNAL ADVISORY GROUP, WHICH I  
[00:59:23] WILL SAY NOT ONLY WERE ALL OF THE  
[00:59:26] MATERIALS FOR THAT EXTERNAL ADVISORY  
[00:59:28] GROUP ONLINE ON THE PORT WEBSITE, BUT WE  
[00:59:31] ALSO HIRED A FACILITATOR TO MAKE SURE  
[00:59:33] THAT EVERY SINGLE PERSON PARTICIPATING  
[00:59:34] HAD THEIR SAY THEIR COMMENTS WERE  
[00:59:36] INCLUDED AND RECOGNIZED. AND THEN, OF  
[00:59:39] COURSE, THE MEETINGS OF THE SPECIAL  
[00:59:41] COMMITTEE THEMSELVES. SO REALLY TRY TO  
[00:59:44] MAKE SURE THAT WE WERE DOING EVERYTHING  
[00:59:45] IN THE FULL LIGHT OF DAY, BEING REALLY  
[00:59:47] CLEAR ABOUT WHAT WE WERE DOING AND  
[00:59:49] MAKING SURE WE WERE GETTING THAT  
[00:59:50] FEEDBACK FROM BOTH OUR EXTERNAL ADVISORY  
[00:59:52] GROUP AND THE PUBLIC AT LARGE. NEXT  
[00:59:53] SLIDE, PLEASE. WHAT WE REALLY  
[00:59:57] REALIZED ABOUT THESE POLICY  
[00:59:59] RECOMMENDATIONS IS WE COULD NOT HAVE ONE  
[01:00:01] SET OF POLICY RECOMMENDATIONS. SO MUCH  
[01:00:03] IS DIFFERENT ABOUT WHO IS USING THE  
[01:00:05] TECHNOLOGY, WHAT STATE OR FEDERAL  
[01:00:07] REGULATION APPLIES TO THOSE USES, OR  
[01:00:10] THOSE USERS. AND SO, RATHER THAN ONE  
[01:00:12] OVERARCHING POLICY, WHAT WE'RE COMING TO  
[01:00:14] YOU WITH TODAY IS ACTUALLY ULTIMATELY  
[01:00:17] SIX DIFFERENT POLICIES TO MAKE SURE THAT  
[01:00:19] WE'RE ADDRESSING EACH USE CASE AND ALL  
[01:00:21] OF THE DIFFERENT NUANCES WITHIN ONE OF  
[01:00:23] THOSE USE CASES, AS YOU KNOW, WAS  
[01:00:25] ALREADY APPROVED LAST YEAR. IT WAS THE  
[01:00:27] USE OF BIOMETRIC EXIT, WHICH IS THE USE  
[01:00:30] OF FACIAL RECOGNITION TECHNOLOGY FOR THE  
[01:00:32] BOARDING OF DEPARTING INTERNATIONAL  
[01:00:34] FLIGHTS. WE WILL NOT BE TALKING ABOUT  
[01:00:36] THAT IN GREAT DETAIL TODAY UNLESS YOU  
[01:00:37] WANT TO TALK ABOUT IT FURTHER. BUT THAT  
[01:00:39] WAS APPROVED. AND SO WE'RE HERE REALLY  
[01:00:41] TODAY, TALK ABOUT THE REMAINING USE  
[01:00:43] CASES, WHICH ARE USE CASES FOR LAW  
[01:00:45] ENFORCEMENT AND SECURITY FUNCTIONS, AND  
[01:00:47] THEN USE CASES FOR TRAVELER FUNCTIONS BY  
[01:00:49] A VARIETY OF STAKEHOLDERS, PORT  
[01:00:50] EMPLOYEES THEMSELVES, NON AIRLINE  
[01:00:52] TENANTS, AIRLINES, AND THE FEDERAL  
[01:00:54] GOVERNMENT. AND AS WE'LL TALK ABOUT,  
[01:00:56] THERE ARE NUANCES WITHIN EACH OF THOSE  
[01:00:57] USERS OF TRAVELER FUNCTIONS. THE  
[01:00:59] EXTERNAL ADVISOR GROUP REVIEWED THOSE  
[01:01:01] POLICY RECOMMENDATIONS. THEY PROVIDED  
[01:01:03] FEEDBACK DURING THOSE MEETINGS, AND THEN  
[01:01:05] THE SPECIAL COMMITTEE REVIEWED AND  
[01:01:06] FINALLY RECOMMENDED THESE POLICIES FOR  
[01:01:08] FULL COMMISSION CONSIDERATION TODAY.  
[01:01:10] NEXT SLIDE, LET ME MAKE TWO REALLY  
[01:01:13] IMPORTANT POINTS ABOUT WHAT THESE POLICY  
[01:01:15] RECOMMENDATIONS REPRESENT. THEY



[01:01:17] REPRESENT THE RECOMMENDATIONS OF THE  
[01:01:19] STAFF THAT HAVE BEEN REVIEWED AND  
[01:01:21] RECOMMENDED BY THE BIOMETRIC SPECIAL  
[01:01:23] COMMITTEE. NOT EVERY SINGLE MEMBER OF  
[01:01:25] THE EXTERNAL ADVISOR GROUP AGREED WITH  
[01:01:27] THESE RECOMMENDATIONS, BUT LIKE  
[01:01:29] EXECUTIVE DIRECTOR METRUCK SAID, WE TOOK  
[01:01:31] EVERY SINGLE ONE OF THOSE PIECES OF  
[01:01:33] FEEDBACK REALLY SERIOUSLY. AND EVEN  
[01:01:35] THOSE PEOPLE WHO DON'T SUPPORT OUR FINAL  
[01:01:36] RECOMMENDATIONS, WE INCORPORATED DOZENS  
[01:01:39] OF THEIR FEEDBACK, DOZENS OF THEIR  
[01:01:41] SUGGESTIONS, BECAUSE THEIR EXPERTISE AND  
[01:01:43] INSIGHTS WERE SO IMPORTANT TO US TO TRY  
[01:01:45] AND GET THIS RIGHT TO THE EXTENT THAT WE  
[01:01:47] WERE ABLE TO DO SO. SO THESE ARE NOT  
[01:01:48] CONSENSUS RECOMMENDATIONS. AND AS YOU  
[01:01:50] WILL SEE IN THE PUBLIC MEETING MATERIALS  
[01:01:52] FOR THIS MEETING TODAY, WE HAVE ACTUALLY  
[01:01:54] INCLUDED THEIR LETTERS OF CONCERN IN  
[01:01:57] ADDITION TO OUR RECOMMENDATIONS, SO THAT  
[01:01:58] EVERYONE CAN SEE ALL OF THE VARIOUS  
[01:02:01] VIEWPOINTS ABOUT THESE POLICY  
[01:02:02] RECOMMENDATIONS. AND FINALLY, LET ME  
[01:02:04] JUST SAY THAT THESE RECOMMENDATIONS FROM  
[01:02:06] THE STAFF ARE NOT WE THINK BIOMETRICS  
[01:02:08] ARE GREAT PUT BIOMETRICS EVERYWHERE THEY  
[01:02:10] ARE SPECIFICALLY THAT IF BIOMETRICS ARE  
[01:02:12] IN PLACE, WHICH WE KNOW IS HAPPENING,  
[01:02:14] WHICH WE KNOW WILL CONTINUE TO HAPPEN,  
[01:02:16] AND YOU WILL HAVE A GREAT SAY AND  
[01:02:17] WHETHER THAT CONTINUES TO HAPPEN AND HOW  
[01:02:19] THAT IF THOSE CONTINUE TO DO THAT IN  
[01:02:22] LINE WITH THOSE PRINCIPLES, YOU LAID OUT  
[01:02:24] HOW TO DO THAT IN LINE WITH THE VALUES  
[01:02:26] OF THE PORT OF SEATTLE, WITH THOSE  
[01:02:27] PROPER SAFEGUARDS IN PLACE. NEXT SLIDE.  
[01:02:31] SO TO GET TO THE MEAT OF THE  
[01:02:33] RECOMMENDATIONS, THERE ARE FOUR  
[01:02:34] RECOMMENDATIONS, NUMBER ONE, TO CONTINUE  
[01:02:38] AS LONG AS WE CAN TELL FOR THE  
[01:02:40] FORESEEABLE FUTURE, THE TOTAL COMMISSION  
[01:02:43] BAN ON BOTH THE PORT USE OF BIOMETRICS  
[01:02:46] FOR MASS SURVEILLANCE AND ON OUR TENANTS  
[01:02:48] USE OF BIOMETRICS FOR MASS SURVEILLANCE.  
[01:02:50] AND WHAT WE MEAN WHEN WE SAY MASS  
[01:02:51] SURVEILLANCE IS THE USE OF BIOMETRIC  
[01:02:54] TECHNOLOGY WITHOUT PEOPLE'S AWARENESS  
[01:02:56] AND WITHOUT THEIR ACTIVE PARTICIPATION.  
[01:02:58] SIMILARLY, WE WOULD CONTINUE THE  
[01:03:00] COMMISSION MORATORIUM OR BAN USE THOSE  
[01:03:02] WORDS INTERCHANGEABLY ON BOTH THE PORT  
[01:03:05] USE OF BIOMETRICS FOR LAW ENFORCEMENT  
[01:03:07] AND SECURITY FUNCTIONS, AS WELL AS ANY  
[01:03:09] OF OUR PRIVATE SECTOR TENANTS. USE OF  
[01:03:11] BIOMETRICS FOR LAW ENFORCEMENT AND  
[01:03:13] SECURITY FUNCTION. SO BAN ON MASS  
[01:03:14] SURVEILLANCE. A BAN ON LOST LAW  
[01:03:16] ENFORCEMENT AND SECURITY FUNCTIONS BY  
[01:03:18] THE PORT AND OUR TENANTS, PRIVATE SECTOR  
[01:03:21] TENANTS. THIRD, THAT WE WOULD ALLOW THE  
[01:03:23] USE OF BIOMETRICS FOR TRAVELER  
[01:03:26] FUNCTIONS, BUT ONLY TO THE DEGREE THAT

[01:03:28] THEY MEET OUR PRINCIPLES AND MEET OUR  
[01:03:30] POLICIES WITHIN OUR ABILITY TO ENFORCE  
[01:03:32] THAT. AND WE'LL GO INTO GREAT DETAIL  
[01:03:33] LATER IN THE PRESENTATION ABOUT WHAT  
[01:03:36] THOSE SAFEGUARDS LOOK LIKE, WHAT WE  
[01:03:38] CONSIDER TO BE ALLOWABLE WHAT WE  
[01:03:39] CONSIDER TO BE NOT ALLOWABLE WITHIN EACH  
[01:03:41] OF THESE USE CASES. AND THEN FINALLY,  
[01:03:44] LIKE EXECUTIVE DIRECTOR METRUCK  
[01:03:47] SAID, THIS IS REALLY SOMETHING THAT WE  
[01:03:49] HAVE SUCH LIMITED CONTROL OVER. AT THE  
[01:03:51] END OF THE DAY, THIS IS REALLY MUST BE A  
[01:03:52] FEDERAL ISSUE. THERE MUST BE  
[01:03:54] COMPREHENSIVE NATIONAL STANDARDS ON  
[01:03:55] THIS. AND WE REALLY APPRECIATE THE  
[01:03:57] LEADERSHIP OF REPRESENTATIVE JAYAPAL IN  
[01:04:00] HER ATTEMPTS TO CREATE LEGISLATION THAT  
[01:04:02] STARTS THAT PROCESS. AND WE WOULD  
[01:04:04] RECOMMEND THAT THIS LEGISLATION AND OUR  
[01:04:06] SUPPORT FOR THAT LEGISLATION BE ADDED TO  
[01:04:08] THE PORT FEDERAL AGENDA. THIS IS A LOT  
[01:04:11] OF WORDS. AND SO LET ME JUST STOP AND  
[01:04:13] SAY, WHAT DOES THIS ALL ACTUALLY MEAN?  
[01:04:15] WHAT DOES THE OUTCOME IF YOU ALL CHOOSE  
[01:04:18] TO APPROVE THESE RECOMMENDATIONS TODAY?  
[01:04:20] IT MEANS THAT EVERY SINGLE PERSON WHO  
[01:04:23] COMES TO A PORT FACILITY, WHETHER  
[01:04:24] THEY'RE A VISITOR OR A TRAVELER, SHOULD  
[01:04:27] HAVE NO FEAR THAT BIOMETRICS ARE  
[01:04:29] CAPTURING BIOMETRIC. TECHNOLOGY IS  
[01:04:31] CAPTURING THEIR BIOMETRICS IN A WAY THAT  
[01:04:33] THEY'RE UNAWARE OF SECRETLY IN A CORNER  
[01:04:35] SOMEWHERE LOOKING AT THEM. NO ONE'S  
[01:04:37] BIOMETRICS WILL BE CAPTURED WITHOUT  
[01:04:39] THEIR AWARENESS. AND TO THE EXTENT THAT  
[01:04:41] WE HAVE THE ABILITY TO DO SO, ANYONE WHO  
[01:04:44] WANTS TO PARTICIPATE IN USING BIOMETRICS  
[01:04:47] WILL AND ANYONE WHO DOES NOT WANT TO  
[01:04:49] WILL NOT. WE ARE STRIVING TO MAKE ALL OF  
[01:04:52] THESE USES FULLY VOLUNTARY. AND THE ONLY  
[01:04:55] EXCEPTION TO THAT THAT WE CAN SEE IS  
[01:04:57] THAT FOREIGN NATIONALS ARRIVING ON  
[01:04:59] INTERNATIONAL FLIGHTS GOING THROUGH  
[01:05:01] CUSTOMS WILL HAVE TO USE CBP'S FACIAL  
[01:05:04] RECOGNITION SYSTEM BECAUSE THAT IS A  
[01:05:07] FEDERAL FUNCTION THAT WE DON'T CONTROL.  
[01:05:08] BUT US RESIDENTS COMING IN FROM AN  
[01:05:11] INTERNATIONAL FLIGHT, US RESIDENTS OR  
[01:05:13] FOREIGN NATIONAL DEPARTING ANYBODY USING  
[01:05:15] ANY OTHER BIOMETRICS AT OUR FACILITIES,  
[01:05:18] EITHER AVIATION OR MARITIME. THIS WILL  
[01:05:21] BE VOLUNTARY. SO NO MASS SURVEILLANCE,  
[01:05:23] NO UNKNOWN USES, VOLUNTARY USES. IT  
[01:05:26] REALLY ALLOWS THOSE PEOPLE WHO WANT TO  
[01:05:28] USE BIOMETRICS BECAUSE THEY THINK IT IS  
[01:05:30] A CUSTOMER SERVICE TO USE IT. AND  
[01:05:32] EVERYONE ELSE WILL NOT HAVE TO USE  
[01:05:34] BIOMETRICS OR PARTICIPATE IN BIOMETRICS  
[01:05:36] OR HAVE THEIR BIOMETRICS TAKEN AT OUR  
[01:05:39] FACILITIES. NEXT SLIDE,  
[01:05:41] NEXT SLIDE. AFTER THAT, THE REMAINING  
[01:05:44] SLIDES HERE REALLY GO INTO DETAIL. AND,  
[01:05:46] OF COURSE, ON A POWERPOINT SLIDE,

[01:05:48] YOU'LL ONLY SEE THE BULLETS HERE. I WILL  
[01:05:50] TELL YOU THAT AFTER A YEAR AND A HALF OF  
[01:05:52] WORK, THERE'S APPROXIMATELY 100 PAGES OF  
[01:05:54] RECOMMENDATIONS AND DOCUMENTS AND  
[01:05:56] BACKGROUND THAT WE'VE WRITTEN UP HERE.  
[01:05:58] WE WILL NOT TALK THROUGH ALL OF THOSE  
[01:06:00] 100 PAGES HERE TODAY, BUT PLEASE KNOW  
[01:06:02] THAT THIS DOES NOT REPRESENT EVERY  
[01:06:04] SINGLE THING THAT WE'RE RECOMMENDING.  
[01:06:05] THESE ARE REALLY THE KEY POINTS AND THE  
[01:06:07] ESSENTIAL POINTS THAT WE WANT YOU ALL TO  
[01:06:09] BE AWARE OF. AND AGAIN, ALL OF THE  
[01:06:11] DETAILED DOCUMENTS ARE ON THE PORT  
[01:06:13] FACIAL RECOGNITION EXTERNAL ADVISORY  
[01:06:14] GROUP OR RATHER, BIOMETRICS EXTERNAL  
[01:06:16] ADVISORY GROUP WEBSITE. SO ANYONE WHO'S  
[01:06:19] INTERESTED CAN GO INTO THAT GREAT  
[01:06:20] DETAIL. FIRST, THE PROPOSED BAN ON MAS  
[01:06:23] SURVEILLANCE. AGAIN, IT APPLIES TO BOTH  
[01:06:24] PORT EMPLOYEES AND PRIVATE SECTOR  
[01:06:26] TENANTS. IT DEFINES MASS SURVEILLANCE AS  
[01:06:28] ANY USE OF BIOMETRIC TECHNOLOGY TO  
[01:06:30] IDENTIFY INDIVIDUALS, BOTH WITHOUT THEIR  
[01:06:32] AWARENESS AND WITHOUT THEIR ACTIVE  
[01:06:34] PARTICIPATION. AND THEN IT GOES FURTHER  
[01:06:37] AND REALLY DESCRIBES IT DOESN'T JUST SAY  
[01:06:39] IT SHOULD BE. WE GO INTO GREAT DETAIL  
[01:06:41] ABOUT WHAT WE THINK VOLUNTARY MEANS NOT  
[01:06:45] ONLY IN TERMS OF PEOPLE IN THE MOMENT  
[01:06:46] USING THE SYSTEM, BUT HOW THEIR DATA  
[01:06:48] DOES OR DOES NOT GET INTO THE SYSTEM AND  
[01:06:50] THEIR ABILITY TO TAKE THAT DATA OUT OF  
[01:06:52] THE SYSTEM IF NEEDED. NEXT SLIDE,  
[01:06:56] THE BAN ON LAW ENFORCEMENT SIMILARLY,  
[01:06:59] IS A BAN BOTH FOR PORT EMPLOYEES TO USE  
[01:07:02] BIOMETRICS FOR LAW ENFORCEMENT AND  
[01:07:03] SECURITY FUNCTIONS IN PUBLIC FACING WAYS  
[01:07:06] AND ON OUR TENANTS AS WELL. AND THAT  
[01:07:08] INCLUDES DIRECT USE OF BIOMETRIC  
[01:07:10] TECHNOLOGY AT PORT FACILITIES. IT WOULD  
[01:07:12] ALSO, FOR EXAMPLE, APPLY TO OUR LAW  
[01:07:14] ENFORCEMENT OUTSIDE OF PORT FACILITIES  
[01:07:16] COLLABORATING WITH EITHER A FEDERAL  
[01:07:18] AGENCY OR ON A MUTUAL AID ASSIGNMENT IN  
[01:07:20] ANOTHER JURISDICTION. AND WE ARE NOT  
[01:07:22] ALLOWED TO COLLECT BIOMETRICS AND  
[01:07:24] PROVIDE THEM TO ANOTHER DATABASE UNLESS  
[01:07:26] WE ARE REQUIRED BY SOME SORT OF LAW OR  
[01:07:28] COURT ORDER. THIS DOES NOT APPLY. THE  
[01:07:30] BAN DOES NOT APPLY TO SOME TRADITIONAL  
[01:07:32] USES OF BIOMETRICS, LIKE THE COLLECTION  
[01:07:34] OF FINGERPRINTS OR DNA FOR SUSPECTS.  
[01:07:37] SO THERE ARE THOSE RELEVANT STATE AND  
[01:07:40] FEDERAL LAWS THAT DO APPLY HERE AS WELL.  
[01:07:42] NEXT SLIDE. SO THIS IS  
[01:07:45] WHERE WE GET INTO A LOT OF THE DETAIL.  
[01:07:47] AND I'LL TRY AND GO REALLY QUICKLY HERE  
[01:07:49] JUST TO SAY THAT WHEN WE TALK ABOUT  
[01:07:51] BIOMETRICS FOR TRAVELER FUNCTIONS, WE  
[01:07:53] ARE TALKING ABOUT THINGS LIKE TICKETING  
[01:07:56] BAG CHECK, BOARDING A CRUISE SHIP,  
[01:07:58] BOARDING AN AIRPLANE. AND SO WE WANTED  
[01:08:01] TO MAKE SURE THAT IF THESE USES ARE

[01:08:04] HAPPENING AT OUR FACILITIES, THEY MUST  
[01:08:05] MEET OUR PRINCIPLES AND OUR POLICIES.  
[01:08:07] THESE ARE SPECIFICALLY POLICIES RELATED  
[01:08:10] TO PORT AND NON AIRLINE TENANTS AT OUR  
[01:08:11] AVIATION MARITIME FACILITIES. AND WHAT  
[01:08:14] WE ARE SAYING IS THE PORT SHOULD NOT  
[01:08:16] ALLOW PUBLIC FACING BIOMETRICS UNLESS  
[01:08:19] THEY ARE JUSTIFIED BY WHICH WE MEAN.  
[01:08:21] THE MANAGING DIRECTOR HAS SOUGHT  
[01:08:24] FEEDBACK FROM A NEWLY CREATED TECHNOLOGY  
[01:08:26] ETHICAL ADVISORY BOARD, CONSIDERED A SET  
[01:08:28] OF CRITERIA THAT WE LAY OUT IN THE  
[01:08:29] POLICY RECOMMENDATIONS, AND THEN DECIDES  
[01:08:32] WHETHER IT MEETS THOSE CRITERIA. IF THE  
[01:08:34] MANAGING DIRECTOR APPROVES THAT USE, IT  
[01:08:37] HAS TO BE OPT IN WHERE POSSIBLE, WHICH  
[01:08:40] IS GOING TO BE ALMOST EVERY USE AND NOT  
[01:08:43] MASS SURVEILLANCE AS WE DEFINE IT. AND  
[01:08:45] THE OPERATOR HAS TO MEET THE PORT  
[01:08:47] STANDARDS AND TRAINING PROTOCOLS RELATED  
[01:08:49] TO AVOIDING UNINTENDED IMAGE CAPTURE,  
[01:08:52] HOW TO DEAL WITH MISMATCHING ISSUES,  
[01:08:53] AND HOW TO MINIMIZE MISMATCH LIKELIHOOD.  
[01:08:57] TECHNOLOGY MUST MEET OUR PRIVACY  
[01:08:58] STANDARDS, AND IT MUST DEMONSTRATE HIGH  
[01:09:00] LEVELS OF ACCURACY BOTH OVERALL AND  
[01:09:03] BETWEEN VARIOUS CHARACTERISTICS, SUCH AS  
[01:09:05] PEOPLE OF COLOR, WOMEN, TRANSCENDENT  
[01:09:07] INDIVIDUALS, ET CETERA. NEXT SLIDE,  
[01:09:10] IF THE PORT DOES APPROVE USE OF  
[01:09:14] BIOMETRICS FOR TRAVELER FUNCTIONS EITHER  
[01:09:16] BY PORT EMPLOYEES OR BY OUR TENANTS,  
[01:09:18] THERE ARE A NUMBER OF TRANSPARENCY AND  
[01:09:20] ACCOUNTABILITY AND OTHER ACTIONS THAT WE  
[01:09:22] WILL BE REQUIRED TO TAKE, SIGNAGE, A  
[01:09:25] COMMUNICATIONS PLAN AND ANNUAL  
[01:09:26] ACCOUNTABILITY REPORTS. WE WILL DO  
[01:09:28] PERFORMANCE EVALUATIONS AND MAKE SURE  
[01:09:30] THESE POLICIES ARE BEING FOLLOWED. AND  
[01:09:32] WE WILL ADVOCATE FOR STATE AND FEDERAL  
[01:09:34] LAWS TO CODIFY THESE GOALS INTO LAW.  
[01:09:37] AND WE WILL ENGAGE IN OUTREACH,  
[01:09:39] TYPICALLY TO COMMUNITIES THAT I  
[01:09:40] MENTIONED BEFORE, COMMUNITIES OF COLOR,  
[01:09:43] IMMIGRANT COMMUNITIES, REFUGEE  
[01:09:44] COMMUNITIES, ETC, TO MAKE SURE THEY  
[01:09:46] UNDERSTAND NOT ONLY THAT THIS TECHNOLOGY  
[01:09:48] IS IN PLACE, HOW IT WORKS, WHAT THEIR  
[01:09:50] RIGHTS ARE TO THE SYSTEM, AND HOW TO  
[01:09:52] DEAL WITH ISSUES WHEN THOSE RIGHTS HAVE  
[01:09:54] NOT BEEN RESPECTED. NEXT SLIDE,  
[01:09:57] AS WE TALK ABOUT BIOMETRICS FOR TRAVELER  
[01:10:00] FUNCTIONS BY THE FEDERAL GOVERNMENT OR  
[01:10:02] AIRLINE PARTNERS, WE DO LOSE SOME OF OUR  
[01:10:04] ABILITY TO ENFORCE. THE FEDERAL  
[01:10:06] GOVERNMENT OBVIOUSLY HAS THE ABILITY TO  
[01:10:08] DO WHAT IT WANTS, EVEN AT OUR  
[01:10:10] FACILITIES. AND OF COURSE, THE AIRLINES  
[01:10:13] ARE GOVERNED BY THE AIRLINE DEREGULATION  
[01:10:15] ACT WHEN IT COMES TO ITS CORE SERVICES  
[01:10:17] AND FUNCTIONS. BUT WE CAN STILL PLAY AN  
[01:10:19] INCREDIBLY IMPORTANT ROLE AT THE PORT OF  
[01:10:21] SEATTLE IN ENSURING THAT TRANSPARENCY

[01:10:24] AND ACCOUNTABILITY IN TERMS OF OUR  
[01:10:25] COMMUNICATIONS WORK, OUR ADVOCACY WORK,  
[01:10:27] OUR ENGAGEMENT AND OUTREACH WORK. AND WE  
[01:10:29] CAN STILL HAVE THOSE TRAINING AND  
[01:10:32] GUIDELINES AND RECOMMENDATIONS TO WORK  
[01:10:35] VOLUNTARILY AND COLLABORATIVELY WITH THE  
[01:10:38] FEDERAL GOVERNMENT AND OUR AIRLINE  
[01:10:39] PARTNERS, EVEN IF THEY'RE NOT REQUIRED  
[01:10:40] TO DO EVERY SINGLE THING WE WANT. WE CAN  
[01:10:43] STILL WORK AS HARD AS WE CAN TO GET THAT  
[01:10:45] ALIGNMENT AND TO GET THAT COLLABORATION.  
[01:10:47] AND AGAIN, WE BELIEVE THAT EVEN IN THESE  
[01:10:49] CASES, OTHER THAN THAT SPECIFIC ITEM I  
[01:10:52] MENTIONED AROUND FOREIGN NATIONALS  
[01:10:54] ARRIVING ON INTERNATIONAL FLIGHTS,  
[01:10:56] PRETTY MUCH ALL OF OUR PRINCIPLES AND  
[01:10:58] ALL OF OUR POLICIES WILL BE FOLLOWED BY  
[01:11:00] OUR FEDERAL AND AIRLINE PARTNERS. SO  
[01:11:02] WE'RE STILL ABLE TO, THROUGH A  
[01:11:04] COLLABORATION AND THAT VOLUNTARY SPIRIT,  
[01:11:06] STILL MEET OUR PRINCIPLES AND STILL MEET  
[01:11:09] OUR GOALS HERE. NEXT SLIDE, AND THIS IS  
[01:11:11] MY LAST SLIDE HERE. I WANT TO TALK ABOUT  
[01:11:14] ALL OF THE OTHER WORK THAT'S HAPPENING  
[01:11:15] LOCALLY AND NATIONALLY ON THIS TOPIC,  
[01:11:17] AND LIKE EXECUTIVE DIRECTOR METRUK  
[01:11:19] SAID. AND COMMISSIONER CHO SAID, THIS IS  
[01:11:22] SOMETHING THAT LOTS OF JURISDICTIONS ARE  
[01:11:24] CONSIDERING. UNFORTUNATELY, THE US  
[01:11:26] CONGRESS HAS NOT MADE A LOT OF PROGRESS  
[01:11:28] HERE. BUT FOR EXAMPLE, LAST YEAR, THE  
[01:11:30] STATE OF WASHINGTON, LED BY STATE  
[01:11:31] SENATOR JOE WYNN, DID PASS LEGISLATION  
[01:11:34] SPECIFICALLY RELATED TO THE USE OF  
[01:11:36] FACIAL RECOGNITION BIOMETRICS BY PUBLIC  
[01:11:39] SECTOR ENTITIES SUCH AS CITIES AND PORTS  
[01:11:42] AND THE STATE. IT DID NOT BAN ANY USES  
[01:11:45] OF FACIAL RECOGNITION, BUT IT DID SET  
[01:11:46] INTO PLACE A WIDE NUMBER OF TRANSPARENCY  
[01:11:49] AND ACCOUNTABILITY AND TRAINING  
[01:11:50] REQUIREMENTS, CERTAIN LIMITATIONS FOR  
[01:11:53] LAW ENFORCEMENT. AND I WILL SAY THAT ALL  
[01:11:56] OF THOSE REQUIREMENTS ARE IN OUR POLICY  
[01:11:58] RECOMMENDATIONS. WE MEET OR EXCEED ALL  
[01:12:00] OF THOSE REALLY STRONG RECOMMENDATIONS  
[01:12:02] AT SENATOR WYNN SUCCESSFULLY PASSED  
[01:12:04] THROUGH THE STATE LEGISLATURE LAST YEAR.  
[01:12:07] WE ALSO KNOW THAT RECENTLY KING COUNTY  
[01:12:10] BANNED FACIAL RECOGNITION USE BY THEIR  
[01:12:13] EMPLOYEES. AND SO THAT IS A TOTAL BAN ON  
[01:12:16] ALL FACIAL RECOGNITION USE. OUR POLICIES  
[01:12:19] ARE VERY SIMILAR IN THAT WE BAN ANY USE  
[01:12:22] OF FACIAL RECOGNITION FOR MASS  
[01:12:23] SURVEILLANCE. WE BANNED ANY USE OF  
[01:12:25] FACIAL RECOGNITION FOR LAW ENFORCEMENT,  
[01:12:27] WHICH I THINK ARE REALLY THE CORE THINGS  
[01:12:29] THAT KING COUNTY WAS TRYING TO ACHIEVE.  
[01:12:31] BUT IN MANY WAYS, WE ACTUALLY GO MUCH  
[01:12:32] FURTHER THAN KING COUNTY. THEY STAYED  
[01:12:34] WITHIN THEIR CLEAR AUTHORITY TO REGULATE  
[01:12:36] THEIR OWN EMPLOYEES. WE ARE TRYING TO GO  
[01:12:38] BEYOND THAT BY NOT ONLY REGULATING  
[01:12:41] OURSELVES, BUT TRYING TO REGULATE OUR

[01:12:43] PRIVATE SECTOR TENANTS, TRYING TO  
[01:12:45] INFLUENCE THE ACTIVITIES OF THE FEDERAL  
[01:12:47] GOVERNMENT AT OUR FACILITIES. AND SO  
[01:12:49] WE'RE REALLY TRYING TO MEET AND EXCEED  
[01:12:51] EVERYTHING THAT OUR PIER JURISDICTIONS  
[01:12:53] ARE DOING AS WELL. LIKE COMMISSIONER CHO  
[01:12:55] SAID, THERE ARE BIOMETRICS IN USE AT  
[01:12:58] LITERALLY DOZENS OF PORT AUTHORITIES,  
[01:13:00] AIRPORTS AND CRUISE TERMINAL BY THE PORT  
[01:13:03] EMPLOYEES THEMSELVES, BY THEIR PRIVATE  
[01:13:05] SECTOR TENANTS, CRUISE LINES AND  
[01:13:06] AIRLINES, BY FEDERAL AGENCIES. AND YET  
[01:13:08] THERE HAS NOT BEEN THAT COMPREHENSIVE  
[01:13:11] POLICIES. IT WOULD HAVE GIVEN ME NO MORE  
[01:13:13] JOY THAN TO SIMPLY COPY THE GOOD WORK OF  
[01:13:17] ANOTHER PORT AUTHORITY DEALING WITH  
[01:13:18] THESE VERY COMPLEX ISSUES THAT HAS NOT  
[01:13:21] EXISTED. WE REACHED OUT EVEN TO OUR PEERS  
[01:13:23] IN PLACES LIKE SAN FRANCISCO AND  
[01:13:25] PORTLAND, WHERE THE CITIES THEMSELVES  
[01:13:27] HAVE PUT IN PLACE BANDS ON FACIAL  
[01:13:29] RECOGNITION. BUT THE PORT AUTHORITY IS  
[01:13:31] NOT REGULATED BY THOSE, AND THE PORT  
[01:13:33] AUTHORITY CONTINUES TO USE THOSE  
[01:13:34] TECHNOLOGIES. SO WE ARE REALLY PROUD  
[01:13:37] THAT WE HAVE DONE THIS HARD WORK. I'M  
[01:13:39] NOT SAYING IT'S 100% RIGHT. IT'S A  
[01:13:41] REALLY COMPLICATED TOPIC. IT'S EVOLVING  
[01:13:42] ALL THE TIME. BUT WE WILL BE IF YOU PASS  
[01:13:45] THESE ORDERS, THE FIRST PORT AUTHORITY  
[01:13:48] IN THE COUNTRY TO HAVE ANY REGULATION,  
[01:13:50] CERTAINLY OF THIS LEVEL OF DETAIL. AND  
[01:13:52] WE REALLY BELIEVE THAT IT WILL ACHIEVE  
[01:13:54] OUR GOALS OF PROTECTING THE RIGHTS OF  
[01:13:56] OUR TRAVELERS, OF VISITORS FOR OUR  
[01:13:58] FACILITY. AND WE REALLY HOPE THAT IT IS,  
[01:14:00] FRANKLY, A MODEL THAT THE PORT  
[01:14:02] AUTHORITIES WILL START TO ADOPT. SO I  
[01:14:04] WILL END MY PRESENTATION THERE JUST  
[01:14:06] AGAIN BY SAYING THANK YOU SO MUCH TO ALL  
[01:14:09] OF THE INTERNAL AND THE EXTERNAL  
[01:14:11] STAKEHOLDERS WHO HAVE BEEN INVOLVED IN  
[01:14:12] THIS PROCESS OVER A TWO YEAR PERIOD.  
[01:14:14] ALL THE COMMISSIONERS AND STEVE METRUCK  
[01:14:16] WHO INVOLVED IN THIS PROCESS, AND THANK  
[01:14:19] YOU SO MUCH. THE WORK IS MEASURABLY  
[01:14:20] BETTER BECAUSE OF YOUR GREAT LEADERSHIP  
[01:14:22] AND YOUR GREAT SUPPORT. WELL, THANK YOU,  
[01:14:26] ERIC. AND VERONICA, WHEREVER YOU ARE, I  
[01:14:30] WILL ASK CLERK HART TO CALL THE ROLL  
[01:14:33] TO SEE IF THERE'S ANY QUESTIONS. THANK  
[01:14:35] YOU. BEGINNING WITH COMMISSIONER FELLEMAN  
[01:14:37] EXECUTIVE METRUCK, DID YOU HAVE ANYTHING  
[01:14:39] TO CONCLUDE WITH THERE? NO. NO,  
[01:14:42] COMMISSIONER, I'M GOOD. THANKS. GREAT.  
[01:14:47] PLEASE CALL THE ROLL. COMMISSIONER  
[01:14:51] BOWMAN, I'M NOT SURE THAT I HAVE ANY  
[01:14:53] QUESTIONS. I MEAN, I VERY MUCH  
[01:14:55] UNDERSTAND THE CONCERNS OF THE COMMUNITY  
[01:14:58] THOSE EXPRESS TODAY. AND OVER THE LAST  
[01:15:00] COUPLE OF MONTHS, I DO THINK THAT WE'VE  
[01:15:02] DONE A GOOD JOB OF TRYING TO BALANCE  
[01:15:05] THOSE CONCERNS WITH THE REALITY OF WHAT

[01:15:07] BIOMETRICS ARE. I THINK SOMETIMES WE  
[01:15:11] DON'T ACKNOWLEDGE THAT BIOMETRICS ARE  
[01:15:13] USED IN EVERY PART OF OUR DAILY LIFE.  
[01:15:15] WE ARE TRACKED ONLINE WITH EVERYTHING  
[01:15:17] THAT WE DO, WHETHER WE GET ON FACEBOOK  
[01:15:19] OR INSTAGRAM, WHETHER WE ORDER SOMETHING  
[01:15:21] ON AMAZON, WHETHER WE GET ON THE SEATTLE  
[01:15:24] TIMES AND CLICK ON AN ARTICLE, OUR  
[01:15:26] ACTIVITIES ARE TRACKED. AND SO WE NEED  
[01:15:29] TO ACKNOWLEDGE THAT I WANT TO COMPLIMENT  
[01:15:32] THE STAFF. ERIC, YOU IN PARTICULAR, FOR  
[01:15:34] REALLY LEADING THIS EFFORT OVER ALMOST  
[01:15:37] TWO YEARS NOW. IT'S BEEN A TOUGH  
[01:15:39] COMPROMISE. I DO THINK THAT THE POLICY  
[01:15:42] THAT WE'RE MOVING FORWARD WITH TODAY IS  
[01:15:45] THE BEST THAT WE CAN DO AT THE MOMENT.  
[01:15:47] I WOULD SAY THAT I DO HOPE THAT WE CAN  
[01:15:49] HAVE SOME SORT OF PROVISION WHERE WE CAN  
[01:15:51] MAKE SURE THAT WE'RE ANNUALLY GOING  
[01:15:53] BACK. I KNOW WE HAVE THE ANNUAL AUDIT,  
[01:15:55] BUT MAKING SURE THAT THAT COMES BEFORE  
[01:15:56] THE COMMISSION ONCE A YEAR, SO THAT WE  
[01:15:59] CAN REALLY REVIEW THE RESULTS OF THAT  
[01:16:01] AND MAKE CHANGES AS NEEDED. BIOMETRICS  
[01:16:04] WILL CONTINUE TO EVOLVE, PROBABLY VERY  
[01:16:08] RAPIDLY, PARTICULARLY AT AIRPORTS. AND  
[01:16:10] SO I THINK WE NEED TO MAKE SURE THAT WE  
[01:16:12] HAVE OUR FINGER ON THE PULSE OF THAT  
[01:16:14] TECHNOLOGY AND ARE ALSO SOLICITING THE  
[01:16:17] INPUT FROM THE PUBLIC ALONG THE WAY.  
[01:16:19] HOW IS IT WORKING? ARE YOU FEELING  
[01:16:20] COMFORTABLE WITH THIS? HOW MUCH IS IT  
[01:16:23] BEING USED? SO THAT'S REALLY ALL MY  
[01:16:25] COMMENTS AGAIN, COMPLEMENTS THE STAFF  
[01:16:27] AND FOR THE PUBLIC, AGAIN, THAT  
[01:16:29] DISAGREES WITH THIS, PLEASE UNDERSTAND.  
[01:16:31] WE HAVE HEARD YOU. I KNOW THAT,  
[01:16:34] PARTICULARLY COMMISSIONER CHO AND  
[01:16:35] CALKINS, THANK YOU FOR YOUR LEADERSHIP  
[01:16:37] ON THIS. THIS IS A TOUGH ISSUE, BUT I DO  
[01:16:40] THINK IT'S BETTER FOR US TO TAKE CHARGE  
[01:16:41] FROM THE PORT OF SEATTLE, THEN WAIT FOR  
[01:16:43] THE FEDS TO STEP IN AND DO SOMETHING  
[01:16:45] WHICH COULD TAKE YEARS. THANK YOU VERY  
[01:16:48] MUCH. THANK YOU. COMMISSIONER BOWMAN  
[01:16:51] MOVING TO COMMISSIONER CALKINS?  
[01:16:55] YEAH. I DON'T HAVE ANY FURTHER COMMENTS.  
[01:16:59] I'M GOING TO DEFER TO MY OTHER  
[01:17:01] COLLEAGUES. THANK YOU, COMMISSIONER CHO.  
[01:17:04] YEAH. LIKEWISE. I THINK I SAID MY PIECE,  
[01:17:06] SO I'M GOING TO DEFER IN MY  
[01:17:07] COMMENTS. THANK YOU, COMMISSIONERS STEINBRUECK.  
[01:17:11] NO COMMENTS. THANKS.  
[01:17:12] THANK YOU, COMMISSIONER. FELLEMAN,  
[01:17:17] COMMISSIONER FELLEMAN, AND YOU'RE ON MUTE,  
[01:17:19] SIR. THANK YOU.  
[01:17:21] I WANTED TO ASK A COUPLE OF THE  
[01:17:24] QUESTIONS THAT WERE BROUGHT TO US BY THE  
[01:17:27] PUBLIC. SOMETIMES, YOU KNOW, THE WORD  
[01:17:31] USAGE, WE GET TIED UP WITH DEFINITIONS  
[01:17:34] RATHER THAN THE SUBSTANCE OF THE ISSUE.  
[01:17:36] AND BUT WHERE IS MATTER?  
[01:17:40] SO THIS DEFINITION OF MASS SURVEILLANCE,

[01:17:43] THE SEVERAL SPEAKERS REFERRED TO,  
[01:17:47] PERHAPS WE'RE USING THAT TERM IN A WAY  
[01:17:49] THAT'S NOT THE COMMONLY UNDERSTOOD  
[01:17:53] DEFINITION. CAN YOU ADDRESS? I'M NOT  
[01:17:55] FAMILIAR ENOUGH TO KNOW. YEAH,  
[01:17:58] ABSOLUTELY, COMMISSIONER. SO AS FAR AS I  
[01:18:01] UNDERSTAND, THE CONCERNS ARE  
[01:18:04] SORT OF TO COMMISSIONER BOWMAN POINT  
[01:18:06] THAT DATA IS BEING COLLECTED ABOUT  
[01:18:09] TRAVELERS AT OUR FACILITIES. AND THE  
[01:18:11] COLLECTION OF DATA AND THE TRACKING OF  
[01:18:13] PEOPLE, PARTICULARLY AS THEY TRAVEL, IS  
[01:18:16] MASS SURVEILLANCE. AND WHAT WE WOULD SAY  
[01:18:19] TO THAT IS MOST OF THAT DATA COLLECTION  
[01:18:22] IS STANDARDLY REQUIRED FOR TRAVEL. THE  
[01:18:26] AIRLINE IS GOING TO COLLECT YOUR FLIGHT  
[01:18:28] INFORMATION ON INTERNATIONAL FLIGHTS IS  
[01:18:30] REQUIRED THAT THEY SHARE THAT  
[01:18:32] INFORMATION WITH THE FEDERAL GOVERNMENT  
[01:18:33] SO THAT THE FEDERAL GOVERNMENT KNOWS WHO  
[01:18:35] IS LEAVING THE COUNTRY OR COMING INTO  
[01:18:37] THE COUNTRY. SO WHETHER YOU'RE USING  
[01:18:39] BIOMETRIC TECHNOLOGY OR JUST STANDARD  
[01:18:41] DATA OF TRAVELERS, JUST THEIR NAME AND  
[01:18:44] THEIR BIRTH DATE AND THINGS LIKE THAT,  
[01:18:47] COLLECTING DATA AND TRACKING THAT DATA  
[01:18:49] IS PART OF WHAT TRAVEL IS. AND SO  
[01:18:53] THERE'S REALLY NO WAY AROUND THAT. WHAT  
[01:18:55] WE'RE TRYING TO AVOID IS ALLOWING YOUR  
[01:18:58] SPECIFIC BIOMETRICS TO BE USED BEYOND  
[01:19:03] WHAT YOU WANT THEM TO BE USED FOR. AND  
[01:19:05] SO CORE TO OUR RULES AND CORE TO WHAT WE  
[01:19:09] TALK ABOUT IN OUR POLICY RECOMMENDATIONS  
[01:19:10] IS DOING EVERYTHING WE CAN TO MAKE SURE  
[01:19:12] THAT ANY COLLECTION OF BIOMETRICS IS  
[01:19:15] USED FOR THAT SPECIFIC PURPOSE. IT IS  
[01:19:17] PROTECTED, IT IS NOT SOLD. AND IT IS,  
[01:19:21] TO THE EXTENT POSSIBLE, ONLY LIMITED TO  
[01:19:24] THAT AND PARTICULARLY FOR THE FEDERAL  
[01:19:26] FUNCTION THAT THE COLLECTION OF THOSE  
[01:19:28] BIOMETRICS, PARTICULARLY AT THE POINT OF  
[01:19:30] SERVICE, ARE DELETED IMMEDIATELY WHEN  
[01:19:32] THEY'RE NO LONGER NEEDED. SO I  
[01:19:35] UNDERSTAND THE CONCERN AGAIN, TO  
[01:19:37] COMMISSIONER BOWMAN POINT, WE LIVE IN A  
[01:19:39] SOCIETY NOW WHERE PEOPLE TRADE PRIVACY  
[01:19:41] FOR CONVENIENCE. IT IS FAR BEYOND OUR  
[01:19:44] ABILITY TO FIGURE OUT WHAT THE RIGHT  
[01:19:46] CHOICES THERE ARE. BUT OUR POLICIES DO  
[01:19:49] NOT REALLY FURTHER THAT IN ANY WAY. OUR  
[01:19:51] POLICIES REALLY SPEAK TO THE CORE USE OF  
[01:19:54] BIOMETRICS TO TRACK PEOPLE WITHOUT THEIR  
[01:19:56] AWARENESS. THANK YOU. THEN THE ONLY  
[01:19:59] OTHER THING I HAD WAS ONE OF THE PRIMARY  
[01:20:04] UPSIDES I SAW OF OUR ENGAGEMENT IN THE  
[01:20:08] WHOLE ARENA WAS THE POINT THAT YOU  
[01:20:11] UNDERSCORED REPEATEDLY THAT YOUR ONLY  
[01:20:13] GOING TO HAVE THIS IF YOU WANT IT RIGHT.  
[01:20:16] AND IT'S THAT WHOLE OPT IN ISSUE AND THE  
[01:20:20] ABILITY FOR US TO COMMUNICATE ABOVE AND  
[01:20:23] BEYOND WHAT THE FAA OR OTHERS WOULD  
[01:20:27] DO. AND I KNOW IN PREVIOUS  
[01:20:29] PRESENTATIONS, YOU SHOWED US THE SIGNAGE



[01:20:31] AND THINGS LIKE THAT. FOR ME, THAT IS  
[01:20:35] WHERE WE'RE REALLY THE VALUE ADDED OF  
[01:20:38] HAVING A PUBLIC AGENCY, LOCAL PUBLIC  
[01:20:40] AGENCIES LIKE OURS TO DO THAT. COULD YOU  
[01:20:43] JUST QUICKLY SUMMARIZE A COUPLE OF FEW  
[01:20:45] THINGS THAT THAT WE'RE DOING TO MAKE THE  
[01:20:48] PUBLIC AWARE OF WHAT IS AN OPT  
[01:20:51] IN OPPORTUNITY? ABSOLUTELY. SO WE  
[01:20:56] HAVE ONLY IMPLEMENTED SO FAR BIOMETRICS  
[01:20:59] FOR SPECIFICALLY BIOMETRIC AIR EXIT,  
[01:21:00] WHICH, AGAIN, IS THE USE OF FACIAL  
[01:21:02] RECOGNITION FOR DEPARTING INTERNATIONAL  
[01:21:04] PASSENGERS. WE HAVE SIGNAGE. AND  
[01:21:07] ACTUALLY, THE LAST SLIDE IN THE APPENDIX  
[01:21:10] OF THE SLIDES FOR FOLKS FOLLOWING ALONG,  
[01:21:11] YOU CAN SEE WHAT SOME OF THAT SIGNAGE  
[01:21:13] LOOKS LIKE, THANKS TO COMMISSIONERS FOR  
[01:21:14] THEIR GREAT FEEDBACK ON THAT IN BIG  
[01:21:16] LETTERS. THIS IS OPTIONAL, MAKING SURE  
[01:21:19] THAT PEOPLE NOT ONLY KNOW THAT IT'S  
[01:21:21] OPTIONAL, BUT ONE OF THE GREAT PIECES OF  
[01:21:23] FEEDBACK WE'VE GOT FROM OUR EXTERNAL  
[01:21:24] ADVISORY GROUP WAS NOTHING'S REALLY  
[01:21:26] OPTIONAL UNLESS YOU UNDERSTAND THE TRUE  
[01:21:29] IMPACT OF YOUR CHOICES. AND SO WE HAVE A  
[01:21:32] WEBSITE ON THE PORT WEBSITE THAT TALKS  
[01:21:34] ABOUT THE BENEFITS AND THE RISKS OF  
[01:21:36] CHOOSING TO OPT IN OR CHOOSING TO  
[01:21:38] PARTICIPATE IN THIS OPTIONAL TECHNOLOGY  
[01:21:39] SO PEOPLE CAN MAKE THAT INFORMED  
[01:21:41] DECISION. SO WE'VE GOT THE WEBSITE,  
[01:21:43] WE'VE GOT THE SIGNAGE, WE'VE GOT THE  
[01:21:45] SOCIAL MEDIA, WE HAVE OVERHEAD  
[01:21:47] ANNOUNCEMENTS. IT'S AGAIN ON OUR  
[01:21:50] WEBSITE. AND WE ARE ALSO DOING THE  
[01:21:53] ANNUAL ACCOUNTABILITY REPORT, WHICH HAS  
[01:21:55] BEEN REFERENCED EARLIER TO MAKE SURE  
[01:21:57] THAT PEOPLE UNDERSTAND EVERYTHING ABOUT  
[01:22:00] THIS SYSTEM. AND REALLY, TO ME, IT COMES  
[01:22:02] DOWN TO THOSE SORT OF THREE KEY POINTS.  
[01:22:04] WHAT IS THIS TECHNOLOGY AND HOW DOES IT  
[01:22:06] WORK? WHAT ARE YOUR RIGHTS TO USE IT OR  
[01:22:09] NOT? AND IF YOUR RIGHTS HAVE BEEN  
[01:22:11] VIOLATED, WHAT DO YOU DO ABOUT IT? AND  
[01:22:13] WE'VE REALLY CENTERED ALL OF OUR  
[01:22:14] COMMUNICATIONS ON THOSE THREE CORE ITEMS  
[01:22:17] AGAIN, THROUGH SOCIAL MEDIA AND WEB AND  
[01:22:18] SIGNAGE AND OUR OUTREACH EFFORTS  
[01:22:21] DIRECTLY TO COMMUNITIES AS WELL. THANK  
[01:22:24] YOU VERY MUCH. AND THANK YOU TO  
[01:22:26] COMMISSIONER CHO AND CALKINS FOR  
[01:22:28] STEWARDING THIS PROCESS. IF THERE ARE NO  
[01:22:31] FURTHER QUESTIONS, IS THERE A MOTION AND  
[01:22:33] A SECOND TO APPROVE ITEM 10 A. SO  
[01:22:36] SECOND. OKAY. THE MOTION  
[01:22:40] IS MOVED AND MOVED. AND SECONDED, IF  
[01:22:41] THERE ARE ANY FURTHER DISCUSSION OF THE  
[01:22:43] MOTION, PLEASE RAISE YOUR HAND. I SEE NO  
[01:22:47] HANDS. RAISED, SEE NO FURTHER DISCUSSION.  
[01:22:49] CLERK HART, PLEASE CALL THE ROLL FOR  
[01:22:51] THE VOTE. FOR THE VOTE, BEGINNING WITH  
[01:22:53] COMMISSIONER BOWMAN. I THANK YOU,  
[01:22:55] COMMISSIONER CALKINS. AYE. THANK YOU,

[01:22:58] COMMISSIONER CHOW. AYE. THANK YOU,  
[01:23:01] COMMISSIONER STEINBREUCK. YES. THANK  
[01:23:04] YOU, COMMISSIONER ELLIMAN. AYE.  
[01:23:06] YOU HAVE FIVE YESSES AND ZERO NOS FOR  
[01:23:09] THIS ITEM. VERY GOOD. THEN WE'LL  
[01:23:13] NOW MOVE ON. THE MOTION PASSES. THE  
[01:23:16] MOTION DOES BEST INDEED. SO NOW  
[01:23:20] WE WILL THEN MOVE ON TO THE NEXT ITEM  
[01:23:23] ON. COULD YOU PLEASE READ INTO THE  
[01:23:25] RECORD? AND THEN WE'LL HEAR FROM  
[01:23:27] EXECUTIVE METRUCK OF COURSE. THIS IS  
[01:23:30] AGENDA ITEM TEND AUTHORIZATION FOR THE  
[01:23:32] EXECUTIVE DIRECTOR TO ACQUIRE INDIGENOUS  
[01:23:35] ART FOR THE PACIFIC NORTHWEST REGION FOR  
[01:23:37] DISPLAY IN THE INTERNATIONAL ARRIVAL  
[01:23:39] FACILITY, THE IAF AT THE SEATTLE TACOMA  
[01:23:43] INTERNATIONAL AIRPORT IN THE AMOUNT OF  
[01:23:44] 475,000 DOLLARS.  
[01:23:48] COMMISSIONERS, WE ARE SEEKING COMMISSION  
[01:23:50] APPROVAL TO CONDUCT AN INVITATIONAL CALL  
[01:23:52] TO ACQUIRE NATIVE ARTWORK FOR EXHIBIT AT  
[01:23:55] OUR NEW INTERNATIONAL ARRIVALS FACILITY.  
[01:23:57] THE ARTWORK WE'LL FOCUS ON PACIFIC  
[01:24:00] NORTHWEST AMERICAN INDIANS AND ALASKA  
[01:24:02] NATIVES, EXPLORING CONTEMPORARY IDEAS OF  
[01:24:04] THE HISTORY, CRAFT, LANDSCAPE AND THE  
[01:24:07] FUTURE OF TRIBES.  
[01:24:10] I'M EXCITED ABOUT THIS EFFORT. IT  
[01:24:12] REFLECTS OUR RESPECT FOR THE INDIGENOUS  
[01:24:14] PEOPLES OF THIS AREA, OUR EFFORTS TO  
[01:24:17] SUPPORT LOCAL ARTISTS IN OUR LONG TERM  
[01:24:19] STRATEGY TO BUILD THE PUBLIC ART  
[01:24:21] COLLECTION AT THE PORT. HERE TO PRESENT  
[01:24:23] ARE TOMMY GREGORY, SENIOR ART PROGRAM  
[01:24:25] DIRECTOR. AND TANISHA SIMMONS,  
[01:24:28] SENIOR ADMINISTRATIVE ASSISTANT,  
[01:24:30] AVIATION FACILITIES AND INFRASTRUCTURE.  
[01:24:34] GOOD AFTERNOON, EVERYONE. AND THANK YOU  
[01:24:37] FOR THE TIME. COMMISSIONERS AND  
[01:24:39] EXECUTIVE DIRECTOR METRUCK VERY MUCH  
[01:24:41] APPRECIATED. YES. TODAY WE'RE  
[01:24:44] TALKING ABOUT THE PROPOSAL TO GET  
[01:24:47] APPROVAL TO USE 475,000 DOLLARS  
[01:24:50] FOR ACQUISITION AND PLACEMENT OF  
[01:24:53] INDIGENOUS NATIVE PACIFIC NORTHWEST  
[01:24:55] NATIVE WORK IN THE INTERNATIONAL ARRIVALS  
[01:24:57] AT SEATTLE INTERNATIONAL. OUR VISION  
[01:25:00] IS TO MAINTAIN I'M SORRY, IS THE  
[01:25:02] SLIDESHOW GOING.  
[01:25:06] APOLOGIES IF I DON'T SEE IT. ALL RIGHT.  
[01:25:08] THERE IT IS. THANK YOU SO MUCH. SO, ON  
[01:25:11] OUR FIRST SLIDE, YOU'LL NOTICE A PROGRAM  
[01:25:16] VISION STATEMENT WHICH BASICALLY IS  
[01:25:18] ASKING FOR THIS. THIS IS HOPING  
[01:25:22] THAT WE COULD MAINTAIN OUR MOMENTUM IN  
[01:25:25] DIVERSIFYING AND GROWING OUR COLLECTION  
[01:25:27] PORT OF SEATTLE, SPECIFICALLY HERE AT  
[01:25:29] SEA. NEXT SLIDE, PLEASE.  
[01:25:32] SO THE APPROVAL IS ASKING FOR ART POOL  
[01:25:35] FUNDS TO BE ALLOWED TO EXECUTE  
[01:25:39] THIS ENDEAVOR OF ADDING PACIFIC  
[01:25:43] NORTHWEST NATIVES TO THE COLLECTION IN  
[01:25:44] THE SO OUR NEXT SLIDE

[01:25:48] WILL SHOW SOME OF OUR PURPOSES,  
[01:25:51] WHICH OUR MAIN ONE IS. I THINK THAT  
[01:25:55] WE'RE ABLE TO CREATE A LAND  
[01:25:56] ACKNOWLEDGEMENT IN THE INTERNATIONAL  
[01:25:59] ARRIVAL FACILITY, SOMETHING THAT'S BEEN  
[01:26:01] A LONG TIME COMING HERE AT THE PORT. WE  
[01:26:05] LOOKING AT THIS AS A WAY TO SUPPORT  
[01:26:07] LOCAL ARTISTS. THIS IS JOB GENERATOR.  
[01:26:09] IN A WAY, A LOT OF ARTISTS WERE IMPACTED  
[01:26:12] BY THE PANDEMIC, AND WE'RE HOPING THIS  
[01:26:13] APPROVAL WILL ASSIST IN A WAY MOVING  
[01:26:17] FORWARD WITH OUR ART COLLECTION. ALSO,  
[01:26:20] THE STRATEGIC PLAN THAT WE GENERATED IN  
[01:26:23] 2019, OUR GOAL IS TO BE  
[01:26:27] ABLE TO DO THIS WILL ALLOW US TO START  
[01:26:30] ACHIEVING OUR GOAL OF OUR STRATEGIC FIVE  
[01:26:32] YEAR PLAN AND GROWING A PORTABLE WORKS  
[01:26:34] COLLECTION. AND IF IS A GREAT PLACE TO  
[01:26:38] KICK OFF SOME OF THESE BIG ENDEAVORS. I  
[01:26:41] WANTED TO SHOW A COUPLE OF IMAGES AS  
[01:26:43] WELL. IF YOU LOOK AT THE NEXT SLIDE,  
[01:26:45] THIS IS THE INTERNATIONAL RID OF  
[01:26:47] FACILITY IN ITS CURRENT STATE. IT'S  
[01:26:49] REALLY GREAT BLANK CANVAS. THERE ARE TWO  
[01:26:51] EXISTING ARTWORKS IN THERE NOW, AND  
[01:26:53] WE'RE HOPING THAT WE COULD ADD MANY MORE  
[01:26:55] AVAILABLE LOCATIONS OR EXTERIOR AND  
[01:26:57] INTERIOR POSSIBILITIES. AND THE LAST  
[01:27:01] SLIDE, I WANTED TO HAND IT OVER TO MY  
[01:27:03] TEAMMATE AND PORTABILITY MEMBER TENISHA  
[01:27:07] SIMMONS. THANK YOU, TOMMY. GOOD  
[01:27:10] AFTERNOON, COMMISSIONERS EXECUTIVE  
[01:27:11] DIRECTOR METRUCK, I REALLY WANTED TO TAKE  
[01:27:14] THE OPPORTUNITY TO REALLY TALK ABOUT  
[01:27:17] WHERE THIS IDEA WAS FIRST PRESENTED TO  
[01:27:19] US BY A COHORT OF HIGH SCHOOL INTERNS IN  
[01:27:22] 2020 FALL OF 2020 WHO PRESENTED  
[01:27:25] SOME SOUTH SATELLITE CONCEPTS TO US.  
[01:27:28] THOSE SEVEN INTERNS DID AN AMAZING  
[01:27:31] PRESENTATION AND TALKING ABOUT HOW THEY  
[01:27:33] WANTED TO CREATE A SAFE AND INDIGENOUS  
[01:27:36] INCORPORATED CONCEPT INTO THE FACILITY.  
[01:27:39] AND I REALLY WANT TO THANK OUR AVIATION  
[01:27:42] CHIEF OPERATING OFFICER JEFFREY BROWN  
[01:27:44] AND AVIATION MANAGING DIRECTOR LANCE  
[01:27:48] LYTTLE FOR THEIR SUPPORT AND TENACITY IN  
[01:27:51] THIS EFFORT AND REALLY GETTING US HERE  
[01:27:53] TODAY. SO I HAVE THAT GREAT OPPORTUNITY  
[01:27:55] OF ACKNOWLEDGING THEM AND GIVING THEM  
[01:27:57] THEIR THEIR CUE. AND THANK YOU FOR  
[01:27:59] KEEPING THIS PROJECT MOVING FORWARD.  
[01:28:00] AND IF YOU CAN GO TO THE NEXT SLIDE,  
[01:28:03] PLEASE, THAT BRINGS  
[01:28:06] US TO THE END OF OUR PRESENTATION.  
[01:28:11] WELL, THANKS SO MUCH FOR THAT. AND I  
[01:28:15] MUST SAY IT'S VERY EXCITING TO ME TO SEE  
[01:28:18] TRAVEL, GOVERNMENTS AND ARTISTS BEING  
[01:28:22] ABLE TO WELCOME THE VISITORS TO THE AREA  
[01:28:24] AS OUR FIRST STEWARDS OF THE REGION. SO  
[01:28:27] I THINK IT'S WHOLLY APPROPRIATE AND HOPE  
[01:28:29] 475,000 DOLLARS IS SUFFICIENT  
[01:28:32] TO DO JUSTICE AND ONLY WHICH I  
[01:28:36] COULD GO SHOPPING WITH YOU. BUT ANYWAY,

[01:28:38] I WILL LEAVE IT TO MY COLLEAGUES TO  
[01:28:41] AROUND. I KNOW COMMISSIONER STEINBRUECK  
[01:28:43] AND BOWMAN HAVE BEEN AS THE ART  
[01:28:44] COMMITTEE FOLKS, HAVE BEEN REALLY  
[01:28:47] OVERSEEING MUCH OF THIS. AND WE WELCOME  
[01:28:50] THEIR INITIAL COMMENTS. AND THEN CLERK  
[01:28:51] HART WOULD YOU GO AROUND THE REST OF  
[01:28:53] US, PLEASE. CERTAINLY WE'LL BE AGAIN  
[01:28:56] WITH COMMISSIONER BOWMAN. I'LL REFER TO  
[01:28:59] COMMISSIONER STEINBRUECK. THANK YOU,  
[01:29:00] COMMISSIONERS STEINBRUECK. OKAY. WELL,  
[01:29:04] I APPRECIATE THAT. THANKS. I THINK AS CO  
[01:29:07] CHAIR OF THE ARTS BOARD, YOU'RE AWARE  
[01:29:11] THAT WE ADOPTED A RESTORATION  
[01:29:17] OF THE 1% FOR ART PROGRAM, I THINK, IN  
[01:29:20] 2019 AND EXPANDED THE  
[01:29:23] PORT WIDE WITH GREATER  
[01:29:27] EMPHASIS ON CURATORSHIPS CONSERVATION,  
[01:29:33] ATTENTION TO THE NEED AND  
[01:29:37] PURPOSE FOR INCLUDING  
[01:29:41] ART AS WE REBUILD FACILITIES.  
[01:29:45] IT'S SOMETHING THAT THE PORT OF SEATTLE  
[01:29:48] HAS TAKEN A LEADERSHIP ROLE ON EARLY,  
[01:29:51] EARLY. AND I THINK THE 60'S PERHAPS  
[01:29:55] I FORGET EXACTLY WHEN I MYSELF  
[01:29:59] HAD A PARTICULAR INTEREST IN ADVOCATING  
[01:30:03] FOR A MORE RELEVANT, CULTURALLY RELEVANT  
[01:30:07] NATIVE ART TO BE EMPHASIZED,  
[01:30:11] PARTICULARLY AT OUR INTERNATIONAL  
[01:30:14] AIRPORT, WHERE MILLIONS OF VISITORS  
[01:30:18] ARRIVING WILL EXPERIENCE  
[01:30:22] WHAT IT MEANS  
[01:30:26] TO BE IN THE NORTHWEST AND WHAT ARE OUR  
[01:30:30] LOCAL HISTORIES, WHAT ARE OUR NATIVE  
[01:30:32] CULTURES? AND EXTENDING THE IDEA OF  
[01:30:35] THE LAND ACKNOWLEDGEMENT,  
[01:30:38] I'VE ALWAYS FELT NEEDED TO BE MORE  
[01:30:40] INCLUSIVE OF THE CULTURE AND NOT JUST  
[01:30:42] TALK ABOUT LAND THAT WAS  
[01:30:46] TAKEN AND TALK ABOUT  
[01:30:49] THE THE CULTURES THAT PRE EXISTED THE  
[01:30:54] WHITE SETTLERS NOT THAT LONG AGO,  
[01:30:58] AND HOW TO GIVE GREATER RECOGNITION  
[01:31:02] AND ACKNOWLEDGEMENT AND EXPRESSION TO  
[01:31:05] THOSE NATIVE CULTURES. SO I WAS  
[01:31:07] NATURALLY THRILLED WHEN, AS TANISHA  
[01:31:11] DESCRIBED, THIS YOUNG GROUP OF INTERNS  
[01:31:14] HIT ON THIS IDEA AND WE ALL  
[01:31:18] SAID, YES, WE'VE GOT TO DO MORE HERE AND  
[01:31:21] LET'S DO IT. AND I THINK STARTING WITH  
[01:31:25] JEFFREY BROWN AND TOMMY, THE IDEA BEGAN  
[01:31:28] TO FLOURISH AND WITH FULL SUPPORT  
[01:31:32] AND ENCOURAGEMENT FROM OUR ARTS  
[01:31:36] MORE ARTS AND CULTURE BOARD. AND WE  
[01:31:39] DON'T KNOW WHERE THIS WILL GO, BUT IT'S  
[01:31:41] GOING TO BE A PERMANENT EXHIBIT IN A  
[01:31:44] PLACE THAT WILL RECEIVE UNTOLD MILLIONS  
[01:31:47] OF PEOPLE FROM AROUND THE WORLD WHO SOME  
[01:31:50] OF THEIR FIRST VIEWS, ASIDE FROM THE  
[01:31:53] GLORIOUS VIEW OF MOUNT RAINIER, FROM THE  
[01:31:56] SKY BRIDGE AND THE MOUNTAINS, THEY WILL  
[01:31:59] SEE SOMETHING VERY EXCITING AND  
[01:32:03] PROVOCATIVE, WE EXPECT, THAT TELLS OF

[01:32:07] OUR NORTHWEST HISTORIES,  
[01:32:11] CULTURES AND IS RELEVANT IN A  
[01:32:13] CONTEMPORARY SENSE AS WELL. AND WE DON'T  
[01:32:16] KNOW WHAT WE'RE GOING TO FIGHT WHAT WILL  
[01:32:19] BE PRODUCED HERE, BUT THAT'S JUST THE  
[01:32:22] BEGINNING. SO I FELT THIS WAS PROBABLY  
[01:32:25] ONE OF THE MOST SIGNIFICANT EFFORTS THAT  
[01:32:28] THE PORT HAS UNDERTAKEN WITH REGARD  
[01:32:31] TO SUPPORT FOR AN ADVANCING INDIGENOUS  
[01:32:37] CULTURE AND ART RELEVANT TO OUR  
[01:32:40] NORTHWEST REGION. I'LL STOP THERE.  
[01:32:43] THANK YOU. AND I'M EXCITED ABOUT WHAT  
[01:32:47] THIS WILL PRODUCE. THANK YOU,  
[01:32:50] COMMISSIONER STEINBRUECK. COMMISSIONER BOWMAN,  
[01:32:53] I'LL JUST BE VERY BRIEF. THANK YOU SO  
[01:32:55] MUCH TOMMY IS FOR BRINGING THIS  
[01:32:58] FORWARD. I COMPLETELY AGREE WITH  
[01:33:00] COMMISSIONER STEIN BROOKS COMMENTS, AND  
[01:33:02] I WILL SAY THAT WHEN I FIRST STARTED ON  
[01:33:03] THE PORT COMMISSION, I DID A VISIT UP TO  
[01:33:06] THE PORT OF VANCOUVER, AND I WAS REALLY  
[01:33:08] STRUCK BY HOW MUCH OF THE FIRST PEOPLE  
[01:33:11] ART IS THROUGH THAT AIRPORT. AND I  
[01:33:13] ALWAYS WANTED TO SEE MORE AT SEATAC.  
[01:33:15] AND SO THIS IS A FANTASTIC FIRST STEP.  
[01:33:17] REALLY PROUD OF YOU FOR BRINGING THIS  
[01:33:19] FORWARD. I HOPE IT'S NOT THE LAST WE  
[01:33:21] DON'T THINK IT WILL BE. AND AS ALWAYS,  
[01:33:23] I'M REALLY PROUD OF OUR INTERNS FOR  
[01:33:25] BRINGING THIS FORWARD. IT'S JUST YET  
[01:33:27] ANOTHER GOOD REASON TO HAVE ALL THESE  
[01:33:29] WONDERFUL INTERNS COME THROUGH THE PORT  
[01:33:30] OF SEATTLE EVERY YEAR. SO WE NEED TO LET  
[01:33:32] THEM KNOW THAT THEIR IDEAS ARE COMING TO  
[01:33:35] FRUITION. WE'RE LISTENING TO WHAT  
[01:33:37] THEY'RE SUGGESTING. SO GREAT JOB.  
[01:33:39] REALLY PROUD OF YOU ALL. THANK YOU SO  
[01:33:40] MUCH. THANK YOU, COMMISSIONERS. I REALLY  
[01:33:44] APPRECIATE YOUR SUPPORT. WE APPRECIATE  
[01:33:46] YOUR SUPPORT AS BOARD MEMBERS, BUT ALSO  
[01:33:48] LEADERS FOR THE VISUAL CULTURE AND DO  
[01:33:50] KNOW. AND THIS IS ONE OF MANY MORE STEPS  
[01:33:53] TO COME AND DIVERSIFYING OUR COLLECTION  
[01:33:55] IN CREATING A STRONGER OVERALL VISION  
[01:33:59] OF WHAT THE SEATTLE HAS GROWN TO BE A  
[01:34:00] VERY INTERNATIONAL CITY, BUT COMING FROM  
[01:34:02] THE STARTING POINT OF OUR NATIVE PEOPLE,  
[01:34:04] OUR NATIVE CULTURE. THANK YOU,  
[01:34:07] COMMISSIONER BOWMAN. MOVING TO  
[01:34:08] COMMISSIONER CALKINS. YEAH, THANKS. I  
[01:34:12] HAD THE CHANCE A FEW MONTHS BACK TO SIT  
[01:34:15] IN ON A PRESENTATION FROM THE INTERNS  
[01:34:16] WHEN THEY PRESENTED THIS IDEA. AND IT  
[01:34:18] WAS ONE OF THOSE MOMENTS WHERE IT WAS  
[01:34:20] LIKE, OH, MY GOSH, THIS IS SUCH AN  
[01:34:22] OBVIOUSLY GOOD IDEA. I WISH IT WERE MY  
[01:34:23] OWN. AND SO I AM THRILLED WITH THE WORK  
[01:34:27] THAT COMMISSIONER STEINBRUECK AND BOWMAN  
[01:34:29] DID THROUGH THE ART COMMITTEE TO MAKE  
[01:34:31] SURE THAT THAT VISION IS BECOMING A  
[01:34:33] REALITY. SO KUDOS ALL AROUND. I LOVE  
[01:34:37] THAT THESE YOUNG PEOPLE WILL GET TO  
[01:34:39] SPEND A MANY DECADES WALKING THROUGH THE

[01:34:42] AIRPORT AND SEEING THE FRUIT OF THEIR  
[01:34:44] IDEAS THEY COME THROUGH. SO  
[01:34:46] CONGRATULATIONS, EVERYBODY INVOLVED.  
[01:34:49] THANK YOU. COMMISSIONER CALKINS, MOVING  
[01:34:52] TO COMMISSIONER CHO? YEAH. I JUST WANTED  
[01:34:54] TO ECHO THE SENTIMENTS THANKING LATISHA  
[01:34:57] TOMMY AND ALSO OF MY COLLEAGUES  
[01:34:59] COMMISSIONER STEINBRUECK AND COMMISSIONER  
[01:35:01] BOWMAN, I THINK IT'S ALWAYS GREAT WHEN  
[01:35:02] WE CAN EXHIBIT AND SHOW A CULTURE AND  
[01:35:06] HOW AMAZING THINGS ARE HERE IN THE OUR HISTORY, ASIAN, PACIFIC NORTHWEST.  
[01:35:11] I WAS SURPRISED TO LEARN IN MY CAPACITY AS A  
[01:35:15] MEMBER OF THE AUDIT COMMITTEE THAT OUR  
[01:35:16] ART FUNDS ARE NOT FULLY UTILIZED IN THIS  
[01:35:18] WAY. AND SO I'M REALLY LOOKING FORWARD  
[01:35:20] TO CONTINUED INPUT, INVITE FROM THE  
[01:35:23] STAFF ON HOW WE CAN TAKE THAT 1% AND REALLY  
[01:35:29] USE IT TO ITS FULL POTENTIAL. SO THANK  
[01:35:32] YOU AGAIN TO TANISHA AND TILE FOR YOUR  
[01:35:34] WORK ON THIS. AND LET'S KEEP IT UP.  
[01:35:39] THANK YOU, COMMISSIONER CHO, MOVING TO  
[01:35:42] COMMISSIONER FELLEMAN. THANKS AGAIN. I  
[01:35:45] DO KNOW WE DO HAVE SOME TRIBAL ART IN A  
[01:35:49] CASE OR TWO THAT IS  
[01:35:52] PRETTY I THINK IT WAS OFF BY THE LITTLE  
[01:35:56] COFFEE SHOP BY GINA MARIE HALL, I  
[01:35:59] BELIEVE, WAS THE LAST PLACE I SAW IT.  
[01:36:00] IT'S TUCKED AWAY. I'M SURE YOU CAN GIVE  
[01:36:05] IT A MUCH GREATER A GREATER GRANDER  
[01:36:08] VIEW. AND I THINK, TOMMY, YOU'VE BEEN  
[01:36:10] DOING BEAUTIFUL WORK AND REALLY  
[01:36:12] SHOWCASING THE ART WE HAVE IN ADDITION  
[01:36:14] TO ACQUIRING NEW ART. AND THEN  
[01:36:20] I THINK THIS IS JUST A GREAT THING. AND  
[01:36:24] I THINK WE'RE ALSO TALKING ABOUT  
[01:36:26] PROVIDING SOME SORT OF OPPORTUNITIES FOR  
[01:36:28] A TRIBAL WELCOMING ON THE SKY BRIDGES,  
[01:36:31] WHICH JUST SEEMS TO BE PERFECTLY IN  
[01:36:34] KEEPING WITH THIS RECOGNITION. AND I  
[01:36:37] LIKE COMMISSIONER BOWMAN, WAS EXTREMELY  
[01:36:40] IMPRESSED BY PORT OF VANCOUVER'S AIRPORT  
[01:36:44] AND AND JUST EVEN HAVING A  
[01:36:48] SMALL SAMPLING OF THAT WOULD ENRICH OUR  
[01:36:51] EXPERIENCE TREMENDOUSLY. SO THANK YOU  
[01:36:53] AGAIN. AND WE'RE VERY MUCH HAPPY TO  
[01:36:56] HAVE AN OPPORTUNITY TO VOTE ON THIS MATTER.  
[01:37:02] SO IS THERE A MOTION AND A SECOND TO  
[01:37:05] APPROVE ITEM TO APPROVE? SECOND.  
[01:37:09] GREAT. THE MOTION HAS BEEN MADE AND  
[01:37:11] SECONDED, IS THERE ANY FURTHER  
[01:37:13] DISCUSSION ON THE MOTION?  
[01:37:16] I DO NOT SEE ANY HANDS RAISED.  
[01:37:18] SEEING NO FURTHER DISCUSSION.  
[01:37:20] CLERK HART, PLEASE CALL THE ROLL FOR THE  
[01:37:22] VOTE AND COMMISSIONERS SAY YES OR NO  
[01:37:23] WHEN YOUR NAME IS CALLED BEGINNING WITH  
[01:37:26] COMMISSIONER BOWMAN. AYE THANK YOU,  
[01:37:28] COMMISSIONER CALKINS. AYE . THANK YOU,  
[01:37:32] COMMISSIONER CHO. AYE . THANK YOU,  
[01:37:35] COMMISSIONER STEINBRUECK. YES. THANK  
[01:37:37] YOU, COMMISSIONER FELLEMAN. AYE . THANK  
[01:37:41] YOU. HAVE FIVE YESSSES AND ZERO NODS FOR  
[01:37:43] THIS ITEM. FANTASTIC. PLEASE GO FORTH

[01:37:46] AND THE MOTION PASSES. THAT'S THE  
[01:37:50] PUNCH LINE I WAS MISSING. THE MOTION  
[01:37:52] PASSES. CLERK HART, PLEASE READ THE  
[01:37:56] THIRD ITEM INTO THE FOR REVIEW.  
[01:38:00] AND IN FACT, IT IS THE LEAST LAST  
[01:38:04] BUT NOT LEAST, A FAVORITE SUBJECT OF  
[01:38:06] OCEAN ACIDIFICATION. THIS IS ITEM  
[01:38:10] AGENDA ITEM, 10-C. THIS IS THE  
[01:38:12] TSUBOTA ORDER. YES, MY LIFE WAY. I AM  
[01:38:16] SO SORRY I DIDN'T TURN THE PAGE OVER.  
[01:38:18] THAT WAS THE OTHER THIRD ITEM. WE'RE NOT  
[01:38:20] THERE YET. THIS IS EVEN ONE MORE  
[01:38:22] WONDERFUL ITEM INDEED. LET'S SAVE THE  
[01:38:24] PEOPLE FIRST. SO WE'LL GO AHEAD AND READ  
[01:38:26] THAT INTO THE RECORD. AND THIS IS AGAIN,  
[01:38:28] AGENDA 10 C. ORDER NUMBER 2021-07  
[01:38:31] SUPPORTING THE EXECUTIVE DIRECTORS  
[01:38:34] AUTHORITY TO NEGOTIATE AND EXECUTE A  
[01:38:36] LEASE AGREEMENT FOR THE PROPERTY KNOWN  
[01:38:37] AS TSUBOTA WITH THE CITY OF SEATTLE  
[01:38:41] COMMISSIONERS, THE CITY OF SEATTLE AND  
[01:38:43] THE PORT ARE CONSIDERING A NEW LEASE  
[01:38:45] INCREASE THE SIZE OR THE LEASE LOT FOR  
[01:38:47] THE PURPOSES OF ADDING UP TO 29 NEW TINY  
[01:38:50] HOME UNITS IN A COMFORT STATION ON A  
[01:38:54] TOTAL OF APPROXIMATELY 35,000 SQUARE  
[01:38:55] FEET OF LAND. THE CITY IS REQUESTING A  
[01:38:57] THREE A 3 YEAR TERM WITH A SUBSEQUENT  
[01:39:01] ONE YEAR OPTION. I GREATLY APPRECIATE  
[01:39:04] THE COMMISSIONS EXPRESSION OF SUPPORT  
[01:39:06] FOR THIS CONSIDERATION OF THIS LEASE. SO  
[01:39:08] WITH THAT, I'D LIKE TO TURN IT OVER TO  
[01:39:10] PRESENTER DAVID JANEWORTH FROM THE  
[01:39:12] COMMISSION SPECIALIST, THE COMMISSION  
[01:39:15] OFFICE. DAVID, THANK YOU. THANK YOU,  
[01:39:16] DIRECTOR METRUCK AND GOOD AFTERNOON AND  
[01:39:18] GOOD AFTERNOON, COMMISSIONERS. SO JUST  
[01:39:20] REFRESH YOUR MEMORY A LITTLE BIT. AS YOU  
[01:39:22] LIKELY RECALL, SINCE 2017, THE CITY OF  
[01:39:24] SEATTLE HAS LEAST APPROXIMATELY 18 0  
[01:39:26] SQUARE FEET TO PORT PROPERTY KNOWN AS  
[01:39:29] THE TSUBOTA SITE IN INNER BAY IS JUST  
[01:39:31] NORTH OF THE MAGNOLIA BRIDGE ON THE WEST  
[01:39:33] SIDE OF 15 TH AVENUE WEST. THE CITY THEN  
[01:39:36] HIRED THE LOW INCOME HOUSING INSTITUTE  
[01:39:39] TO MANAGE A 43 UNIT TINY HOUSE VILLAGE  
[01:39:41] ON THE SITE AND THE VILLAGE NOW BOAST A  
[01:39:43] NUMBER OF SUCCESSES, INCLUDING A 46%  
[01:39:46] SUCCESSFUL EXIT RATE TO PERMANENT  
[01:39:49] HOUSING, WHICH IS IS COMPARED TO A 4%  
[01:39:51] EXIT RATE FOR TRADITIONAL SHELTERS. THE  
[01:39:54] VILLAGE ALSO HAS SUPPORT FROM THE  
[01:39:56] COMMUNITY ORGANIZATIONS BOTH IN MAGNOLIA  
[01:39:58] AND QUEEN, AND AND NOW THE CITY IS  
[01:40:00] INTERESTED IN LEASING AN ADDITIONAL  
[01:40:02] APPROXIMATELY 18,000 SQUARE FEET OF VACANT  
[01:40:04] PORT ON LAND IMMEDIATELY ADJACENT TO THE  
[01:40:07] CURRENT VILLAGE, WHICH HAS EXECUTIVE  
[01:40:08] DIRECTOR METRUCK MENTION COULD PROVIDE  
[01:40:11] SPACE FOR POTENTIALLY UP TO 29 MORE TINY  
[01:40:14] HOUSE UNITS AND A CONVERSATION. AS CLERK  
[01:40:17] HART HAS STATED, THE ORDER WOULD DELIVER  
[01:40:18] THE COMMISSION SUPPORT THE EXECUTIVE

[01:40:20] DIRECTOR TO NEGOTIATE AND EXECUTE A  
[01:40:23] LEASE BETWEEN THE PORT AND THE CITY IF  
[01:40:24] IT'S DEEMED APPROPRIATE.  
[01:40:32] AND I CAN GO AHEAD AND READ THE TEXT OF  
[01:40:34] THE ORDER INTO THE RECORD JUST FOR THE  
[01:40:37] PURPOSES OF HAVING THAT ON THE RECORD.  
[01:40:39] SO THE TEXT OF THE ORDER IS THE PORT  
[01:40:41] COMMISSION HEREBY SUPPORTS THE EXECUTIVE  
[01:40:42] DIRECTORS NEGOTIATION AND EXECUTION OF A  
[01:40:45] LEASE WITH THE CITY OF SEATTLE FOR THE  
[01:40:47] PROPERTY KNOWN AS THE TSUBOTA SITE AT  
[01:40:49] 1601 15 TH AVENUE WEST. ON TERMS THE  
[01:40:52] EXECUTIVE DIRECTOR DEEMS APPROPRIATE,  
[01:40:53] AND THAT IS THE TEXT OF THE ORDER BEFORE  
[01:40:55] US COMMISSION PRESIDENT FELLEMAN.  
[01:41:03] LET'S GO AHEAD AND CALL THE ROLL FOR ANY  
[01:41:06] QUESTIONS FOR MR WORTH BEGINNING WITH  
[01:41:08] COMMISSIONER BOWMAN. I DON'T HAVE ANY  
[01:41:12] QUESTIONS. I'VE BEEN HEAVILY INVOLVED IN  
[01:41:14] THIS SINCE THE BEGINNING, SO I JUST WANT  
[01:41:16] TO THANK THE STAFF VERY MUCH FOR  
[01:41:17] BRINGING THIS FORWARD AND JUST TO  
[01:41:19] PROVIDE A LITTLE BIT OF CONTEXT THAT WE  
[01:41:20] WANTED TO GIVE THE EXECUTIVE DIRECTOR OF  
[01:41:22] THE AUTHORITY TO MOVE FORWARD WITH THIS,  
[01:41:24] NOT DELAY THE PROJECT IN ANY WAY. THERE  
[01:41:26] ARE STILL SEVERAL STEPS THAT THE CITY  
[01:41:28] NEEDS TO UNDERTAKE IN ORDER TO MOVE  
[01:41:30] FORWARD WITH THIS. BUT, STEVE, YOU'RE  
[01:41:32] FULLY VESTED WITH OUR AUTHORITY TO DO  
[01:41:35] SO. WE WANT TO BE AS EXPEDITIOUS AS WE  
[01:41:38] CAN IN EXPANDING THE SITE. THE NEED  
[01:41:41] CONTINUES TO BE DIRE IN THE CITY OF  
[01:41:43] SEATTLE THROUGHOUT ALL OF KING COUNTY TO  
[01:41:45] PROVIDE HOUSING. DAVID, I REALLY  
[01:41:47] APPRECIATE YOU CALLING OUT THE SUCCESS  
[01:41:49] RATE THAT WE'VE HAD AT INNER BAY. IT'S  
[01:41:52] FANTASTIC. THIS IS JUST ABOUT ONE  
[01:41:54] SOLUTION TO THE HOMELESSNESS CRISIS,  
[01:41:57] TRYING TO GET OUR UNSHELTERED NEIGHBORS  
[01:41:59] INTO MORE STABLE CONDITIONS. BUT IT'S A  
[01:42:02] VERY VITAL ONE. I'M REALLY PROUD THAT  
[01:42:04] THE PORT STAFF HAS LEANED INTO THIS.  
[01:42:05] OUR REAL ESTATE DEPARTMENT HAS BEEN  
[01:42:07] FANTASTIC. LEGAL HAS BEEN FANTASTIC.  
[01:42:09] AND DAVID, THANK YOU FOR BEING OUR  
[01:42:11] CHAMPION. AND LAST BUT CERTAINLY NOT  
[01:42:13] LEAST, I DO WANT TO CALL OUT THE  
[01:42:15] LEADERSHIP OF COUNCIL MEMBER ANDREW  
[01:42:17] LEWIS, WHO REPRESENTS THE DISTRICT.  
[01:42:19] HE'S BEEN A GREAT PARTNER IN HELPING  
[01:42:21] MOVE THIS FORWARD, SO WE'RE GOING TO  
[01:42:23] BASICALLY PASS THE BALL OVER TO THE  
[01:42:25] CITY. THEY NEED TO GET THROUGH THEIR  
[01:42:27] PROCESS. BUT I WANTED TO MAKE SURE THAT  
[01:42:29] WE WEREN'T HOLDING ANYTHING UP ON OUR  
[01:42:31] END. OKAY. SO THANK YOU VERY MUCH.  
[01:42:34] THANK YOU, COMMISSIONER BOWMAN. MOVING  
[01:42:36] TO COMMISSIONER CALKINS.  
[01:42:38] NO FURTHER COMMENTS.  
[01:42:41] THANK YOU, COMMISSIONER CHO QUESTIONS OR  
[01:42:44] COMMENTS? NOT FOR ME. THANK YOU. THANK  
[01:42:46] YOU, COMMISSIONER STEINBRUECK. YEAH. I



[01:42:50] WANT TO EXPRESS MY APPRECIATION  
[01:42:52] SPECIFICALLY TO COMMISSIONER BOWMAN AND  
[01:42:57] OTHERS WHO CAME BEFORE MY TIME ON  
[01:43:00] THE COMMISSION WHO ORIGINALLY NEGOTIATED  
[01:43:04] THIS USE WITH THE CITY. WE'RE IN THE  
[01:43:12] ROLE OF A LANDLORD WITHOUT  
[01:43:17] DIRECT INVOLVEMENT IN THE MANAGEMENT  
[01:43:19] OPERATION OR SPECIFIC TERMS FOR  
[01:43:23] THE OPERATION OF THE TINY HOME VILLAGE.  
[01:43:26] I'VE KNOWN LEHIGH DIRECTOR SHARON LEE  
[01:43:29] FOR MANY, MANY YEARS AND A BIG FAN,  
[01:43:33] I WILL ADD. BUT I THINK SHE HAS AND HER  
[01:43:36] ORGANIZATION HAS IDENTIFIED  
[01:43:40] A VERY VIABLE AND SUCCESSFUL RESPONSE  
[01:43:45] TO THE  
[01:43:48] EXTREMELY WORRISOME AND PROBLEMATIC  
[01:43:51] SITUATION THAT WE HAVE IN SEATTLE OF  
[01:43:53] GROWING NUMBERS OF HOMELESS PEOPLE  
[01:43:56] LIVING ON THE STREETS. AND THERE  
[01:44:00] IS A BODY OF WORK, OF COURSE, AROUND  
[01:44:04] WHAT IS THE CORE CAUSE OF HOMELESSNESS.  
[01:44:08] I THINK IT'S POVERTY IS THE NUMBER ONE  
[01:44:11] COMMON ELEMENT TO ALL HOMELESSNESS,  
[01:44:14] MANY OTHER FACTORS. BUT WHAT THESE TINY  
[01:44:18] HOMES PROVIDE IS AN OPPORTUNITY FOR  
[01:44:21] PEOPLE TO GET BACK ON THEIR FEET, TO BE  
[01:44:24] STABILIZED, TO HAVE A SENSE OF COMMUNITY  
[01:44:27] AND PERHAPS MOST IMPORTANTLY,  
[01:44:29] DIGNITY. AND THOSE ARE THE  
[01:44:33] KEY ELEMENTS I THINK, THAT MAKE FOR THE  
[01:44:36] SUCCESS OF THE TINY HOME VILLAGES.  
[01:44:39] THERE IS A SCALE TO IT, AND I WORRY A  
[01:44:41] LITTLE BIT ABOUT THE POTENTIAL FOR THE  
[01:44:45] TINY HOME VILLAGES TO GET TOO LARGE AND  
[01:44:48] UNWIELDY. WE HAVE ONLY TO GO  
[01:44:51] BACK IN HISTORY WITH HOOVERVILLE IN THE  
[01:44:55] THIRTIES, WHICH PREDATED SEATTLE HOUSING  
[01:44:58] AUTHORITY AND WAS TORCHED ALLEGEDLY  
[01:45:02] BY THE PORT OF SEATTLE, AMONG OTHERS,  
[01:45:04] BECAUSE IT HAD GOTTEN TO BE ABSOLUTELY  
[01:45:08] UNMANAGEABLE WITH ALL KINDS OF PURPORTED  
[01:45:12] PROBLEMS OF PETTY CRIME AND SAFETY  
[01:45:15] ISSUES AND SO FORTH. LOTS OF LESSONS  
[01:45:17] FROM THE PAST. BUT I THINK THIS IS A  
[01:45:20] GOOD WAY FOR THE PORT TO PROVIDE  
[01:45:23] SUPPORT, BECAUSE WE ARE ALL IN THIS  
[01:45:26] TOGETHER AS COMMUNITIES, AS CITIES, AS A  
[01:45:29] REGION AND AS A NATION. WHAT WE REALLY  
[01:45:31] NEED ARE FEDERAL POLICIES AND MORE  
[01:45:34] FINANCIAL SUPPORT, ULTIMATELY, I THINK,  
[01:45:37] TO ADDRESS THE SCALE AND ENORMITY OF THE  
[01:45:41] PROBLEM OF HOMELESSNESS. BUT THIS IS  
[01:45:43] SOMETHING WE CAN DO NOW, AND IT'S TIMELY  
[01:45:46] AND NEEDED, AS COMMISSIONER BOWMAN SAYS,  
[01:45:48] AND IT HAS A GREAT AND THIS PARTICULAR  
[01:45:51] MODEL HAS A VERY PROVEN SUCCESSFUL TRACK  
[01:45:55] RECORD OF POSITIVE OUTCOMES AND SUPPORT  
[01:45:58] FROM SURROUNDING COMMUNITIES, WHICH YOU  
[01:46:00] DON'T OFTEN HEAR ABOUT MAGNOLIA QUEEN  
[01:46:03] AND IN PARTICULAR, I DID ASK THAT FOR  
[01:46:05] ONE THING, IN TERMS OF OUR WHATEVER  
[01:46:09] LEASING TERMS THAT WE GET A REPORT  
[01:46:12] ANNUALLY ON HOW THE YEAR HAS

[01:46:15] GONE WITH REGARD TO SAFETY RECORD  
[01:46:18] OUTCOMES OF THE RESIDENTS  
[01:46:23] WHO ARE HOPEFULLY BEING HELPED UP  
[01:46:29] WITH THE STABILIZE, HOUSING  
[01:46:31] STABILIZATION AND SUPPORTS THAT ARE  
[01:46:34] AVAILABLE THERE. SO AT LEAST WE CAN  
[01:46:36] FOLLOW THE PROGRESS HERE AND BE ALERTED  
[01:46:39] TO ANY PROBLEMS THAT MAY ARISE. AND WITH  
[01:46:43] THAT, I'M EXTREMELY PLEASED THAT THE  
[01:46:46] PORT CAN PROVIDE THIS LEVEL OF SUPPORT.  
[01:46:48] FOR NOW, IT'S NOT A PERMANENT SOLUTION,  
[01:46:50] BUT IT'S CERTAINLY A GOOD INTERIM ONE  
[01:46:52] WHEN WE HAVE THE RESOURCES AVAILABLE TO  
[01:46:55] HELP. THANK YOU,  
[01:46:58] COMMISSIONER STEINBRUECK. COMMISSION  
[01:47:00] PRESIDENT FELLEMAN, THANK YOU VERY MUCH.  
[01:47:03] I'D LIKE TO REITERATE SEVERAL OF THE  
[01:47:05] COMMENTS COMMISSIONER STEINBRUECK AND  
[01:47:08] BOWMAN MADE, BUT I JUST FIRST WANT TO  
[01:47:10] HARKEN BACK TO A FORMER COLLEAGUE,  
[01:47:13] COMMISSIONER ALBRO, WHO SAID THE PORT  
[01:47:17] IS AN ECONOMIC DEVELOPMENT ENTITY CAN DO  
[01:47:19] JUST ABOUT 53 RCW 53 ALLOWS  
[01:47:23] US TO DO JUST ABOUT ANYTHING OTHER THAN  
[01:47:25] HOUSING. AND YOU GUYS HAVE PROVEN THEM  
[01:47:29] WRONG ON THIS VERY MUCH. WE'RE NOT DOING  
[01:47:32] THE HOUSING, BUT WE FOUND A WAY TO ALLOW  
[01:47:35] FOR A PROPERTY WHICH CURRENTLY RIGHT NOW  
[01:47:37] IS NOT BEING PUT TO ITS INDUSTRIAL  
[01:47:40] ZONING USE. AND SO I GIVE YOU ALL  
[01:47:44] GREAT CREDIT FOR CREATIVE THINKING AND  
[01:47:47] FOR PROVING TOM WRONG. BUT IN FACT,  
[01:47:50] THIS IS SUCH AN IMPORTANT TIME TO HAVE  
[01:47:52] THIS USE PUT FORWARD AND  
[01:47:55] GREATLY APPRECIATE COMMISSIONER BOWMAN  
[01:47:57] ONGOING DOGGEDNESS TO KEEP THIS GOING.  
[01:48:01] AND COMMISSIONER STEINBRUECK'S POINT ABOUT THE  
[01:48:03] EMBRACING OF THE SURROUNDING COMMUNITY.  
[01:48:06] IT'S A TREMENDOUSLY SIGNIFICANT ASPECT,  
[01:48:08] AND I THINK SOMETHING THAT REALLY PLAYS  
[01:48:12] CONSIDERABLY IN OUR SUPPORT FOR THIS  
[01:48:15] EXTENDED PERIOD. AND THAT WAS ANOTHER  
[01:48:18] THING, HAVING A THREE YEAR EXTENSION  
[01:48:21] WITH THE POTENTIAL OF AN ADDITIONAL  
[01:48:23] YEAR, THAT STABILITY GOES  
[01:48:27] A LONG WAY FOR GIVING YOU AN OPPORTUNITY  
[01:48:31] FOR PEOPLE TO SUCCEED. AND TO  
[01:48:34] COMMISSIONER STEINBRUECK'S POINT ABOUT  
[01:48:36] GETTING SOME SORT OF AN ACCOUNTING ON  
[01:48:37] HOW PEOPLE ARE GRADUATING THROUGH THE  
[01:48:40] SYSTEM. IT'S NOT A DESTINATION UNTO  
[01:48:42] ITSELF AND THE SUCCESS RATES AND  
[01:48:44] OBVIOUSLY ANY SORT OF NEGATIVE  
[01:48:46] IMPLICATIONS. BUT I DO RECALL THAT BEING  
[01:48:49] A BALLARDIAN VALID RESIDENT,  
[01:48:52] WE HAD A TINY HOME VILLAGE AND IT  
[01:48:55] WAS TREMENDOUSLY SUCCESSFUL. BUT THEN IT  
[01:48:57] HAD TO ROTATE OUT. AND ALL OF A SUDDEN  
[01:49:00] WE HAVE A TREMENDOUS HOMELESSNESS  
[01:49:02] PROBLEM. IT'S NOT ROCKET SCIENCE. YOU  
[01:49:04] TAKE AWAY PEOPLE'S HOUSE AND WHAT DO YOU  
[01:49:05] HAVE? YOU HAVE HOMELESSNESS. AND SO  
[01:49:07] HAVING SOME STABILITY HERE IS A GREAT

[01:49:10] THING, AND HOPEFULLY IT'LL BE A BRIDGE  
[01:49:13] TO A BRIGHTER, LONGER TERM SOLUTION.  
[01:49:18] SO I'M DEEPLY GRATEFUL TO ALL OF YOU  
[01:49:20] THAT HAVE DONE THIS AND EXECUTIVE  
[01:49:22] METRUCK. I KNOW THAT YOUR COMPASSION FOR  
[01:49:24] THE PLANET AND THE PEOPLE WILL SEE TO IT  
[01:49:27] THAT THIS IS DONE EXPEDITIOUSLY AND  
[01:49:31] WORKING WITH THE CITY. IT'S FANTASTIC.  
[01:49:33] SO IF THERE ARE NO  
[01:49:37] FURTHER QUESTIONS, IS THERE A MOTION WE  
[01:49:40] ACTUALLY PUT THAT FORWARD? RIGHT. SO WE  
[01:49:43] DO NEED A MOTION ON THE FLOOR. SO MOVED.  
[01:49:45] SECOND, ALL RIGHT,  
[01:49:49] WE HAVE A MOTION AND SECOND CLERK HART,  
[01:49:51] PLEASE CALL THE ROLL. THANK YOU FOR THE  
[01:49:54] VOTE BEGINNING WITH COMMISSIONER BOWMAN.  
[01:49:56] AYE. THANK YOU, COMMISSIONER CALKINS.  
[01:49:59] AYE. THANK YOU, COMMISSIONER CHO. AYE.  
[01:50:03] THANK YOU. COMMISSIONER STEINBRUECK.  
[01:50:05] YES. THANK YOU, COMMISSIONER FELLEMAN.  
[01:50:08] AYE. THANK YOU. YOU HAVE FIVE YESSES  
[01:50:11] AND ZERO NOS FOR THIS ITEM. THAT'S  
[01:50:14] GREAT. AND THE MOTION  
[01:50:18] PASSES, OF COURSE. SO I JUST HAVE  
[01:50:21] TO PUT THAT IN THERE. I MEAN, I JUST  
[01:50:23] CAN'T COUNT TO FIVE. SO ANYWAY, WE'RE  
[01:50:25] NOW MOVING ON TO ITEM 11 PRESENTATIONS  
[01:50:29] AND STAFF REPORTS. CLERK HART, PLEASE  
[01:50:32] READ THE NEXT ITEM INTO THE RECORD.  
[01:50:34] THANK YOU. THIS IS GOING TO  
[01:50:38] BE ITEM 11. E. THIS IS THE EXECUTIVE  
[01:50:41] DIRECTOR PERFORMANCE REVIEW.  
[01:50:44] OKAY. SO COMMISSIONERS WE TURN TO THE  
[01:50:47] 2020 PERFORMANCE REVIEW OF EXECUTIVE  
[01:50:49] DIRECTOR METRUCK. THE COMMISSION  
[01:50:51] PRESIDENT HAS BEEN VERY IMPORTANT  
[01:50:53] RESPONSIBILITY TO REVIEW THE PERFORMANCE  
[01:50:55] ANNUALLY OF THE EXECUTIVE DIRECTOR,  
[01:50:58] TO ENSURE ACCOUNTABILITY AND PROVIDE  
[01:51:00] THOUGHTFUL AND CONSTRUCTIVE DIRECTION  
[01:51:02] FOR CONTINUOUS IMPROVEMENT, AND TO  
[01:51:04] MAINTAIN AN ONGOING DIALOGUE BETWEEN  
[01:51:06] COMMISSIONERS AND THE EXECUTIVE DIRECTOR  
[01:51:08] OVER GOVERNANCE, POLICY, DIRECTION AND  
[01:51:11] BUDGET. DURING 2020, MY COLLEAGUE  
[01:51:14] COMMISSIONER STEINBRUECK WAS SERVING AS  
[01:51:16] THIS ROLE AS COMMISSION PRESIDENT AND  
[01:51:18] THEREFORE HAD THE RESPONSIBILITY OF  
[01:51:20] CONDUCTING THE REVIEW. NOW, AS THIS IS A  
[01:51:24] PERSONNEL MATTER, WE MET LAST MONTH AN  
[01:51:25] EXECUTIVE SESSION TO DISCUSS THESE  
[01:51:27] MATTERS WITH DIRECTOR METRUCK DIRECTLY.  
[01:51:30] WE'RE HERE TODAY TO SHARE WITH THE  
[01:51:32] RESULTS OF THE REVIEW AND ENSURE FULL  
[01:51:34] TRANSPARENCY WITH THE PUBLIC. SO I'D  
[01:51:36] LIKE TO TURN IT OVER TO COMMISSION  
[01:51:38] STEINBRUECK WHO TO DISCUSS THE EXECUTIVE  
[01:51:40] DIRECTOR REVIEW, AND THEN WE'LL HAVE A  
[01:51:43] CHANCE TO WAX ELOQUENTLY INDIVIDUALLY  
[01:51:46] AFTER COMMISSIONER STEINBRUECK, YOU HAVE  
[01:51:48] THE FLOOR. I SURE DO. THANKS VERY MUCH,  
[01:51:50] PRESIDENT FELLEMAN, FOR THAT  
[01:51:54] INTRODUCTION. IT JUST BY WAY OF

[01:51:57] EXPLANATION, MY ROLE IN MY ROLE AS  
[01:52:01] COMMISSION PRESIDENT 2020, I WAS  
[01:52:05] RESPONSIBLE FOR LEADING THE PERFORMANCE,  
[01:52:09] EVALUATION AND REVIEW OF OUR EXECUTIVE  
[01:52:12] DIRECTOR AND THAT THAT EVALUATION  
[01:52:16] IS DUE THE FOLLOWING YEAR, AND WE ARE A  
[01:52:20] BIT BEHIND IN SCHEDULING THIS PUBLIC  
[01:52:22] AGENDA ITEM. BUT I THINK WHAT  
[01:52:27] WE HAVE TO SHARE IS VERY TRANSPARENT  
[01:52:29] WITH REGARD TO THAT EVALUATION OF OUR  
[01:52:35] EXECUTIVE DIRECTORS PERFORMANCE IN THE  
[01:52:37] YEAR 2020, AND THAT WOULD HAVE  
[01:52:40] BEEN HIS THIRD YEAR, I BELIEVE THAT'S  
[01:52:43] CORRECT. SECOND YEAR? NO THIRD YEAR.  
[01:52:46] THIRD YEAR. YEAH, THAT'S RIGHT. I DID  
[01:52:49] UNDERTAKE A VERY THOROUGH REVIEW AND  
[01:52:51] INCLUDED CONSULTATION WITH ALL OF MY  
[01:52:54] COLLEAGUES ON THE COMMISSION, ALSO WITH  
[01:52:57] DIRECT REPORTS AND OUR COMMISSION CHIEF  
[01:53:00] OF STAFF, WHO TOGETHER PROVIDED MUCH  
[01:53:06] OF THE BASIS FOR THE ULTIMATELY  
[01:53:10] FOR THIS PERFORMANCE EVALUATION AND  
[01:53:13] RECOMMENDATION. ALSO, I DISCUSSED WITH  
[01:53:17] EXECUTIVE DIRECTOR METRUCK HIS OWN SELF  
[01:53:21] REVIEW, WHICH WAS QUITE EXTENSIVE, I  
[01:53:23] MIGHT ADD, BUT VERY CANDID  
[01:53:28] AND OPEN AND CLEAR AND RESPONSIVE  
[01:53:32] TO WHAT HE SAW AS THE HIGHLIGHTS AND  
[01:53:35] ACHIEVEMENTS OF THE YEAR AND SOME OF THE  
[01:53:38] CHALLENGES. CERTAINLY. SO WITH THAT  
[01:53:40] INPUT, I'M HAPPY TO REPORT EXECUTIVE  
[01:53:43] DIRECTORS METRICS OVERALL 2020 JOB  
[01:53:46] PERFORMANCE, AND TO SAY THAT WE AGREE  
[01:53:50] THAT IT MET AND EXCEEDED EXPECTATIONS  
[01:53:54] IN MOST ALL AREAS, AND THEREFORE WE'VE  
[01:53:58] RATED HIS PERFORMANCE AS REMARKABLE.  
[01:54:01] WITH HIS REVIEW OF THE COMMISSION  
[01:54:04] RECOMMENDED, WE RECOMMENDED WE RECOMMEND  
[01:54:09] A MERIT PAY INCREASE WORTHY OF THE  
[01:54:11] ACHIEVEMENTS. HOWEVER, LAST YEAR WAS NOT  
[01:54:14] A YEAR FOR ME ADDITIONS  
[01:54:20] TO THE BUDGET, WHICH WAS ALREADY TIGHTLY  
[01:54:22] CONSTRAINED BY A SIGNIFICANT LOSS IN  
[01:54:24] REVENUE AND THE CHARGES OF COVID. BUT  
[01:54:27] EXECUTIVE DIRECTOR METRUCK, NOT  
[01:54:31] SURPRISINGLY, DECLINED ANY PAY INCREASE,  
[01:54:33] AND I WOULD SAY THIS WAS FOR THE SECOND  
[01:54:35] YEAR IN A ROW NOW IN SOLIDARITY WITH  
[01:54:40] THE EMPLOYEES OF THE PORT OF SEATTLE AND  
[01:54:44] HIS STAFF, SINCE PAY INCREASES WERE  
[01:54:47] FROZEN IN AN EFFORT TO MANAGE THE BUDGET  
[01:54:49] DURING DIFFICULT ECONOMIC TIMES, AS WE  
[01:54:51] KNOW. INSTEAD, WE OFFERED AND  
[01:54:54] STEVE METRUCK DID ACCEPT 10 DAYS OF  
[01:54:58] ADDITIONAL PAID PERSONAL TIME OFF,  
[01:55:00] WHICH ARE VERY WELL DESERVED AND  
[01:55:04] HOPEFULLY WILL BE USED AS WELL.  
[01:55:07] BECAUSE DIRECTOR METRUCK HAS BEEN  
[01:55:11] PUTTING IN COUNTLESS HOURS DURING THE  
[01:55:14] EXTREME DIFFICULT TIMES AND CHALLENGES  
[01:55:16] OF THE COVERT PANDEMIC, I KNOW FOR A  
[01:55:19] FACT THAT HE WAS RELENTLESS AND ON TOP  
[01:55:23] OF THE CHALLENGES, DAY IN AND DAY OUT,

[01:55:26] SEVEN DAYS A WEEK. SO IN SOME WAYS THIS  
[01:55:29] IS A SMALL WAY TO SAY THANK YOU AND A  
[01:55:33] RECOGNITION OF THE EFFORT BY OFFERING  
[01:55:36] THE DIRECTOR SOME ADDITIONAL TIME OFF.  
[01:55:40] NOT WORKING TIME OFF EITHER. WE HOPE SO.  
[01:55:44] IT MUST BE STATED, AS I SAID, 2020 WAS  
[01:55:47] INDEED AN UNPRECEDENTED YEAR OF CRISIS  
[01:55:49] AT THE PORT, OUR CITY, THE NATION, THE  
[01:55:52] WORLD DUE TO THE EXTREME HEALTH, SAFETY  
[01:55:55] AND FINANCIAL CHALLENGES, PARTICULARLY  
[01:55:57] THAT WE WERE PRESENTED WITH AT THE PORT  
[01:55:59] AS AN ORGANIZATION. AND DURING A YEAR OF  
[01:56:01] THESE UNPRECEDENTED CHALLENGES RELATED  
[01:56:05] TO THE COVID PANDEMIC, DIRECTOR METRUCK  
[01:56:08] ROSE TO THE CHALLENGE OVER THE  
[01:56:11] PAST THREE YEARS. HE'S VERY MUCH GROWN  
[01:56:14] INTO THIS JOB, COMING FROM HIS CAREER  
[01:56:17] BACKGROUND AT THE COAST GUARD WITH A  
[01:56:19] CLEAR AND DETERMINED COMMITMENT TO  
[01:56:23] PUBLIC INTERESTS AND PUBLIC SAFETY, I  
[01:56:25] MIGHT ADD, WHICH WAS ALWAYS PARAMOUNT  
[01:56:28] DOING HEALTH AND SAFETY DURING THE COVID  
[01:56:31] CRISIS DURING THE INTENSE PERIOD THERE,  
[01:56:33] AND HE'S BROUGHT A COMMANDING LEVEL OF  
[01:56:36] ABILITY, KNOWLEDGE AND CAPACITY. HE IS  
[01:56:39] IN FACT A REAL WORKHORSE IN THE TRUE  
[01:56:42] DEFINITION AND HAS REACHED HIS STRIDE  
[01:56:44] MANAGING THE DAY TO DAY WITH EXCEPTIONAL  
[01:56:46] ABILITY IN ALL ASPECTS OF THE EXECUTIVE  
[01:56:49] DIRECTOR JOB FUNCTIONS AND BEYOND.  
[01:56:51] MORE, HE'S BUILT AN OUTSTANDING  
[01:56:54] LEADERSHIP TEAM AROUND HIM,  
[01:56:56] WAS HIGHLY MOTIVATED AND INSPIRED,  
[01:57:00] WHICH PRODUCES POSITIVE RESULTS WHEN  
[01:57:03] THE COVID CRISIS HITS THE PIVOTED TO  
[01:57:06] CRISIS MANAGEMENT MODE EFFECTIVELY AND  
[01:57:08] EXPEDITIOUSLY IMPLEMENTING CDC  
[01:57:11] GUIDELINES AND MEASURES TO PROTECT  
[01:57:12] HEALTH AND SAFETY OF ALL EMPLOYEES,  
[01:57:15] SOUTH TACOMA AIRPORT PASSENGERS,  
[01:57:18] TENANTS AND PORT CONTRACTORS AND  
[01:57:20] VENDORS. HE WAS MEETING EVERY MORNING.  
[01:57:24] SOME PEOPLE DON'T KNOW THIS WITH THE IS  
[01:57:26] IN A CRISIS MANAGEMENT MODE EARLY  
[01:57:30] MORNING WITH HIS LEADERSHIP TEAM WITH  
[01:57:32] REPORT OUT, DAILY UPDATES,  
[01:57:35] PROBLEMS AND SOLUTIONS WERE DISCUSSED  
[01:57:39] AND APPROPRIATE RESPONSES TO MANAGE  
[01:57:43] SUCH A HUGE ANTICIPATED REVENUE  
[01:57:45] SHORTFALL. STEVE RECOGNIZED THE NEED FOR  
[01:57:47] FAST AND AGGRESSIVE DEVELOPMENT OF  
[01:57:49] ECONOMIC RELIEF MEASURES IN THE DELIVERY  
[01:57:52] OF PORT SERVICES, TENANT CONTRACTS, AND  
[01:57:55] WE AVOIDED EMPLOYEE FURLOUGHES AND  
[01:57:57] LAYOFFS ALTOGETHER. AND STEVE'S OWN  
[01:58:00] UNDERSTATED WORDS, IT WAS QUITE A  
[01:58:04] CHALLENGING YEAR, AND THE PORT  
[01:58:08] ACCOMPLISHED A LOT ACROSS THE  
[01:58:10] ORGANIZATION. DESPITE THE IMPACTS OF THE  
[01:58:13] PANDEMIC AND OTHER CHALLENGES,  
[01:58:15] INCLUDING THE YEAR OF RACIAL RECKONING,  
[01:58:19] THE SUMMER OF RACIAL RECKONING. IT QUITE  
[01:58:23] QUICKLY BECAME APPARENT AS THE COVID

[01:58:26] CRISIS WORE ON THAT MANY OF OUR TENANTS  
[01:58:28] WERE FACING EXTREME ECONOMIC HARDSHIP.  
[01:58:30] STEVE SAW CLEARLY THAT AN EQUITABLE  
[01:58:33] COVID RECOVERY STRATEGY WAS NEEDED AND  
[01:58:36] WORKED EFFECTIVELY WITH A COMMISSION TO  
[01:58:38] CREATE NEW RELIEF PROGRAMS SUCH AS THE  
[01:58:41] ADR AND OTHER PORT TENANTS  
[01:58:45] RELIEF PACKAGE. THAT'S AIRPORT DINING  
[01:58:47] AND RETAIL FOR THOSE WHO DON'T HAVE TO  
[01:58:49] REMIND MYSELF NOT TO USE ACRONYMS AND  
[01:58:52] PUBLIC MEETINGS. SO AIRLINE  
[01:58:56] FEE DEFERRALS AND THE NOW MODEL YOUTH  
[01:59:00] OPPORTUNITY INITIATIVE AMONG THEM THAT  
[01:59:03] PROVIDED DIRECT SUPPORT FOR OVER SOME  
[01:59:06] 200 UNDER SERVED CHILDREN AND YOUNG  
[01:59:09] ADULTS, I SHOULD SAY, YOUTH AND YOUNG  
[01:59:11] ADULTS IN UNDERSERVED COMMUNITIES.  
[01:59:14] WITHOUT A DOUBT, THE PANDEMIC RESPONSE,  
[01:59:17] COORDINATED AND LED BY STEVE METRUCK,  
[01:59:19] WAS A POINT OF PRIDE, A SHINING MOMENT  
[01:59:23] IN SOME WAYS IN OUR ORGANIZATIONS.  
[01:59:25] THE LEADERSHIP OF OUR ORGANIZATION AND  
[01:59:28] ITS HISTORY, THE CONTINUITY OF  
[01:59:31] OPERATIONS, THE AGILE BUDGETING TO  
[01:59:33] PREPARE FOR CASH FLOW SHORTAGES, AND THE  
[01:59:35] PIVOT WITH THE INFUSION OF FEDERAL  
[01:59:38] SUPPORT MEANT THAT WE NEITHER WENT INTO  
[01:59:40] CRISIS NOR SAT IDLY WITH A BOUNTY,  
[01:59:43] AND MOST IMPORTANTLY, PORT ACTIONS ON  
[01:59:46] WORKER AND PUBLIC SAFETY KEPT THE RATE  
[01:59:48] OF INFECTION AS LOW AS IT POSSIBLY COULD  
[01:59:50] BE UNDER THE CIRCUMSTANCES. THESE ARE  
[01:59:53] JUST A FEW GREAT EXAMPLES OF STEVE'S  
[01:59:56] OUTSTANDING, IF NOT REMARKABLE,  
[01:59:59] LEADERSHIP. STEVE IS POSITIVE,  
[02:00:01] COLLABORATIVE, AND CONSTANTLY REACHES  
[02:00:04] OUT TO OUR COMMISSION CHIEF OF STAFF AND  
[02:00:07] COMMISSIONERS FOR ADVICE, DIRECTION AND  
[02:00:09] CONSISTENTLY MODELS ETHICAL AND  
[02:00:12] COMPASSIONATE LEADERSHIP OF THE  
[02:00:14] ORGANIZATION AND HAS THE FULL CONFIDENCE  
[02:00:17] OF THE COMMISSIONERS, THE ELECTED  
[02:00:19] LEADERSHIP AND HIS EXECUTIVE LEADERSHIP  
[02:00:22] TEAM. STEVE HAS BUILT A GREAT RAPPORT  
[02:00:25] WITH COMMISSIONERS AND THE COMMISSION  
[02:00:27] CHIEF OF STAFF AND KEEPS IN CONSTANT  
[02:00:28] COMMUNICATION WITH ALL OF US. HE'S  
[02:00:31] ALWAYS ASKING THE RIGHT QUESTIONS. HE IS  
[02:00:34] ASTUTE AND SENSITIVE TO POLITICAL ISSUES  
[02:00:37] FACING COMMISSIONERS THAT ARISE FROM  
[02:00:39] TIME TO TIME AND FOR THE PORT OR AS AN  
[02:00:43] ORGANIZATION. I'M DELIGHTED THAT EARLIER  
[02:00:46] THIS YEAR WE WERE ABLE TO RENEW STEVE'S  
[02:00:48] CONTRACT, ALSO PART OF MY DUTIES AS  
[02:00:51] THE FORMER COMMISSION PRESIDENT, WITH  
[02:00:54] THE SUPPORT OF COMMISSIONERS. AND WE  
[02:00:57] LOOK FORWARD TO A GREAT FUTURE WITH  
[02:00:59] STEVE. AT THE HELM. WITH THAT, I'D LIKE  
[02:01:02] TO NOW ASK THE CLERK HART, TO CALL THE  
[02:01:05] ROLL SO THAT MY COLLEAGUES CAN EACH  
[02:01:08] HAVE AN OPPORTUNITY TO SAY A FEW WORDS  
[02:01:10] IF THEY'D LIKE. THANK YOU, STEVE. THANK  
[02:01:13] YOU, COMMISSIONER. THROUGH THE COMMISSION

[02:01:15] PRESIDENT WILL BEGIN WITH COMMISSIONER  
[02:01:17] BOWMAN. THANK YOU. WELL, GOSH,  
[02:01:20] YOU SAID A LOT. THERE'S NOT A LOT TO ADD,  
[02:01:24] BUT I'M GOING TO ADD A FEW THINGS. AS  
[02:01:26] YOU BRIEFLY ACKNOWLEDGE THE PUBLIC,  
[02:01:30] I THINK REALLY HAD NO IDEA WHAT THE  
[02:01:33] EXECUTIVE DIRECTOR WENT THROUGH AT THE  
[02:01:34] BEGINNING OF COVID. IT TRULY WAS WHAT,  
[02:01:37] AS I TELL FOLKS, FREQUENTLY A RED LINE  
[02:01:40] CRISIS. AND STEVE, I'VE JUST NEVER SEEN  
[02:01:42] ANYBODY HANDLE ALL OF THESE ISSUES AT  
[02:01:45] THE SAME TIME. IN AREAS WHERE WE'VE  
[02:01:47] NEVER DONE THAT BEFORE, WE'VE NEVER LED  
[02:01:50] ON PUBLIC HEALTH. IT'S NOT AN AREA  
[02:01:54] WHERE THE PORT HAD ANY EXPERTISE. BUT  
[02:01:55] NOT ONLY DID YOU LEAN INTO THE CDC  
[02:01:58] REQUIREMENTS, WORK WITH YOUR LEADERSHIP  
[02:02:01] OVER AT THE AIRPORT, FOR EXAMPLE,  
[02:02:03] UNDERSTAND WHAT WAS REQUIRED TO KEEP  
[02:02:06] SEATAC AIRPORT SAFE. YOU ALSO WENT AS FAR  
[02:02:10] ALONG AS HELPING OPEN UP THE VACCINATION  
[02:02:12] CLINICS AT THE AIRPORT TOWARDS THE END  
[02:02:14] OF THE CRISIS AS THAT SOLUTION CAME  
[02:02:17] FORWARD. SO WE'VE REALLY SEEN YOU ADAPT  
[02:02:19] WELL, THE FINANCIAL RESULTS THAT WE'VE  
[02:02:22] HAD OVER THE YEARS REALLY HELPED KEEP  
[02:02:24] THE PORT AFLOAT AT THE BEGINNING OF THE  
[02:02:26] PANDEMIC AND THROUGH THE LAST YEAR. AND  
[02:02:28] IF I COULD PROBABLY SUM IT ALL UP. I'D  
[02:02:31] SAY THAT I THINK YOU REALLY IMPLEMENTED  
[02:02:33] THE VALUES THAT THE COMMISSION HAS PUT  
[02:02:35] FORWARD. IT'S ABOUT PUBLIC SAFETY.  
[02:02:38] IT'S ABOUT BEING AN EFFICIENT PUBLIC  
[02:02:41] AGENCY. IT'S ABOUT CARING FOR OUR  
[02:02:42] COMMUNITY, PROVIDING THE ESSENTIAL  
[02:02:45] SERVICES THAT OUR COMMUNITIES NEED. AND  
[02:02:48] YOU MANAGED TO DO ALL OF THOSE THINGS IN  
[02:02:50] 2020, AND YOU DID IT WITH GRACE,  
[02:02:53] AND YOU DID IT TIRELESSLY. AGAIN, AS  
[02:02:56] COMMISSIONER STEINBRUECK MENTIONED, I KNOW  
[02:02:59] YOU WORK SEVEN DAYS A WEEK, FOR MONTHS.  
[02:03:02] WE WERE ABLE TO CONTACT YOU AT ANY HOUR  
[02:03:05] OF THE DAY OR NIGHT. YOU ARE ALWAYS  
[02:03:07] RESPONSIVE, AS WAS THE REST OF YOUR  
[02:03:09] LEADERSHIP TEAM. SO I REALLY HOPE THAT  
[02:03:12] YOU ASK US FOR MONEY NEXT YEAR. YOU  
[02:03:15] DESERVE IT. 10 DAYS OFF IS NOT ENOUGH.  
[02:03:18] BUT LET'S START WITH THAT. BUT ON BEHALF  
[02:03:21] OF THE COMMUNITY, STEVE, I JUST WANT TO  
[02:03:22] THANK YOU. THANK YOU FOR YOUR PUBLIC  
[02:03:24] SERVICE. IT'S CLEAR THAT IS EMBEDDED IN  
[02:03:27] YOU FROM YOUR YEARS IN THE COAST GUARD.  
[02:03:29] YOU ARE TRULY A PUBLIC SERVANT, AND  
[02:03:31] WE'RE LUCKY TO HAVE YOU AS OUR EXECUTIVE  
[02:03:33] DIRECTOR.  
[02:03:36] THANKS, COMMISSION. THANK YOU.  
[02:03:40] COMMISSIONER BOWMAN WILL MOVE TO  
[02:03:41] COMMISSIONER CALKINS. DITTO.  
[02:03:45] EVERYTHING SAID SO FAR, AND I WOULD ADD  
[02:03:48] A COUPLE OF POINTS. THE FIRST IS I JUST  
[02:03:51] REALLY WANT TO EMPHASIZE YOUR INTEGRITY.  
[02:03:54] THAT HAS BEEN SOMETHING THAT I THINK IS  
[02:03:56] ABSOLUTELY ESSENTIAL TO OUR SUCCESSES

[02:03:58] AND ORGANIZATION IN RECRUITING NEW  
[02:04:02] TALENT FOR 2,000 PLUS STAFF,  
[02:04:07] FOR ENSURING THAT IN THE MIDST OF A  
[02:04:09] CRISIS, WE WERE ABLE TO OPERATE  
[02:04:11] EFFECTIVELY, ENGENDERING TRUST  
[02:04:13] THROUGHOUT EVERY LEVEL OF THE  
[02:04:15] ORGANIZATION LEADING BY EXAMPLE.  
[02:04:18] AND AND SO IT IS SOMETHING,  
[02:04:22] YOU KNOW, WHEN WHEN I'M ASKED  
[02:04:26] ABOUT LEADERSHIP OF THE PORT OF SEATTLE,  
[02:04:28] THAT IS I THINK THE FIRST THING THAT  
[02:04:30] COMES UP EVERY TIME IS THAT WE ARE  
[02:04:32] BLESSED TO HAVE LEADERSHIP WITH GREAT  
[02:04:35] INTEGRITY. THE OTHER THING I WOULD SAY  
[02:04:37] IS THAT YOU HAVE IN A VERY SHORT PERIOD  
[02:04:40] OF TIME,  
[02:04:43] CREATED A TRUE SENSE OF TEAM.  
[02:04:47] AND IN AN ORGANIZATION THIS BIG, NO ONE  
[02:04:51] CAN DO IT ALONE. AND YOU HAVE SURROUNDED  
[02:04:53] BY YOURSELF WITH AN EXTRAORDINARY  
[02:04:57] EXECUTIVE LEADERSHIP TEAM, AN EXECUTIVE  
[02:04:59] OFFICE STAFF, AND ALL THE WAY THROUGH  
[02:05:02] THE ORGANIZATION WITH TALENT AND  
[02:05:05] CHANGES TO THE ORGANIZATIONAL CHART THAT  
[02:05:08] I THINK ARE IMPROVING HOW WE AN  
[02:05:12] ORGANIZATION OPERATE. AND I THINK  
[02:05:15] THAT'S NOW, FROM THE  
[02:05:19] STANDPOINT OF LEADERSHIP, IN TERMS OF  
[02:05:22] KIND OF COACH FACILITATOR, THAT IS A  
[02:05:25] GIFT YOU'VE BROUGHT TO THIS ORGANIZATION  
[02:05:27] IS BEING ABLE TO SEE THE HOW  
[02:05:31] NOT JUST YOUR RELATIONSHIP WITH PEOPLE  
[02:05:35] FUNCTIONS, BUT ALSO HOW OTHER PEOPLE'S  
[02:05:38] RELATIONSHIPS WITH EACH OTHER FUNCTION  
[02:05:40] AND MAKING SURE THAT EVERYBODY IS IN THE  
[02:05:42] RIGHT PLACE TO BE AS SUCCESSFUL AS THEY  
[02:05:44] CAN BE. SO I'LL LEAVE IT THERE AND KICK  
[02:05:47] IT OVER TO I THINK IT'S COMMISSIONER  
[02:05:49] CHO. YOU KNOW, THE DISADVANTAGE  
[02:05:53] OF GOING LAST OR SECOND TO LAST IS THAT  
[02:05:56] EVERYTHING GOOD THAT COULD BE SAID IS  
[02:05:59] ALREADY SAID. SO I'LL KEEP MY UP SHORT  
[02:06:01] AND JUST REALLY EXPRESS MY GRATITUDE TO  
[02:06:04] YOU, STEVE, FOR HOW YOU APPROACHED WHAT  
[02:06:06] HAS GOT TO BE ONE OF THE TOUGHEST YEAR  
[02:06:09] AND A HALF, TWO YEARS IN YOUR CAREER. I  
[02:06:12] KNOW YOU HAD A GREAT CAREER IN THE COAST  
[02:06:16] GUARD, AND I'M SURE YOU WERE IN SOME  
[02:06:17] VERY TOUGH SITUATIONS WHEN YOU SERVE.  
[02:06:20] BUT I CAN'T IMAGINE A SCENARIO LIKE A  
[02:06:22] GLOBAL PANDEMIC LIKE THE ONE WHO JUST  
[02:06:26] WENT THROUGH. AND I ESPECIALLY  
[02:06:30] APPRECIATED THAT YOU WERE SO INCLUSIVE  
[02:06:33] IN THE WAY THAT YOU GUIDED US THROUGH  
[02:06:35] THE STORM. AND I CAN'T REALLY EMPHASIZE  
[02:06:38] ENOUGH HOW BIG OF A DEAL THAT IS AND HOW  
[02:06:40] IMPORTANT THAT IS. I THINK IT'S REALLY  
[02:06:43] EASY FOR A LEADER OF AN ORGANIZATION TO  
[02:06:45] JUST GIVE OUT ORDERS AND DO THINGS THE  
[02:06:48] WAY THEY THINK IT SHOULD BE DONE,  
[02:06:49] ESPECIALLY IN MOMENTS OF CRISIS. BUT I  
[02:06:52] DID NOTICE OVER THE LAST YEAR AND A HALF  
[02:06:54] THAT I'VE BEEN AT THE COMMISSION THAT



[02:06:55] YOU'VE BEEN SO OPEN MINDED. YOU'VE  
[02:06:59] RECEIVED A SOLICITED INPUT FROM THE  
[02:07:01] COMMISSIONERS, BUT ALSO, QUITE FRANKLY,  
[02:07:04] YOU WERE VERY INVOLVED WITH SOLICITING  
[02:07:06] AND AND ATTENDING SOME  
[02:07:10] OF OUR LISTENING SESSIONS WITH THE  
[02:07:11] COMMUNITY. AND I'LL TELL YOU RIGHT NOW  
[02:07:14] THAT YOUR INVOLVEMENT, YOUR  
[02:07:17] PARTICIPATION IN SOME OF THE COMMUNITY  
[02:07:18] LISTENING SESSIONS HAS NOT GONE UNNOTICED.  
[02:07:21] AND I THINK THAT THE GENERAL REPUTATION  
[02:07:24] AND THE IMAGE OF THE PORT HAS  
[02:07:26] DRAMATICALLY TRANSFORMED IN THE LAST  
[02:07:28] YEAR AND A YEAR AND A HALF AS A RESULT  
[02:07:31] OF A LOT OF THE WORK THAT YOU AND  
[02:07:33] EXECUTIVE LEADERS AT THE PORT HAVE PUT  
[02:07:36] IN IN GETTING THAT INPUT FROM THE BOTTOM  
[02:07:38] UP. IT ALSO GOES FOR PORT EMPLOYEES.  
[02:07:41] OBVIOUSLY, I HAVEN'T BEEN HERE LONG  
[02:07:43] ENOUGH TO KNOW HOW THINGS HAVE BEEN  
[02:07:45] PRIOR TO MY ARRIVAL HERE. BUT I JUST  
[02:07:48] FEEL LIKE IN THE LAST YEAR AND A HALF,  
[02:07:49] WE HAVE DONE SO MUCH TO EMPOWER OUR  
[02:07:51] EMPLOYEES, TO SPEAK UP, TO SHARE THEIR  
[02:07:54] STORIES AND JUST GENERALLY EMPOWERING  
[02:07:57] THEM. AND I THINK THAT'S TRULY CHANGING  
[02:07:59] THE CULTURE OF THIS ORGANIZATION, AND  
[02:08:01] THAT'S ALL CREDIT TO YOU ENABLING THAT  
[02:08:03] CHANGE. AND SO THANK YOU SO MUCH FOR ALL  
[02:08:05] YOU'VE DONE HERE. AND I LOOK FORWARD TO  
[02:08:08] FUTURE PROGRESS. THANK  
[02:08:12] YOU, COMMISSIONER CHO COMMISSIONER  
[02:08:14] FELLEMAN, WELL, SINCE EVERYBODY SAID  
[02:08:17] SOMETHING NICE, NO, I'M KIDDING.  
[02:08:20] WE REALLY HAVE RUN THROUGH THE GAMBIT.  
[02:08:23] BUT I'LL JUST RECALL THAT WHEN WE WERE  
[02:08:26] LOOKING FOR AN EXECUTIVE DIRECTOR,  
[02:08:27] COMMISSIONER GREGOIRE, AND I WROTE AN OP  
[02:08:30] ED IN THE BUSINESS JOURNAL, AND IT  
[02:08:32] BASICALLY SAID, YOU KNOW,  
[02:08:34] THIS IS A JOB FOR A PUBLIC SERVANT, NOT  
[02:08:37] FOR A CORPORATE EXECUTIVE. AND I THINK  
[02:08:39] TRADITIONALLY THIS HAS BEEN A JOB FILLED  
[02:08:42] BY A CORPORATE EXECUTIVE. AND I THINK WE  
[02:08:46] HAVE A LOT OF LONG TERM EMPLOYEES AT  
[02:08:48] THIS ORGANIZATION THAT IT'S CLEAR THAT  
[02:08:51] THEY HAVE FELT THE DIFFERENCE IN HAVING  
[02:08:54] SOMEBODY OF YOUR SORT AND ALSO JUST THE  
[02:08:58] COMMUNICATIONS THAT YOU DO TO THE STAFF  
[02:09:01] AND TO THE COMMISSION LEVEL OF  
[02:09:05] DIRECT INTEREST AND CONCERN FOR YOUR  
[02:09:09] COLLEAGUES IN THE COMMISSION. IT JUST IT  
[02:09:12] PERMEATES THE VALUES THAT YOU HAVE THAT  
[02:09:15] YOU IMBUE UPON ALL OF US. AND I THINK  
[02:09:18] IT'S IRREFUTABLE. AND I THINK YOU'RE  
[02:09:20] BRINGING OUT THE BEST IN EVERYONE, AND  
[02:09:22] THE ORGANIZATION IS FIRING ON ALL  
[02:09:26] CYLINDERS AS A RESULT OF IT. AND AS  
[02:09:27] EVERYBODY SAID, TO BE ABLE TO DO THAT  
[02:09:29] DURING THIS CRAZY TIME THAT  
[02:09:33] NOBODY WOULD HAVE WANTED TO CHOOSE,  
[02:09:36] WE REALLY APPRECIATE HOW YOU'VE RISEN TO  
[02:09:39] THE OCCASION AND, YOU KNOW,

[02:09:42] LIVED UP TO EVERYTHING WE WOULD HAVE  
[02:09:44] HOPED AND GREATLY APPRECIATE AND LOOK  
[02:09:48] FORWARD TO BEING ABLE TO GIVE YOU THE  
[02:09:50] COMPENSATORY INCREASE THAT YOU DESERVE  
[02:09:54] NEXT TIME ROUND. SO WITH THAT, I'LL SAVE  
[02:09:57] ALL MY CRITICISMS FOR LATER. WE'LL CALL  
[02:10:02] IT WE'LL CALL IT GOOD. I THINK HIS HEAD  
[02:10:03] IS SWOLLEN THREE SIZES BY NOW. WOULD YOU  
[02:10:06] LIKE TO CONCLUDE AND TELL US HOW WRONG  
[02:10:09] WE GOT IT? THANK YOU,  
[02:10:12] COMMISSIONER. THANK YOU ALL  
[02:10:13] COMMISSIONERS. YOU KNOW, I JUST  
[02:10:17] HAVE TO SAY A LITTLE EMBARRASSED WHEN I  
[02:10:20] HEAR ALL THESE GREAT THINGS, BECAUSE I  
[02:10:21] KNOW FOR ME THAT BUT THE REASON I'M  
[02:10:24] GOING TO BUT I'M SAYING I'M NOT THAT  
[02:10:27] EMBARRASSED BECAUSE I'M PROUD OF THE  
[02:10:29] TEAM. I'M PROUD OF ALL THE TEAM THAT WE  
[02:10:30] HAVE TOGETHER HERE AT THE PORT AND  
[02:10:32] ESPECIALLY OVER THIS LAST YEAR AND ALL  
[02:10:34] THESE ACCOLADES THAT YOU SAID REALLY  
[02:10:37] REFLECT UPON THE EXECUTIVE TEAM AND ALL  
[02:10:38] THE EMPLOYEES HERE AT THE PORT. AND I  
[02:10:41] COULDN'T BE MORE PROUD TO BE PART OF  
[02:10:42] SUCH A GREAT TEAM. AND THAT IS THAT'S  
[02:10:46] WHERE I'M TAKING THAT. AND I'LL PASS ON  
[02:10:48] TO ALL EVERYONE. THAT'S HOW THIS  
[02:10:52] IS REFLECTION OF THE POSITIVE THINGS  
[02:10:54] THAT YOU SAID ARE ABOUT US HERE AT THE  
[02:10:56] PORT. IT IS DURING AN ESPECIALLY  
[02:10:59] CHALLENGING PERIOD. I REALLY GREATLY  
[02:11:02] APPRECIATE THE LEADERSHIP AND  
[02:11:03] PARTNERSHIP AS WE FACE THINGS THAT WE  
[02:11:06] HAD NEVER FACED OURSELVES, THE  
[02:11:08] COMMISSION AND EXECUTIVE DIRECTOR,  
[02:11:10] EXECUTIVE AND JUST THE STAFF TOGETHER  
[02:11:12] AND HOW WE WORK TOGETHER ON THAT. AND I  
[02:11:14] THINK THAT WE LEARNED A LOT THAT WE HAVE  
[02:11:17] A LOT OF RESILIENCE, AND THE  
[02:11:19] ORGANIZATION HAS A LOT OF RESILIENCE.  
[02:11:20] AND I THINK FOR ALL OF US, WHEN EACH OF  
[02:11:23] US IS JUST GOING TO REFLECT FOR A SECOND  
[02:11:25] ON THE PAST YEAR, I DON'T WANT TO DRAG  
[02:11:26] THIS ON. BUT NOW THAT YOU'VE ASKED ME,  
[02:11:28] I'M GOING TO SAY IS THAT WE REFLECT BACK  
[02:11:30] ON BACK ON WHEN SOMEBODY ELSE WAS  
[02:11:33] FALTERING, SOMEBODY ELSE CAME UP AND  
[02:11:35] HELD THEM UP AND GOT US GOING WHEN THERE  
[02:11:38] WAS A LOT OF STRESS ON. AND I THINK  
[02:11:40] THAT'S TRUE IN THE EXECUTIVE TEAM. AND I  
[02:11:41] THINK I THOUGHT THAT WITH THE COMMISSION  
[02:11:44] AS WELL OF WORKING WITH ON THE IMPORTANT  
[02:11:46] WORK THAT WE HAD TO DO WITH US BOTH  
[02:11:49] ENSURING OURSELVES WITHIN THE  
[02:11:50] ORGANIZATION, OUR OWN WORKFORCE,  
[02:11:52] OPERATING THE THINGS THAT WE DIDN'T DO,  
[02:11:54] AND THEN OPENING UP OUR SCOPE, SAYING  
[02:11:57] WHAT ELSE CAN WE DO AND RISING TO THAT  
[02:11:59] OCCASION. SO THAT'S WHY I COULDN'T BE  
[02:12:01] MORE PROUD OF AN ORGANIZATION OF WHAT WE  
[02:12:04] ACCOMPLISHED. AND THEN, AS WE, YOU KNOW,  
[02:12:06] IDENTIFYING, GETTING INPUT, KNOWING WHAT  
[02:12:08] ELSE WE HAVE TO CHANGE TO MOVE FORWARD

[02:12:10] AND MAKE MORE CONTINUING IMPACT. SO  
[02:12:11] ANYWAY, I'M GOING TO STOP THERE I DON'T  
[02:12:13] WANT TO TRY TO SELL, BUT I APPRECIATE  
[02:12:16] THAT AND APPRECIATE THE CONFIDENCE AND  
[02:12:18] TRUST GOING FORWARD. THANK YOU. THANK  
[02:12:21] YOU. WE'RE REALLY LOOKING FORWARD TO  
[02:12:23] YOUR CONTINUED SERVICE. CLERK HART,  
[02:12:27] COULD YOU PLEASE READ THE NEXT ITEM INTO  
[02:12:29] THE RECORD AND THEN WE CAN HEAR FROM  
[02:12:31] THERE OUR METRUCK AGAIN? YES. THIS IS  
[02:12:33] AGENDA ITEM 11 B, THE MARITIME BLUE  
[02:12:35] ANNUAL REPORT TUITION  
[02:12:40] CONTINUING ON TWO YEARS AGO, THE PORT OF  
[02:12:42] SEATTLE EXECUTED A MEMO OF  
[02:12:44] UNDERSTANDING WITH THE WASHINGTON  
[02:12:47] MARITIME WITH WASHINGTON MARITIME BLUE,  
[02:12:49] A NEW NONPROFIT ORGANIZATION CHARGED  
[02:12:51] WITH IMPLEMENTING WASHINGTON STATE  
[02:12:53] STRATEGY FOR THE BLUE ECONOMY. OUR  
[02:12:55] PARTNERSHIP IS MAKING GREAT STRIDES IN  
[02:12:57] ADVANCING DEVELOPMENT OF THE  
[02:12:59] WASHINGTON'S BLUE ECONOMY. OVER THE PAST  
[02:13:02] YEAR, WE HAVE JOINTLY LAUNCHED A  
[02:13:03] SUCCESSFUL MARITIME INNOVATION  
[02:13:04] ACCELERATOR, EXPANDED THE YOUTH MARITIME  
[02:13:07] COLLABORATIVE WORKFORCE DEVELOPMENT  
[02:13:08] INITIATIVE, AND OTHER EFFORTS TO ADVANCE  
[02:13:10] SUSTAINABILITY WITHIN THE MARITIME  
[02:13:12] INDUSTRY. SO WE HAVE A NUMBER OF  
[02:13:14] PRESENTERS HERE TODAY, BUT I THINK I'M  
[02:13:16] GOING TO TURN IT OVER TO DAVE NICK  
[02:13:17] BATON, MANAGING DIRECTOR FOR ECONOMIC  
[02:13:19] DEVELOPMENT, TO LEAD US THROUGH THE REST  
[02:13:23] OF THE PRESENTATION. BUT I WILL NOTE  
[02:13:25] THAT WE HAVE WITH US AS JOSHUA BURGER  
[02:13:28] PRESIDENT CEO MARICON, AS WELL.  
[02:13:31] DAVE, THANK YOU. EXECUTIVE DIRECTOR  
[02:13:34] METRUCK AND GOOD AFTERNOON,  
[02:13:36] COMMISSIONERS. STEVE RIGHT. TWO YEARS  
[02:13:39] AGO, JOSHUA AND I WERE WITH YOU EXCITED,  
[02:13:44] BUT AT THE STARTING GATE, WE HAD A FRESH  
[02:13:47] STATE STRATEGY TO MODERNIZE THE  
[02:13:51] MARITIME INDUSTRY AND PUT IT ON A  
[02:13:53] SUSTAINABLE BLUE PATH FOR THE FUTURE.  
[02:13:56] WE HAD A FRESH MEMORANDUM UNDERSTANDING  
[02:13:59] CEMENTED OUR PARTNERSHIP TO LAUNCH  
[02:14:01] MARITIME BLUE. AND TWO YEARS LATER,  
[02:14:05] STEVE'S RIGHT. WE'VE MADE TREMENDOUS  
[02:14:07] PROGRESS GIVEN BIRTH AND NOW  
[02:14:11] OPERATED OUR SECOND MARITIME INNOVATION  
[02:14:13] ACCELERATOR. THE PROGRESS FOR THE YOUTH  
[02:14:17] MARITIME COLLABORATED ABSOLUTELY  
[02:14:18] AMAZING. AND YOU'LL HEAR MORE ABOUT THAT  
[02:14:20] FROM THIS NHA THE PROGRAM DIRECTOR FOR  
[02:14:23] THAT, I ALSO OVERLOOKED. I WANT TO  
[02:14:25] INTRODUCE NOT JUST JOSHUA, WHO YOU'RE  
[02:14:28] FAMILIAR WITH, BUT JOSHUA'S PROGRAM  
[02:14:30] DIRECTOR FOR INNOVATION, JOSH CARTER.  
[02:14:32] HE'LL GIVE US THE UPDATES ON THE  
[02:14:34] ACCELERATOR PROGRAM. IN ADDITION TO  
[02:14:37] THOSE COUPLE OF PROJECTS, I'VE SEEN A  
[02:14:39] TREMENDOUS ARRAY OF INDUSTRY PROJECTS,  
[02:14:42] FROM TAKING THE FERRIES ELECTRIC TO

[02:14:46] OUR NEW PROJECTS AND QUIET SOUND.  
[02:14:51] IT'S JUST IT'S STARTLING TO SEE HOW MUCH  
[02:14:55] PROGRESS MARITIME BLUE IS MADE. AND  
[02:14:57] REALLY, AT THE END, WHAT I LOOK FOR IS,  
[02:14:59] WELL, WE'VE GOT A LOT OF INITIATIVES AND  
[02:15:01] PROJECTS GOING WELL, BUT HOW'S THE  
[02:15:03] ORGANIZATION AND THE ORGANIZATION IS  
[02:15:06] DOING VERY, VERY WELL. I'M VERY PLEASED  
[02:15:09] TO SEE THAT ORGANIZATION MATURE AND  
[02:15:11] DEVELOP, BOTH WITH A SOLID BUDGET, WITH  
[02:15:13] A GREAT STAFF, BUT ALSO WITH A GREAT  
[02:15:16] BOARD. I'VE SEEN A LOT OF ENERGY AND  
[02:15:18] EXPERTISE AROUND THE BOARD TABLE.  
[02:15:21] JOSHUA RECENTLY ASKED STEVE TO JOIN THE  
[02:15:24] BOARD AS WELL. I JUST THINK THE  
[02:15:26] ORGANIZATION IS EXTREMELY WELL  
[02:15:29] POSITIONED FOR THE FUTURE. AND I'M  
[02:15:30] EXCITED TO REALLY TURN IT OVER TO JOSHUA  
[02:15:32] TODAY TO JUST GIVE YOU AN ANNUAL UPDATE.  
[02:15:35] SO WITH THAT, JOSHUA, WELCOME. THANKS  
[02:15:37] FOR JOINING US. AND I WANT YOU TO  
[02:15:39] INTRODUCE YOUR OTHER COLLEAGUES, BUT THE  
[02:15:41] SHOW IS YOURS. THANKS. AND IF IT DOESN'T  
[02:15:44] REJECT. WHILE I'M A BIG FAN, WE HAVE  
[02:15:46] THREE PRESENTERS AND WE HAVE HALF AN  
[02:15:48] HOUR. SO LET'S USE OUR TIME WISE.  
[02:15:51] WE'RE GOING TO MOVE REALLY FAST. I  
[02:15:53] APPRECIATE THAT. THANK YOU. DIRECTOR  
[02:15:56] METRUCK, DAVE AND GOOD AFTERNOON,  
[02:15:58] COMMISSIONERS. THANK YOU. WE'RE GOING TO  
[02:16:00] MOVE THROUGH AND SHARE SOME INCREDIBLE  
[02:16:02] UPDATES AND PROGRESS. THANK YOU. I SEE  
[02:16:04] SOME SLIDES ARE UP. WE'LL MOVE FAST,  
[02:16:06] BUT I WANT TO MAKE SURE WE HAVE SOME  
[02:16:07] TIME FOR SOME QUESTIONS AS WELL AND SOME  
[02:16:10] OF THE GREAT FEEDBACK THAT WE'VE  
[02:16:11] RECEIVED FROM THE PORT OF SEATTLE  
[02:16:14] COMMISSION OVER THE YEARS. WE CAN  
[02:16:16] ADVANCE A COUPLE SLIDES, THE DESCRIPTION  
[02:16:20] OF MARITIME BLUE. WE CAN MOVE ON FROM  
[02:16:22] THERE AS WELL. DAVE AND  
[02:16:25] STEVE GAVE SOME OF THE BACKGROUND. I  
[02:16:28] JUST KIND OF WANT TO REMIND AGAIN WHO WE  
[02:16:31] ARE AND WHAT WE'RE DOING. RIGHT. SO WE  
[02:16:33] ARE THIS INDEPENDENT, NONPROFIT  
[02:16:36] ORGANIZATION WHOSE GOAL IS TO IMPLEMENT  
[02:16:38] OUR STATE STRATEGY. YOU COULD GO TO THE  
[02:16:40] NEXT SLIDE. THAT STRATEGY WAS DEVELOPED  
[02:16:44] BY YOU ALL AND HUNDREDS OF STAKEHOLDERS  
[02:16:47] AND PARTNERS ACROSS THE ENTIRE STATE  
[02:16:50] THAT CAME OUT OF THE GOVERNOR'S MARITIME  
[02:16:52] INNOVATION ADVISORY COUNCIL, STEEPED IN  
[02:16:56] ACTUAL PROJECTS, STEEPED IN HOW WE'RE  
[02:16:58] GOING TO IMPLEMENT. AND IF YOU REMEMBER,  
[02:17:00] WE COULD GO TO THE NEXT SLIDE. WHAT WE  
[02:17:02] SAID WHEN WE COMPLETED THAT STRATEGY  
[02:17:04] WAS, LOOK WHO'S BEST TO IMPLEMENT THIS.  
[02:17:07] BUT THE SAME CONSORTIUM, THE SAME  
[02:17:10] QUADRUPLE HELIX AS WE CALL IT THAT  
[02:17:12] CREATED THE STRATEGY, IS GOING TO NEED  
[02:17:14] TO BE ACCOUNTABLE FOR IMPLEMENTING IT,  
[02:17:17] IMPLEMENTING THE PROJECTS FORWARDING  
[02:17:19] INNOVATION, ADDRESSING CHALLENGES AND

[02:17:22] OPPORTUNITIES IN WORKFORCE DEVELOPMENT  
[02:17:23] AND THE LIKE. SO HERE WE ARE. WE'RE NOW  
[02:17:26] THREE YEARS INTO THE FORMATION OF THE  
[02:17:28] ORGANIZATION, WE'RE OVER 120 MEMBERS. I  
[02:17:30] CAN'T EVEN KEEP THIS SLIDE DECK UP TO  
[02:17:32] DATE FAST ENOUGH IN THE MEMBERSHIP AND  
[02:17:34] THE COMMITMENT WE'RE GETTING ACROSS  
[02:17:36] INDUSTRY FROM SOME OF OUR LARGEST  
[02:17:38] MARITIME EMPLOYERS AND ORGANIZATIONS TO  
[02:17:41] ONE PERSON ENGINEERING SHOPS TO OUR  
[02:17:44] NECESSARY PUBLIC PARTNERS, RESEARCH  
[02:17:46] INSTITUTIONS, ORGANIZATIONAL PARTNERS,  
[02:17:49] STARTUPS THAT WE'RE WORKING ON. WE'LL  
[02:17:50] GIVE YOU SOME MORE FEEDBACK ON. I'LL  
[02:17:53] GIVE YOU SOME MORE DETAILS AS WE GO  
[02:17:55] ALONG, BUT THE PROOF IS IN THE PUDDING,  
[02:17:57] RIGHT? THIS WAS ALL ABOUT HOW WE  
[02:17:59] DELIVER. HOW DO WE PUT TOGETHER THIS? I  
[02:18:02] CONTINUE TO REFER TO THIS SLIDE DECK AS  
[02:18:04] THE NEST THAT SUPPORTS PROJECTS THAT  
[02:18:07] ACCELERATES INNOVATION FOR SUSTAINABLE  
[02:18:09] AND EQUITABLE BLUE ECONOMY GOING  
[02:18:11] FORWARD. AND WE'VE BEEN SO GRATEFUL FOR  
[02:18:13] THE PORT LEADERSHIP COMMITMENTS AND  
[02:18:15] SUPPORT THROUGH THAT WORK, NOT THE LEAST  
[02:18:17] OF WHICH WE'LL GET SOME DETAILS. I'LL  
[02:18:19] INTRODUCE JOSH AND VISHNA PRIMARILY  
[02:18:22] FOCUS AROUND HOW WE'RE SUPPORTING  
[02:18:25] ENTREPRENEURS WITH THE DEVELOPMENT AND  
[02:18:26] GROWTH [inaudible 02:18:30] INNOVATION ACCELERATOR  
[02:18:30] AND THE GROWTH OF THAT HUB AND SPOKE  
[02:18:32] MODEL THAT'S COMING OUT OF THAT WORK AND  
[02:18:35] HOW WE ARE WORKING DEEP INTO THE  
[02:18:36] COMMUNITIES TO ADDRESS DIVERSITY,  
[02:18:38] EQUITY AND INCLUSION AND CREATING  
[02:18:41] PATHWAYS AND PIPELINES, PARTICULARLY AND  
[02:18:42] FOCUSED FOR YOUTH OF COLOR IN OUR REGION  
[02:18:45] THROUGH THE YOUTH MARITIME  
[02:18:46] COLLABORATIVE. SO NEXT SLIDE, PLEASE.  
[02:18:49] AND I'LL INTRODUCE AND BRING UP JOSH  
[02:18:51] CARTER. IF YOU REMEMBER OUR FIRST YEAR  
[02:18:54] OF THE INAUGURAL COHORT. WE WORK CLOSELY  
[02:18:57] WITH WE WORK LABS WITH ELIZABETH CALLIN,  
[02:19:00] AND WE WORK LABS TO PUT TOGETHER THAT  
[02:19:01] FIRST COHORT. AND AS WE MOVED ON, WE  
[02:19:04] HAVE, AFTER GREAT SUCCESS OF THAT  
[02:19:05] COHORT, AS DID ELIZABETH AS DID WE WORK  
[02:19:09] LABS ROLE IN SUPPORTING ENTREPRENEURS.  
[02:19:11] I WENT TO ELIZABETH AND SAID,  
[02:19:13] ELIZABETH, WE WANT TO TAKE THIS IN  
[02:19:15] HOUSE. DO YOU HAVE ANY RECOMMENDATIONS?  
[02:19:17] HE SAID. CALL, JOSH CARTER, IT WAS A  
[02:19:19] SATURDAY MORNING. BY MONDAY, WE WERE  
[02:19:22] READY TO ROCK AND ROLL. AND SO JOSH HAS  
[02:19:25] BECOME AN INCREDIBLE CHAMPION, AN  
[02:19:26] INCREDIBLE ASSET FOR OUR COMMUNITY AND  
[02:19:29] FOR THESE FOUNDERS. SO, JOSH, I'LL LET  
[02:19:31] YOU INTRODUCE YOURSELF. AND IF YOU COULD  
[02:19:33] GIVE US SOME UPDATES ON THE ROLE, THE  
[02:19:35] ACCELERATOR AND THE GROWTH OF THE HUB  
[02:19:37] AND SPOKE MODEL WE'RE CREATING. YEAH.  
[02:19:39] THANKS, JOSHUA. YEAH. I APPRECIATE THE  
[02:19:42] TIME THAT WE'RE GETTING TO GIVE YOU GUYS

[02:19:45] ALL AN UPDATE OF WHAT WE'RE DOING AND  
[02:19:47] WHAT WE'VE BEEN DOING AND THE FUTURE OF  
[02:19:49] THE INNOVATION PROGRAMS. WE'RE BUILDING  
[02:19:52] THIS TO JUST SORT OF GIVE YOU A  
[02:19:53] REFRESHER. THE MARQUIS PROGRAM THAT  
[02:19:56] WE'RE TALKING ABOUT IS OUR INNOVATION  
[02:19:58] ACCELERATOR AND SAY, I JOKINGLY SAY IT'S  
[02:20:01] AN MBA IN A BOX, BUT IT'S MUCH MORE THAN  
[02:20:03] THAT. WE'LL TALK A LITTLE BIT MORE ABOUT  
[02:20:05] THAT IN LATER SLIDES, BUT AT A BASELINE,  
[02:20:07] IT'S A FOUR MONTH BASED ACCELERATOR WITH  
[02:20:11] NO EQUITY, MEANING WE'RE NOT FUNDING  
[02:20:12] THESE COMPANIES, BUT WE PROVIDE A  
[02:20:15] CURRICULUM THAT IS DYNAMIC, AND IT  
[02:20:17] REALLY FOCUSES IN ON THE FUNDAMENTALS OF  
[02:20:19] HOW THEY GROW THIS BUSINESS AND TAKE IT  
[02:20:22] TO SCALE SO THEY CAN COME IN WITH A  
[02:20:24] NOMINAL AMOUNT OF INFORMATION ABOUT HOW  
[02:20:26] TO GROW A BUSINESS. AND WE'LL TEACH THEM  
[02:20:28] ABOUT HOW TO FIND THEIR FIRST CUSTOMER,  
[02:20:30] HOW TO TELL THEIR STORY, AND A  
[02:20:31] COMPELLING AND INNOVATIVE WAY. WE TEACH  
[02:20:36] THEM ABOUT FINANCIAL MODELING. ALL THE  
[02:20:38] LITTLE NUANCES THAT YOU NEED TO REALLY  
[02:20:40] GROW YOUR COMPANY. WE ALSO HAVE THE  
[02:20:43] TACOMA INNOVATION ACCEL INCUBATOR,  
[02:20:46] WHICH IS LESS FOCUSED IN ON EDUCATION  
[02:20:48] AND MORE FOCUSED IN ON LET'S GET OUR  
[02:20:50] HANDS DIRTY. AND THAT'S A ONE YEAR  
[02:20:52] PROGRAM, AND IT'S SORT OF A ROLLING  
[02:20:55] ADMISSION MODEL THERE. AND THEN WE ALSO  
[02:20:58] HAVE OTHER PARTNER PROGRAMS, STUFF LIKE  
[02:20:59] UP IN BELLINGHAM, WASHINGTON, A CLEAN  
[02:21:01] TECH BLUE TECH, WHICH WE'LL TALK ABOUT  
[02:21:03] AS WELL. AND PROGRAMS WITH THE HATFIELD  
[02:21:06] MARINE SCIENCE CENTER, THE OSU SATELLITE  
[02:21:09] CAMPUS IN NEWPORT, OREGON. NEXT SLIDE,  
[02:21:12] PLEASE. SO THE INAUGURAL  
[02:21:16] COHORT, AS JOSHUA MENTIONED, WE HAD 115  
[02:21:18] STARTUP SUPPLY. WE CHOSE 11 OF THEM,  
[02:21:21] AND SINCE THEN, THEY'VE GONE ON TO HAVE  
[02:21:23] GREAT SUCCESS, OBVIOUSLY, PURE  
[02:21:25] WATERCRAFT BEING THE MOST NOTABLE,  
[02:21:26] RAISING A SUBSTANTIAL AMOUNT OF MONEY IN  
[02:21:28] THEIR LATEST ROUND. BUT WE'VE ALSO SEEN  
[02:21:30] A LOT OF GROWTH. NOT YOUR PROBLEM WAS IN  
[02:21:33] THE NEWS RECENTLY FOR HELPING ALASKA  
[02:21:37] TO RECYCLE A LOT OF THEIR FISHING NETS.  
[02:21:39] I THINK THEY JUST GOT BACK FROM ALASKA,  
[02:21:41] IN FACT. SO WE'VE SEEN A LOT OF A GREAT  
[02:21:43] SUCCESS OUT OF THAT FIRST COHORT. NEXT  
[02:21:45] SLIDE, PLEASE. I SINCE THEN,  
[02:21:49] WE'VE OBVIOUSLY GONE THROUGH THE NEXT  
[02:21:51] COHORT. WE RAN THAT FROM JANUARY TO MAY,  
[02:21:54] CULMINATING IN A SHOWCASE MAY 18 TH THAT  
[02:21:57] WE DID AT THE HARBOR CONFERENCE  
[02:22:01] CENTER. I'M BLANKING ON THE NAME OF THE  
[02:22:03] HARBOR PLACE THAT WE DID IT AT, BUT IT  
[02:22:05] WAS A LOT OF FUN AND IT WAS AN  
[02:22:08] INTERESTING EVENT. BUT WE HAD 10  
[02:22:10] STARTUPS PRESENT, AND SINCE THEN WE'VE  
[02:22:12] HAD A LOT OF GREAT SUCCESSES OUT OF THAT  
[02:22:14] COHORT, SILVERBACK MARINE, WHICH WAS IN

[02:22:17] THIS COHORT, AND PURE WATERCRAFT FROM  
[02:22:19] THE FIRST COHORT WERE CO-AWARDEES AND A GRANT  
[02:22:22] FROM THE PORT OF LOPEZ TO BUILD A LARGE  
[02:22:25] VESSEL LANDING VESSEL AND PUMP OUT  
[02:22:27] VESSEL FOR THE PORT LOPEZ FIRST ALL  
[02:22:30] ELECTRIC VESSEL FOR THAT  
[02:22:33] KIND OF LANDING CRAFT. ALICENSE HAS  
[02:22:35] SINCE SECURED A SUBSTANTIAL AMOUNT OF  
[02:22:37] PRIVATE FUNDING AND NONDILUTIVE FUNDING  
[02:22:39] FROM THE DEPARTMENT OF DEFENSE. MMC  
[02:22:42] LAUNCHED THEIR PLATFORM DURING THE  
[02:22:44] PROGRAM AND PUGET ON THE ALASKA AIRLINES  
[02:22:47] INNOVATION CHALLENGE, BUT WE'VE ALSO  
[02:22:50] SEEN SOME UPDATES THAT ARE COMING. CAN  
[02:22:53] SCAN IS ABOUT TO ANNOUNCE THEIR FUNDING.  
[02:22:55] THEY JUST SECURED A SUBSTANTIAL AMOUNT  
[02:22:57] OF FUNDING. SO A LOT OF GREAT SUCCESSES  
[02:22:59] FROM THE SECONDARY COHORT AS WELL. NEXT  
[02:23:02] SLIDE, PLEASE. BUT AT THE END OF THE  
[02:23:06] DAY, I MENTIONED THAT THIS PROGRAM IS  
[02:23:09] MUCH MORE THAN JUST EDUCATION. THE  
[02:23:12] MENTORS REALLY MAKE THIS PROGRAM SO  
[02:23:14] SPECIAL. WE DO A WEEKLY CEO ROUND TABLE.  
[02:23:17] WE TAKE TWO HOURS OUT OF THE EVENING AND  
[02:23:19] WE TALK ABOUT DIFFERENT CHALLENGES THAT  
[02:23:21] THESE CEOS ARE FACED WITH. AND THEN WE  
[02:23:23] BRING IN INDUSTRY LEADERS TO  
[02:23:25] CONTEXTUALIZE THOSE PROBLEMS. SO YOU'LL  
[02:23:27] SEE, MIGUEL MIGUEL, WHO'S THE CO FOUNDER  
[02:23:29] WE WORK, CAME IN ONE EVENING. WE HAD  
[02:23:32] SABRINA PARSONS FROM PALO ALTO SOFTWARE.  
[02:23:35] WE HAD TROY ENACO FROM HE WAS MY  
[02:23:38] MANAGING DIRECTOR WHEN I WENT THROUGH  
[02:23:40] TECHSTARS AND WENT ON TO A SURE PAYROLL  
[02:23:42] AND SELL THAT OFF TO PAYCHECK. SO WE HAD  
[02:23:44] A LOT OF REALLY TOP TIER, INCREDIBLE  
[02:23:47] TALENT COME IN AND GIVE THESE FOUNDERS  
[02:23:49] FEEDBACK AND KNOWLEDGE AND INFORMATION.  
[02:23:52] MENTORSHIP GUIDANCE. IT WAS AN AMAZING  
[02:23:55] EXPERIENCE AND I THINK REALLY HELPED TO  
[02:23:57] SOLIDIFY THAT CAMARADERIE THAT WE WERE  
[02:24:00] SO WORRIED ABOUT THE BEGINNING OF THE  
[02:24:02] PROGRAM DOING IT ALL. VIRTUALLY. THE CEO  
[02:24:05] ROUNDTABLE WAS THE CENTERPIECE TO REALLY  
[02:24:07] ENSURING THAT THE COHORT BUILT  
[02:24:09] COLLABORATION, AND WE'RE TRYING TO  
[02:24:11] FIGURE OUT HOW TO HELP EACH OTHER OUT.  
[02:24:12] WE SAW THAT THROUGHOUT THE FOUR MONTH  
[02:24:16] COHORT. NEXT SLIDE, PLEASE. SO GOING  
[02:24:19] FORWARD, WE'RE BUILDING ON THIS HUB AND  
[02:24:21] SPOKE MODEL THAT WE'VE BEEN TALKING  
[02:24:23] ABOUT, AND ONE OF IT IS THE PARTNERSHIPS  
[02:24:26] WE'VE BEEN BUILDING. I TALKED ABOUT THE  
[02:24:28] BELLINGHAM PROGRAM WITH THE CLEAN TECH  
[02:24:31] BLUE TECH PROGRAM THAT LAUNCHES IN  
[02:24:33] SEPTEMBER. I TALKED A LITTLE BIT ABOUT  
[02:24:35] THE NEWPORT OREGON PROGRAM. WE'RE SORT  
[02:24:37] OF BASING THAT PROGRAM ON OUR INCUBATOR  
[02:24:39] IN TACOMA, BUT ALSO OUR NEXT STEP IS  
[02:24:43] HOW DO WE BUILD COLLABORATION AMONGST  
[02:24:45] THE REGION WITH THE OTHER CLUSTERS IN  
[02:24:47] ALASKA, IN CALIFORNIA AND HERE IN THE  
[02:24:50] PACIFIC NORTHWEST? AND THAT'S WHAT WE'RE

[02:24:52] DOING. AND ONE OF THE OTHER THINGS I'M  
[02:24:54] BUILDING OUT IS A VERY CLEAR AND WELL  
[02:24:56] DEFINED WORKFLOW FOR ENTREPRENEURS AT  
[02:24:58] ALL STAGES TO ENTER INTO OUR ECONOMY.  
[02:25:01] SO WE JUST TALKED TODAY EARLIER TODAY  
[02:25:03] ABOUT BUILDING A HACKATHON. SOMEBODY  
[02:25:06] THAT COULD BE SITTING AROUND AT HOME  
[02:25:07] WONDERING IF THERE'S AN IDEA THAT THEY  
[02:25:10] COULD BRING TO MARKET. A HACKATHON IS A  
[02:25:13] GREAT WAY TO DO THAT. SO WE WANT TO FIND  
[02:25:15] WAYS TO ALLOW ENTREPRENEURS TO ENTER OUR  
[02:25:17] ECOSYSTEM AT EVERY STAGE. WHETHER IT'S  
[02:25:19] AN IDEA ON THE BACK OF THE NAPKIN, IT'S  
[02:25:21] SOMETHING THEY NEED TO SCALE OR IT'S  
[02:25:23] SOMETHING THAT THEY NEED TO FIND FUNDING  
[02:25:24] FOR SO THAT THEY CAN TAKE THEIR SMALL  
[02:25:26] TEAM AND GROW IT TO A LARGE ENTERPRISE  
[02:25:28] IN THE STATE OF WASHINGTON. WE WANT THE  
[02:25:30] MARITIME BLUE PROGRAMS TO BE ABLE TO  
[02:25:33] FACILITATE THAT GROWTH AT EVERY LEVEL.  
[02:25:35] SO THAT'S THE LONGEST SHORT OF WHAT  
[02:25:39] WE'VE BEEN DOING. AND I'M EXCITED FOR  
[02:25:42] THE FUTURE, AND I'M HAPPY TO ANSWER ANY  
[02:25:44] QUESTIONS. THANK YOU. BEFORE WE GO ON  
[02:25:47] TO THE NEXT PROGRAM, DAVE, IF YOU HAVE  
[02:25:51] EXCUSE ME. WE'RE NOT AT QUESTIONS YET.  
[02:25:54] CAN WE GO ON WITH THE PRESENTATION?  
[02:25:56] WE'RE ONLY HALFWAY THROUGH? OH, I'M  
[02:25:59] SORRY. YEAH, ABSOLUTELY. AND WE'RE GOING  
[02:26:02] TO MAKE SURE TO LEAVE SOME TIME SO THAT  
[02:26:03] WE CAN ENGAGE THEM AS WELL. I THINK WHAT  
[02:26:07] I WANT TO JUST KIND OF REITERATE WHAT  
[02:26:09] JOSH WAS SAYING. THERE IS THE COMMUNITY  
[02:26:13] THAT WE'VE BEEN ABLE TO BUILD ACROSS  
[02:26:16] THESE FOUNDERS AND WITH OUR NETWORK HAS  
[02:26:18] BEEN NOTHING SHORT OF REMARKABLE. THIS  
[02:26:20] IS NOT JUST ANOTHER ACCELERATOR FOR BLUE  
[02:26:23] TECH COMPANIES. WE ARE REALLY ACROSS,  
[02:26:25] LIKE WE SAY, SEAFOOD SNACKS TO BOAT  
[02:26:28] BUILDERS TO TECH SOLUTIONS FOR DREAD  
[02:26:30] STRUCTS. BUT IT'S THE COMMUNITY THAT  
[02:26:32] FOLKS ARE FINDING THAT'S HELPING BUILD  
[02:26:34] OUT THIS LARGER ECOSYSTEM THAT WE  
[02:26:36] ENVISION AND HAVE ENVISIONED WHEN WE  
[02:26:38] FIRST BUILT THE STRATEGY. AND IT'S NOT  
[02:26:41] DISCONNECTED FROM ALL OF THE OTHER AND  
[02:26:43] VARIOUS WORK THAT WE DO. MANY OF THEM  
[02:26:45] ARE TAKING ON INTERNS THROUGH OUR YOUTH  
[02:26:47] MARITIME COLLABORATIVE AND SOLE VESTMENT  
[02:26:50] DIVE IN AND THE INCREDIBLE GROWTH AND  
[02:26:51] SUCCESS WE'RE SEEING WITH THE YOUTH  
[02:26:53] MARITIME COLLABORATIVE, ITS VARIOUS  
[02:26:55] PROGRAMS. AND WE'VE BEEN ABLE TO  
[02:26:57] LEVERAGE THE PORT OF SEATTLE SUPPORT  
[02:26:59] WITH MORE AND MORE PRIVATE AND  
[02:27:01] FOUNDATION FUNDING TO CONTINUE TO SEE  
[02:27:04] THAT GROW. VEASNA NO WAS REALLY  
[02:27:07] SHE AND JOSH, TOGETHER WITH SOME OF OUR  
[02:27:09] FIRST FORMAL STAFF MEMBERS, FULL  
[02:27:13] SALARIED ROLES. AND VEASNA HAD WORKED  
[02:27:15] ESSENTIALLY AS A CONTRACTOR FOR MARITIME  
[02:27:17] BLUE UNTIL WE ARE READY AND GROWING.  
[02:27:20] AND WE ARE JUST THRILLED THAT SHE IS AT



[02:27:22] THE HELM. AS GREEN AS SHE IS ON  
[02:27:24] MARITIME, THE DEPTH AND PASSION SHE HAS  
[02:27:27] AND HOW WE ADDRESS EQUITY IN THIS SECTOR  
[02:27:30] IS CREATING SOME SIGNIFICANT CHANGE. SO  
[02:27:32] NOW I'LL TURN IT OVER TO YOU.  
[02:27:35] THANK YOU, JOSHUA. GOOD AFTERNOON,  
[02:27:39] COMMISSIONERS. I'M SO HAPPY AND THRILLED  
[02:27:41] TO BE HERE. AS JOSHUA MENTIONED, I HAVE  
[02:27:44] REALLY NO BACKGROUND IN MARITIME, SO HE  
[02:27:46] DEFINITELY TOOK THE LEAP OF FAITH. MY  
[02:27:48] SPECIALTY IS EQUITY AND WORKING WITH  
[02:27:52] COMMUNITIES OF COLOR. AND I AM JUST SO  
[02:27:55] HONORED TO BE IN THIS ROLE. AND SO  
[02:27:57] GRATEFUL TO BE WORKING FOR A MISSION  
[02:27:59] DRIVEN ORGANIZATIONS SUCH AS WASHINGTON  
[02:28:01] MARITIME LOOP.  
[02:28:04] NEXT SLIDE, PLEASE. SO THE  
[02:28:08] YOUTH MARITIME COLLABORATIVE IS A  
[02:28:10] PARTNERSHIP BETWEEN MULTIPLE  
[02:28:13] STAKEHOLDERS, INCLUDING THE PORT OF  
[02:28:15] SEATTLE, SEATTLE PUBLIC SCHOOLS,  
[02:28:18] CITY OF SEATTLE, AND SEATTLE GOODWILL.  
[02:28:22] IN ADDITION TO MANY OTHER YOUTH SERVING  
[02:28:23] ORGANIZATIONS TOGETHER, WE WORK REALLY  
[02:28:26] HARD TO DELIVER PROGRAMS  
[02:28:31] AND PATHWAYS THAT ARE EQUITABLE THAT ARE  
[02:28:34] ACCESSIBLE AND THAT PAY PARTICULAR  
[02:28:37] ATTENTION TO HOW DO WE ENGAGE WITH YOUTH  
[02:28:40] OF COLOR AND YOUTH FROM UNDERREPRESENTED  
[02:28:44] COMMUNITIES? NEXT SLIDE, PLEASE.  
[02:28:48] AS YOU CAN SEE, WE'RE 25  
[02:28:53] PLUS STRONG. WE HAVE A MONTHLY MEETING  
[02:28:55] ON THE THIRD THURSDAY OF EVERY MONTH.  
[02:28:57] WE TYPICALLY HAVE 20 PLUS PARTICIPANTS  
[02:29:01] AT EVERY MEETING, WHICH IS REALLY  
[02:29:03] EXCITING. IT SHOWS A LOT OF ENGAGEMENT  
[02:29:05] AND COMMITMENT INTO THE WORK THAT WE'RE  
[02:29:06] DOING. AGAIN, WE HAVE FOLKS FROM  
[02:29:11] ALL OVER THE REGION AND WE HAVE EXPANDED  
[02:29:14] THROUGHOUT THIS PAST YEAR TO INCLUDE  
[02:29:16] MORE DIVERSE ORGANIZATIONS. NEXT SLIDE,  
[02:29:19] PLEASE.  
[02:29:22] ONE OF THE GREAT THINGS ABOUT THE YOUTH  
[02:29:25] MARITIME COLLABORATIVE IS THAT WE  
[02:29:28] PROVIDE INTERNSHIPS. SO IN ADDITION TO  
[02:29:31] OUR INTERNSHIPS, WHICH I WILL DISCUSS  
[02:29:34] LATER IS WE ALSO PROVIDE EXPONENTIAL  
[02:29:37] LEARNING EVENTS, SOUND DAY AND SO FORTH.  
[02:29:41] BUT I WILL TALK ABOUT INTERNSHIPS FOR  
[02:29:43] THIS PARTICULAR SECTION. SO THE  
[02:29:47] INTERNSHIP THAT WE HAD IN PARTNERSHIP  
[02:29:49] WITH DATA PUBLIC SCHOOLS I CAN LAUNCH 206.  
[02:29:53] AND THE INAUGURAL PROGRAM WAS  
[02:29:55] LAST SUMMER DURING THE PANDEMIC. AS WE  
[02:29:58] ALL HAVE TALKED ABOUT, WE HAD TO PIVOT  
[02:30:01] BECAUSE WE COULDN'T DO THE TRADITIONAL  
[02:30:04] ENGAGEMENT AND TRADITIONAL TYPES OF WAYS  
[02:30:10] TO SHARE OUT AND GO TO COMMUNITY. BUT  
[02:30:13] WE'RE STILL VERY SUCCESSFUL. I'M EXCITED  
[02:30:15] TO SHARE THAT WE HAD 12 INTERNS.  
[02:30:20] SORRY. LAST WE HAD 13.  
[02:30:24] THIS YEAR WE HAVE 12. IT WAS VERY  
[02:30:26] SUCCESSFUL. WE HAD MULTIPLE MARITIME

[02:30:30] EMPLOYERS AND THE SAME MARITIME  
[02:30:32] EMPLOYERS HAVE COMMITTED TO HOSTING AN  
[02:30:34] INTERN THIS YEAR. IT'S A CREDIT BEARING  
[02:30:38] INTERNSHIP, SO EACH STUDENT EARNS A  
[02:30:40] POINT, FIVE HIGH SCHOOL CREDIT AND ALSO  
[02:30:44] 1,000 DOLLARS STIPEND. IN ADDITION, WE  
[02:30:47] PROVIDED EQUITY TRAINING, WHICH IS A  
[02:30:49] VALUE THAT WE WE  
[02:30:54] SHARE WITHIN OUR ORGANIZATION. WE'RE  
[02:30:56] EQUITY MINDED AND EQUITY FOCUS. AND SO  
[02:30:59] WE WERE ABLE TO, THROUGH OUR PARTNERSHIP  
[02:31:01] WITH SEATTLE GOOD WILL PROVIDE A VERY  
[02:31:04] VALUABLE EQUITY TRAINING TO AMERICA IN  
[02:31:07] EMPLOYERS FOR LAUNCH TO SIX, AS WELL  
[02:31:11] AS OUR VERY NEW INTERNSHIP CALLED THE  
[02:31:14] YOUTH MARITIME ACCELERATOR PROJECT.  
[02:31:16] LAUNCH TO A SIX IS IN THE SECOND YEAR.  
[02:31:18] THE SUMMER WE HAVE 12 INTERNS, WE HAVE  
[02:31:21] FOUR MARITIME EMPLOYERS. AGAIN, WE HAD  
[02:31:24] THE SAME MARITIME EMPLOYERS FROM LAST  
[02:31:26] SUMMER DUE TO THE SUCCESS COMMIT TO  
[02:31:28] HOSTING, WHICH WERE SUPER EXCITED AND  
[02:31:31] THEY ARE CURRENTLY IN THEIR INTERNSHIP  
[02:31:34] RIGHT NOW. HAVING A GREAT TIME. NOW I'D  
[02:31:36] LIKE TO TALK ABOUT THE YOUTH MARITIME  
[02:31:38] ACCELERATOR PROJECT, WHICH WE CALL IN  
[02:31:40] MAP. A LOT OF THE FEEDBACK THAT WE GOT  
[02:31:43] LAST SUMMER WAS THAT WE DIDN'T HAVE  
[02:31:44] ENOUGH TIME TO SPEND WITH OUR YOUTH FROM  
[02:31:47] EMPLOYERS. THEY ASKED FOR LONGER  
[02:31:49] INTERNSHIP, AND THIS IS THE SAME  
[02:31:51] FEEDBACK THAT WE GOT FROM OUR YOUTH. WE  
[02:31:53] DIDN'T HAVE TIME TO REALLY BUILD THAT  
[02:31:56] RELATIONSHIP WITH EMPLOYERS. AND WHEN  
[02:31:58] WE'RE TALKING ABOUT BEING INCLUSIVE AND  
[02:32:01] ACCESSIBLE, WE WANT TO TALK ABOUT  
[02:32:03] FOSTERING RELATIONSHIPS AND BUILDING  
[02:32:06] THAT COMMUNITY, ESPECIALLY FOR US WHO  
[02:32:08] ARE NEW TO MARITIME. SO WITH THE SUPPORT  
[02:32:11] FROM THE PORT OF SEATTLE, WE ARE ABLE TO  
[02:32:14] IMPLEMENT AN INTERNSHIP PROGRAM. IT'S  
[02:32:17] EIGHT WEEKS LONG, 2,000 DOLLARS  
[02:32:21] STIPEND OFFERED, AND IT IS CURRICULUM  
[02:32:24] EMBEDDED. SO WHAT THAT MEANS IS THAT WE  
[02:32:26] WERE ABLE TO PARTNER WITH [inaudible 02:32:29],  
[02:32:29] WHICH IS A COMPANY THAT PROVIDES  
[02:32:33] TRAINING, PARTICULARLY TO USE OF COLOR  
[02:32:36] AND GIVE THEM THAT PROFICIENCY BUILDING  
[02:32:39] SO THAT THEY CAN PURSUE A CAREER IN  
[02:32:43] THE PRIVATE SECTOR. SO WE'RE USING THE  
[02:32:46] CURRENT ON FROM YOUR APP, BUT WE'RE  
[02:32:48] MODIFYING IT TO TO MAKE IT MORE  
[02:32:51] MARITIME TIME BASED. WE INCLUDE MARITIME 101  
[02:32:54] AND WE INCLUDE IMPORTANT PIECES  
[02:32:56] ABOUT HOW TO GET  
[02:33:00] INTO PATHWAYS INTO A MARITIME CAREER.  
[02:33:01] SO IT'S REALLY MODIFIED TO MEET THE  
[02:33:03] NEEDS OF OUR INTERNSHIP. ANOTHER THING  
[02:33:07] TOO, IS THAT WE PROVIDE EQUITY TRAINING  
[02:33:09] AGAIN WITH A PARTNERSHIP WITH SEATTLE  
[02:33:12] GOODWILL. AND THE EQUITY TRAINING IS  
[02:33:15] IT'S TWO DAYS. THE FIRST DAY IS REALLY  
[02:33:20] AN INTRODUCTION ABOUT CONCEPTS GETTING

[02:33:22] TO KNOW EACH OTHER ICE BREAKERS. AND  
[02:33:24] THEN THE SECOND DAY IS WE'RE REALLY DIVE  
[02:33:26] INTO THESE DEEPER CONVERSATIONS ABOUT  
[02:33:29] WHAT ARE SOME SCENARIOS THAT YOU MAY  
[02:33:31] COME ACROSS WHILE WORKING WITH A YOUTH,  
[02:33:32] PERHAPS FROM A DIFFERENT DEMOGRAPHIC, A  
[02:33:35] DIFFERENT AGE GROUP ARE SOME TOOLS  
[02:33:39] AND RESOURCES TO ADDRESS THOSE COMMON  
[02:33:41] SCENARIOS YOU MAY COME ACROSS. AND WHAT  
[02:33:44] WE'VE HEARD FROM OUR MARITIME EMPLOYERS  
[02:33:46] IS THAT THESE EQUITY TRAINERS ARE  
[02:33:48] INCREDIBLY USEFUL. THE WAY THAT SEATTLE  
[02:33:52] GOOD WILL PRESENT THEM IS IS  
[02:33:56] INTERACTIVE AND ALLOWS FOR ALLOWS  
[02:34:01] FOR LITTLE THOUGHTFUL DISCUSSION, BUT  
[02:34:03] IT'S PRESENTED WITH MINDFULNESS  
[02:34:08] NOT ONLY TO THE SERIOUS SUBJECT MATTER,  
[02:34:10] BUT ALSO THAT THERE ARE MARITIME  
[02:34:12] EMPLOYERS THAT BE NEW TO THIS  
[02:34:15] CONVERSATION AND THEY HAVE NEVER WORKED  
[02:34:16] WITH YOUTH FROM A DIFFERENT DEMOGRAPHIC  
[02:34:18] BEFORE. I'M REALLY HAPPY TO RECEIVE  
[02:34:22] SUCH POSITIVE FEEDBACK FEEDBACK FROM  
[02:34:25] MARITIME EMPLOYERS AND BELIEVE THAT IT'S  
[02:34:28] IMPORTANT TO HAVE EQUITY TRAINING AS WE  
[02:34:31] WORK TOWARDS BUILDING A MORE DIVERSE  
[02:34:33] WORKFORCE. AND AS WE CONTINUE TO TALK  
[02:34:37] ABOUT WAYS TO BE MORE WELCOMING TO YOUTH  
[02:34:40] FROM DIFFERENT DEMOGRAPHICS AND PROVIDE  
[02:34:45] A BASE OF THEM IN A SETTING WHICH IS  
[02:34:49] PREDOMINANTLY WHITE NOW WITHIN THE STATE  
[02:34:53] IN PARTICULAR. SO THOSE ARE OUR  
[02:34:56] INTERNSHIPS THAT WE ARE HOSTING THE  
[02:34:59] SUMMER AGAIN. IT'S Y MAP, THE YOUTH  
[02:35:01] MARITIME ACCELERATOR PROJECT, ALSO  
[02:35:02] LAUNCHING TWO WEEKS NOW INTO IT.  
[02:35:06] AND THE YOUTH ARE SUPER EXCITED. ALL OF  
[02:35:10] THEM ARE USE OF COLOR. THEY ARE NEW TO  
[02:35:13] MARITIME AND THEY'VE SO FAR BEEN ON  
[02:35:16] SCENE ADVENTURES WITH SOUND EXPERIENCE.  
[02:35:18] THERE WILL BE TRAVELING TO TACOMA THIS  
[02:35:20] FRIDAY TO BE  
[02:35:24] HOSTED BY THE TACOMA YOUTH MARINE  
[02:35:26] CENTER, GOING UP TO PORT TOWNSEND SO  
[02:35:29] THAT WE'RE REALLY GOING TO GET THAT  
[02:35:30] EXPERIENTIAL LEARNING, WHICH WE'RE SO  
[02:35:31] EXCITED TO REALLY ROLL OUT THE RED  
[02:35:33] CARPET FOR THEM AND TO GIVE THEM THAT  
[02:35:35] EXPERIENCE SO THEY CAN SPEAK WITH  
[02:35:37] CONFIDENCE ABOUT MARITIME.  
[02:35:41] NEXT SLIDE, PLEASE.  
[02:35:47] ALSO, WE'RE SO EXCITED TO IMPLEMENT  
[02:35:52] A NEW EXPANDED COHORT MODEL. AND THIS IS  
[02:35:56] A WAY TO REALLY CONTINUE THIS PATHWAY  
[02:35:59] INTO MARITIME, BOTH THROUGH EDUCATIONAL  
[02:36:01] PATHWAYS, THROUGH CAREER PATHWAYS,  
[02:36:03] ULTIMATELY ALL ILLUMINATING TO PIPELINES  
[02:36:08] THAT ARE ACCESSIBLE AND EQUITABLE. AND  
[02:36:12] THE OBJECTIVE OF THIS EXPANDED COHORT  
[02:36:15] MODEL IS TO REALLY TAKE AN EXISTING  
[02:36:17] MODEL AND BUILD UPON IT, UTILIZING THE  
[02:36:22] THE RESOURCES FROM OUR PROGRAM  
[02:36:26] PARTNERS AND GIVING

[02:36:30] YOU AN OPPORTUNITY TO CHOOSE WHICH TYPE  
[02:36:33] OF EXPERIENCES THEY WOULD LIKE  
[02:36:34] THROUGHOUT THE ACADEMIC YEAR. AND SO  
[02:36:37] THIS YEAR, WE WILL BE PARTNERING WITH  
[02:36:41] SEATTLE GOODWILL YOUTH MARITIME PROGRAM  
[02:36:44] IN WHICH IS A TWO YEAR PROGRAM FOR  
[02:36:48] JUNIORS AND SENIORS. AND THROUGH THIS  
[02:36:51] PROGRAM, THEY GET EXPOSURE TO PATHWAYS  
[02:36:55] IN MARITIME. THEY ALSO HAVE SATURDAY  
[02:36:57] WORKSHOPS WHERE THEY LEARN ABOUT CAREER  
[02:36:59] OPPORTUNITIES. AND SO WE WILL CONNECT  
[02:37:02] WITH THEIR EXISTING PROGRAM MODEL AND  
[02:37:05] EXPAND UPON IT BY OFFERING ADDITIONAL  
[02:37:09] PROGRAMS FOR THE COHORT, WHICH ARE  
[02:37:13] ALL MUTE OF COLOR AND ALL FROM DIVERSE  
[02:37:17] COMMUNITIES, MANY OF WHOM ARE LOW  
[02:37:20] INCOME. SO THEY WILL GET AN OPPORTUNITY  
[02:37:22] TO PARTICIPATE IN A SERIES  
[02:37:27] OF QUARTERLY PROGRAMS LEADING UP TO A  
[02:37:31] SUMMER INTERNSHIP JUST TO THE INTERNSHIP  
[02:37:34] THAT WE OFFER THIS SUMMER. AND AGAIN,  
[02:37:37] COME INTO THESE INTERNSHIPS WITH  
[02:37:39] EXPERIENCES WITH PROFICIENCIES AND WITH  
[02:37:42] TRAINING, SO THAT BY THE TIME THEY GET  
[02:37:44] TO THEIR INTERNSHIP AND THEY'RE ENGAGING  
[02:37:46] WITH THEIR MARITIME EMPLOYER, THEY'LL BE  
[02:37:48] ABLE TO REALLY SPEAK WITH CONFIDENCE AND  
[02:37:51] SHOWCASE THEIR SKILL SETS WITH  
[02:37:54] THEIR MARITIME EMPLOYER. SO THAT'S PART  
[02:37:56] OF THIS CAREER PATH FORMAT. THEY WERE  
[02:37:57] TRYING TO BRING IN HOPE THAT AT THE END  
[02:37:59] OF THE INTERNSHIP WITH EVO EITHER PURSUE  
[02:38:03] MORE LEARNING OPPORTUNITIES, PERHAPS TO  
[02:38:05] GET A JOB WITH THE MARITIME EMPLOYER.  
[02:38:08] ALL THIS EFFORT IS TO  
[02:38:11] HELP THEM GET INTO A CAREER PATHWAY INTO  
[02:38:14] MARITIME. SO ONE OF THE EXAMPLES IS  
[02:38:19] SORRY, WE'RE RUNNING OF TIME, SO I WANT  
[02:38:22] TO MAKE SURE WE GET TO THE LAST SLIDE  
[02:38:24] HERE AS WELL. OKAY. SORRY. I'LL WRAP IT  
[02:38:27] UP. SO AS YOU CAN SEE, THERE'S A SUMMER  
[02:38:31] KIND OF EMERGING. AND THEN THE FALL WENT  
[02:38:33] TO SPRING. THEY WILL GET TO CHOOSE FROM  
[02:38:36] A MENTOR PROGRAM OFFERED BY OUR PROGRAM  
[02:38:38] PARTNERS LEADING UP TO THE SUMMER  
[02:38:40] INTERNSHIP WITH EITHER THE USE MARITIME  
[02:38:43] ACCELERATOR PROJECT OR LAUNCH 206  
[02:38:47] NEXT SLIDE. JUST JUMP. YOU CAN SEE  
[02:38:51] WE'VE KIND OF EXPANDED OUR FUNDING FOR  
[02:38:54] THIS WORK, AND I BROUGHT IN SOME PRIVATE  
[02:38:57] FUNDING TO BE ABLE TO CONTINUE TO EXPAND  
[02:39:01] AND GROW AND DIVERSIFY THE FUNDING FOR  
[02:39:04] BOTH THIS PROGRAM AS WELL AS THE  
[02:39:06] ORGANIZATION. I'M WONDERING IF WE CAN  
[02:39:08] JUST SKIP THROUGH THE NEXT COUPLE OF  
[02:39:10] SLIDES. VEASNA, THANK YOU. VISA'S  
[02:39:12] LEADERSHIP HERE FOR THIS GROUP HAS  
[02:39:14] REALLY BEEN A GAME CHANGER. IT IS  
[02:39:17] STARTING TO EMANATE ACROSS THE INDUSTRY  
[02:39:20] AND CERTAINLY THROUGHOUT ALL OF OUR  
[02:39:22] PARTNERS. AND SO WE'RE SO GRATEFUL FOR  
[02:39:24] HER LEADERSHIP AND THE RELATIONSHIP  
[02:39:26] BUILDING THAT SHE'S ABLE TO DO.

[02:39:29] WE'RE GOING TO GO VERY QUICKLY THROUGH  
[02:39:31] THESE, AND I'M HAPPY TO COME BACK AND  
[02:39:34] DISCUSS THE SPECIFIC PROJECTS. BUT THE  
[02:39:37] OTHER PART OF WHAT WE DO SUPPORTING  
[02:39:39] WORKFORCE DEVELOPMENT, SUPPORTING THE  
[02:39:41] ENTREPRENEURS THROUGH OUR WORK IS  
[02:39:43] BRINGING TOGETHER OUR MEMBERS TO GO OUT  
[02:39:45] AND JUST GET STUFF DONE, PUT VESSELS IN  
[02:39:47] THE WATER, ENSURE THAT WE'RE ADDRESSING  
[02:39:50] AND PROVIDING PROGRAMS ADDRESSING COVID  
[02:39:52] 19, WE ARE BUILDING INNOVATIVE  
[02:39:55] PILOTS AROUND HYDROGEN EMISSIONS, 5G,  
[02:39:59] LOOKING AT SUPPLY CHAINS FOR OFFSHORE  
[02:40:02] WIND AND THE LIKE. AND THIS IS A UNIQUE  
[02:40:04] AND INNOVATIVE WAY IN WHICH WE BUILD  
[02:40:06] CONSORTIUMS TO GO OUT AND GET WORK DONE.  
[02:40:09] NEXT SLIDE THE  
[02:40:12] OTHER PART OF THIS AND YOU ALL ARE WELL  
[02:40:14] AWARE OF THE WORK OF QUIET SOUND, YOU  
[02:40:16] KNOW, NOT TOO DISSIMILAR FOR THE YOUTH  
[02:40:18] MARITIME COLLABORATIVE MARITIME BLUE IN  
[02:40:22] THAT WE ARE MISSION DRIVEN AND HAVE  
[02:40:26] THE INFRASTRUCTURE IN PLACE TO SUPPORT  
[02:40:28] MISSION ALIGNED WORK IS THAT IT'S A  
[02:40:31] NATURAL HOME TO DO INITIATIVES LIKE  
[02:40:35] JOIN INNOVATION PROJECTS AND THE YOUTH  
[02:40:36] MERIT COLLABORATIVE AND OTHERS, AS WELL  
[02:40:40] AS THE QUIET SOUND PROGRAM, WHICH WAS  
[02:40:41] REMARKABLY STOOD UP AND NOW FUNDED AND  
[02:40:45] MOVING FORWARD. AND WE'LL HAVE THE  
[02:40:48] OPPORTUNITY TO TALK MORE ABOUT THAT AS  
[02:40:50] WE CONTINUE TO GROW AND SOLIDIFY THE  
[02:40:51] GOVERNANCE. THE MARITIME BLUE WILL PLAY  
[02:40:54] THE ADMINISTRATIVE HOST TO THE WORK OF  
[02:40:56] QUIET SOUND, THAT PLANNING COMMITTEE.  
[02:40:58] AND THEN SOON THE NEW GOVERNANCE MODEL  
[02:41:00] THAT WILL BE STOOD UP AND OUR ROLE IS TO  
[02:41:02] BE ABLE TO PROVIDE THE BACKGROUND  
[02:41:03] SUPPORT FOR THAT WORK. NEXT SLIDE SO  
[02:41:09] THE ORGANIZATION RIGHT CONTINUES TO  
[02:41:12] GROW, AND WE'VE BEEN APPRECIATIVE OF THE  
[02:41:14] INCREDIBLE LEADERSHIP THAT THE PORT HAS  
[02:41:16] BROUGHT TO THIS WORK. NEXT SLIDE AND  
[02:41:18] WE'RE JUST ONE OF MANY LIKE MINDED AND  
[02:41:22] SIMILARLY STRUCTURED ORGANIZATIONS IN  
[02:41:24] THIS REALLY GLOBAL ECOSYSTEM FOR GROWING  
[02:41:27] THE BLUE ECONOMY IN ANY GIVEN DAY.  
[02:41:29] WE'RE WORKING WITH PARTNERS IN LA, LONG  
[02:41:32] BEACH, SAN DIEGO, BOSTON, HALIFAX,  
[02:41:34] SINGAPORE,  
[02:41:37] OSLO AND ELSEWHERE, WHERE WE ARE TRADING  
[02:41:41] OPPORTUNITIES FOR FOUNDERS, WORKING ON  
[02:41:43] BIG INFRASTRUCTURE PROJECTS TOGETHER,  
[02:41:45] LOOKING TO INFLUENCE FEDERAL AND  
[02:41:47] INTERNATIONAL POLICY THAT IS GOING  
[02:41:51] TO CONTINUE TO SUPPORT ECOSYSTEMS FOR  
[02:41:53] THE BLUE ECONOMY. NEXT SLIDE AND  
[02:41:57] OF COURSE, WE HAVE TO DO THAT WITH  
[02:41:58] LEADERSHIP AND WITH CAPACITY. SO WE HAVE  
[02:42:00] BEEN REALLY BLESSED BY THE INPUT  
[02:42:04] BY THE LEADERSHIP AND REALLY GETTING TO  
[02:42:06] WORK TO GROW A NEW ORGANIZATION. WE ARE  
[02:42:09] A STARTUP OURSELVES. WE'RE GOING TO FEEL

[02:42:11] LIKE WE'VE GOT OUR MULTIPLE SEED ROUNDS  
[02:42:14] GOING. WE HAVE LEADERSHIP IN PLACE AND  
[02:42:16] WE'RE REALLY DELIVERING AND THAT'S IN NO  
[02:42:19] SMALL PART DUE THE LEADERSHIP OF OUR  
[02:42:21] BOARD OF DIRECTORS THAT CONTINUES TO  
[02:42:22] GROW. NEXT SLIDE,  
[02:42:25] AS WELL AS THE CAPACITY WE HAVE TO DO  
[02:42:28] THAT WORK AND AND FROM OUR SPONSORS AND  
[02:42:31] OUR MEMBERSHIP. NEXT SLIDE SO  
[02:42:38] I KNOW THE WRONG SLIDE WAS PUT IN HERE,  
[02:42:41] AND I KNOW DAVE MCFADDEN PUT THE OTHER  
[02:42:43] SLIDE FORWARD, BUT IN THE LAST YEAR,  
[02:42:45] OUR FISCAL YEAR HAS JUST COME TO A  
[02:42:48] CLOSE, AND OUR NEW FISCAL YEAR IS NOW UP  
[02:42:50] AND RUNNING. WE HAVE GROWN ALMOST DOUBLE  
[02:42:54] IN THE LAST FISCAL YEAR, IN NO SMALL  
[02:42:56] PART BECAUSE OF THE FUNDING FOR QUIET  
[02:42:58] SOUND. THE MAJORITY OF THOSE DOLLARS GO  
[02:42:59] TO PROGRAM DOLLARS, BUT OUR OPERATIONAL  
[02:43:02] BUDGET HAS GROWN FROM ABOUT 1.4 MILLION  
[02:43:06] TO 2.4. AND THE DIVERSITY OF WHERE THOSE  
[02:43:09] DOLLARS AND REVENUE ARE COMING FROM AND  
[02:43:11] HOW THEY'RE BEING SPENT CONTINUES TO  
[02:43:13] GROW. THE PIE CHART THAT YOU SEE ON  
[02:43:15] THIS SLIDE THAT DAVE SENT TO YOU EARLIER  
[02:43:17] TODAY, YOU CAN SEE, IS STARTING TO FAN  
[02:43:19] OUT. RIGHT. WE'RE SEEING THE DIVERSITY  
[02:43:21] OF REVENUE FROM FEDERAL, STATE, LOCAL  
[02:43:24] CONTRACTS, PRIVATE SOURCES, OUR  
[02:43:26] MEMBERSHIP AND SPONSORSHIP,  
[02:43:28] FOUNDATIONS, AND OUR OWN GENERATED  
[02:43:29] REVENUE THROUGH THAT WORK. AND SO WE'RE  
[02:43:33] THRILLED, HONORED, AND FEEL LIKE GREAT  
[02:43:35] STEWARDS OF ALL THAT CAPACITY AND ALL OF  
[02:43:37] THAT SUPPORT. AND WHAT'S  
[02:43:42] EXCITING IS THAT THE MAJORITY OF THOSE  
[02:43:44] DOLLARS ARE MULTIPLE YEAR DOLLARS. OF  
[02:43:46] COURSE, YOU KNOW, OUR ABILITY TO HIRE  
[02:43:49] GREAT STAFF, MAKE SUSTAINABLE JOBS  
[02:43:51] WITHIN OUR OWN STAFF TO DO SUSTAINABLE  
[02:43:54] WORK OVER TIME RELIES ON MULTI YEAR  
[02:43:56] FUNDING. AND WE'VE BEEN BLESSED WITH A  
[02:43:58] NUMBER OF MULTI YEAR FUNDING CONTRACTS  
[02:44:00] AND GRANTS AND FOUNDATIONAL SUPPORT,  
[02:44:03] AND THEN OUR OWN REVENUE AS WELL  
[02:44:04] CONTINUES TO GROW, AND WE'LL BE ABLE TO  
[02:44:07] MAKE GOOD ASSUMPTIONS BASED ON THAT  
[02:44:09] WORK. SO I'LL LEAVE THAT THERE.  
[02:44:12] THERE'S ALWAYS SO MUCH MORE TO SAY AND  
[02:44:14] SO MUCH MORE TO DO. WE FEEL GRATEFUL  
[02:44:16] THAT WE HAVE MANY TOUCH POINTS WITH YOU,  
[02:44:19] THE COMMISSION WITH STAFF ON MULTIPLE  
[02:44:23] LEADERSHIP ROLES AND DOWN IN THE WEEDS  
[02:44:25] WHEN WE START GETTING PROJECTS DONE. SO  
[02:44:27] I'LL LEAVE IT THERE. I'LL SHARE AGAIN  
[02:44:30] HOW GRATEFUL I AM FOR THE SUPPORT AND  
[02:44:31] LEADERSHIP AND VISION OF THE PORT TO  
[02:44:33] HELP US GET TO WHERE WE ARE NOW. AND  
[02:44:35] WE'RE JUST GOING TO CONTINUE TO CREATE  
[02:44:37] CHANGE AND GROW THE BLUE ECONOMY  
[02:44:39] TOGETHER.  
[02:44:42] THANK YOU, JOSHUA AND JOSH AND VEASNA.  
[02:44:45] AND DAVE'S BEEN OUR GREAT LIAISON TO THE

[02:44:48] ENTITY FOR THE MOST PART. YOU WANT  
[02:44:53] ANYTHING DAY BEFORE WE GO TO THE  
[02:44:54] COMMISSIONERS REQUEST. SO, FRED FOR  
[02:44:58] A COMMISSIONER FELLEMAN FOR JACKING THERE.  
[02:45:00] I JUST WANTED THE THING TO GET  
[02:45:02] COMPLETELY DONE THERE. AND ALSO, I DID  
[02:45:04] SEND YOU THE PROPER SLIDE ON THE BUDGET.  
[02:45:06] SOMEHOW WE GOT A GLITCH IN THAT LAST  
[02:45:09] SLIDE, BUT I JUST SENT IT TO YOU DURING  
[02:45:11] THIS MEETING. YOU CAN CATCH UP WITH THE  
[02:45:13] LATEST MARITIME BLUE BUDGET DYNAMICS  
[02:45:15] AFTER THE MEETING, AND SO I DON'T HAVE  
[02:45:17] ANYTHING TO ADD. THANK YOU.  
[02:45:20] EXECUTIVE METRUCK, BIG FAN OF THE  
[02:45:23] ORGANIZATION AS WELL. WOULD YOU LIKE  
[02:45:26] ANYTHING? WELL, I DO WANT TO SAY THANKS  
[02:45:28] TO DAVE, BUT ESPECIALLY YOU,  
[02:45:31] COMMISSIONER FOR YOUR LEADERSHIP AND  
[02:45:33] THIS AS WELL, GETTING THIS UP AND  
[02:45:34] RUNNING ON THIS AND JOSHUA FOR YOUR  
[02:45:36] LEADERSHIP. BUT LET ME JUST SAY, TOO,  
[02:45:38] IS THIS IS ONE OF THE THINGS THAT OUR  
[02:45:40] COLLABORATION WITH MARITIME BLUE AND  
[02:45:42] WHERE WE'RE GOING WITH THIS ADDRESSES  
[02:45:44] SOME OF THOSE LARGER TERM ISSUES FOR US  
[02:45:46] IN THE BLUE ECONOMY. I MEAN, REALLY,  
[02:45:48] WE'RE JUST FORESHADOWING THIS IN THE  
[02:45:50] GROWTH OF THIS. SO I'M REALLY EXCITED  
[02:45:53] ABOUT THIS, THE GROWTH OF THE  
[02:45:54] ORGANIZATION GOING FORWARD, BECAUSE I  
[02:45:55] BELIEVE THIS IS OUR FUTURE OF THAT  
[02:45:57] SUSTAINABLE BLUE FUTURE, THAT IT'S GOING  
[02:46:00] TO COME TOGETHER FOR US. SO I'M REALLY  
[02:46:03] EXCITED ABOUT ALL THESE EFFORTS MOVING  
[02:46:05] FORWARD, ESPECIALLY WITH THE WORKFORCE  
[02:46:07] IN THE DEVELOPMENT AND HOW ALL THE  
[02:46:11] ORGANIZATION IS DEVELOPING. SO I'LL JUST  
[02:46:12] STOP THERE. THANK YOU. THANK YOU SO  
[02:46:15] MUCH. CLERK HART, WOULD YOU PLEASE CALL  
[02:46:17] THE ROLL FOR QUESTIONS? OF COURSE,  
[02:46:19] BEGINNING WITH COMMISSIONER BOWMAN? OH,  
[02:46:22] THANK YOU. I DON'T KNOW. YOU COVERED SO  
[02:46:24] MUCH, JOSHUA. I JUST WANT TO THANK YOU  
[02:46:26] FOR YOUR INCREDIBLE LEADERSHIP. IT'S  
[02:46:28] BEEN AMAZING TO SEE WHAT YOU'VE CREATED  
[02:46:31] OVER THE LAST THREE AND A HALF YEARS. I  
[02:46:33] MEAN, IT'S JUST REMARKABLE. IT DOESN'T  
[02:46:36] SEEM LIKE THAT LONG AGO WHEN THIS IDEA  
[02:46:38] WAS LAUNCHED AND EVERY YEAR IT JUST  
[02:46:41] KEEPS GROWING AND GROWING. I LOVE THE  
[02:46:42] FACT THAT YOU BROUGHT IN SO MANY NEW  
[02:46:44] PARTNERS. IT'S TERRIFIC TO SEE IT LOOKS LIKE  
[02:46:47] IT'S ON THE ROAD TO REAL SUSTAINABILITY  
[02:46:49] AND JUST THE VARIETY OF PROGRAMS AND THE  
[02:46:52] INNOVATION THAT'S HAPPENING. I HOPE WE  
[02:46:55] CAN FIND A WAY TO LET MORE OF THE PUBLIC  
[02:46:57] SEE WHAT YOU'RE DOING. I KNOW THAT IT'S  
[02:46:59] JUST REMARKABLE WORK AS EXECUTIVE  
[02:47:02] DIRECTOR. METRUCK JUST SAID IT TRULY IS  
[02:47:05] OUR FUTURE. AND I LIKE TO TALK ABOUT  
[02:47:06] THAT A LOT. THAT MARITIME IS NOT JUST  
[02:47:08] SEATTLE'S PAST. IT IS OUR FUTURE. AND  
[02:47:11] I'M PROUD OF THE ROLE THAT THE PORT OF

[02:47:13] SEATTLE HAS PLAYED. COMMISSIONER  
[02:47:14] FELLEMAN HAS BEEN PARTICULARLY INVOLVED  
[02:47:16] IN MARITIME BLUE AND A BIG CHAMPION OF  
[02:47:18] THAT. AND, FRED, THANK YOU FOR YOUR  
[02:47:20] LEADERSHIP. BUT, JOSH, YOU REALLY  
[02:47:22] STARTED IT FROM THE BEGINNING, AND IT'S  
[02:47:24] WONDERFUL TO SEE THE TEAM THAT YOU'VE  
[02:47:26] BROUGHT TOGETHER. SO KUDOS TO YOU AND  
[02:47:28] JUST LET US KNOW WHAT ELSE WE CAN DO TO  
[02:47:30] SUPPORT YOU. COMMISSIONER. THANK YOU.  
[02:47:32] YOU HAVE GIVEN REALLY GOOD FEEDBACK OVER  
[02:47:34] THE YEARS AND MAKING SURE THAT OUR BAR  
[02:47:38] IS SET REALLY HIGH FOR WHAT  
[02:47:39] SUSTAINABILITY LOOKS LIKE AND HOW WE DO  
[02:47:41] THAT WORK AND THAT IT IS SUSTAINABLE  
[02:47:43] OVER TIME. AND SO I CONTINUE TO TAKE  
[02:47:45] THAT TO HEART. AND SO I APPRECIATE THAT  
[02:47:47] VERY MUCH. YOU'RE THERE. THANK YOU.  
[02:47:51] THANK YOU. COMMISSIONER BOWMAN MOVING TO  
[02:47:53] COMMISSIONER CALKINS.  
[02:47:56] THANKS. CLERK HART. JOSHUA, THANKS FOR  
[02:47:59] THE PRESENTATION. NICE TO MEET YOUR  
[02:48:03] NEW HIRE, TOO. I ACTUALLY WANTED TO  
[02:48:06] ADDRESS THAT PIECE, WHICH I THINK IS  
[02:48:08] MOST IMPRESSIVE TO ME, IS YOU'VE CREATED  
[02:48:10] THE CENTER OF EXCELLENCE FOR INNOVATION  
[02:48:12] IN MARITIME IN SUCH A SHORT PERIOD OF  
[02:48:14] TIME, BRINGING IN REALLY, TRULY TALENTED  
[02:48:17] FOLKS REPRESENTING AREAS  
[02:48:21] OF EXPERTISE THAT ARE GOING TO BE VITAL  
[02:48:23] AS WE PUSH AHEAD ON PROJECTS. AND AS YOU  
[02:48:26] KNOW, ONE OF MY INTEREST AREAS IS  
[02:48:28] PACIFIC COAST OFF SHORE RENEWABLES. AND  
[02:48:30] YOU GUYS HAVE ALREADY BEEN AN  
[02:48:32] EXTRAORDINARY RESOURCE IN NOT JUST TO  
[02:48:35] THE PORT BUT TO WASHINGTON STATE  
[02:48:36] GENERALLY FOR DEVELOPING THAT KIND OF  
[02:48:40] ABILITY TO VET IDEAS LIKE THAT  
[02:48:43] EARLY, SEE WHICH ONES MAYBE HAVE SOME  
[02:48:45] LEGS AND WHICH ONES ARE A LITTLE BIT  
[02:48:48] PIE IN THE SKY AND THEN ACTING ON THEM  
[02:48:50] WHEN THEY TO COME UP. AND SO HAVING THAT  
[02:48:52] KIND OF ENTITY IN OUR REGION TO DO THAT  
[02:48:55] KIND OF WORK, I THINK, GIVES US A LEG UP  
[02:48:57] ON OTHER AREAS. AND SO I'M REALLY  
[02:48:58] EXCITED ABOUT THAT. OF COURSE, THE FACT  
[02:49:01] THAT ENVIRONMENTAL JUSTICE IS SO  
[02:49:03] EMBEDDED IN THE MISSION OF THIS  
[02:49:05] ORGANIZATION AND OUR ABILITY TO ADDRESS  
[02:49:07] CLIMATE CHANGE WITH CLIMATE ACTION IS  
[02:49:09] REALLY EXCITING FOR ME. AND SO I'M  
[02:49:12] THRILLED TO GET TO HAVE YOU GUYS AS  
[02:49:14] PARTNERS MOVING AHEAD ON SO MANY THINGS.  
[02:49:17] THANK YOU FOR SURE.  
[02:49:20] THANK YOU, COMMISSIONER CALKINS MOVING  
[02:49:22] TO COMMISSIONER CHO. YEAH.  
[02:49:25] I MEAN, JOSH AND EVERYONE ELSE INVOLVED.  
[02:49:27] THIS HAS BEEN SUCH A TREMENDOUS PROGRAM  
[02:49:30] THAT HAS EXPERIENCED TREMENDOUS GROWTH  
[02:49:32] IN THE LAST FEW YEARS. IT'S INTERESTING  
[02:49:34] IN IRONIC, BECAUSE THIS PROGRAM IN  
[02:49:37] ITSELF IS KIND OF A STARTUP AND  
[02:49:38] INTERESTING KIND OF EXPERIMENTAL IDEA.



[02:49:42] AND SEEING SO MANY ORGANIZATIONS THAT  
[02:49:44] ARE PARTNERED WITH YOU, I FEEL LIKE  
[02:49:46] EVERY TIME I SEE THAT CHART PARTNERING  
[02:49:48] ORGANIZATION, IT GROWS IN  
[02:49:53] THE TECH WORLD THEY CALL HOCKEY STICK  
[02:49:55] GROWTH. AND THAT'S WHAT WE'RE SEEING  
[02:49:58] HERE. SO I'M REALLY EXCITED BY WHAT MORE  
[02:50:01] YOU ALL CAN DO WITH HAVING A FULL STAFF  
[02:50:04] AND ALL THIS FULL FUNDING. AND SO  
[02:50:06] LOOKING FORWARD TO THE NEXT UPDATE ON  
[02:50:08] ALL YOUR EFFORTS. THANK YEAH. THANK YOU,  
[02:50:11] COMMISSIONER. I'M GRATEFUL. I TRY AND  
[02:50:14] CATCH AS MANY OF THOSE CEO ROUND TABLES  
[02:50:15] AS POSSIBLE TO LEARN FROM JOSH AND ALL  
[02:50:18] HIS EXPERIENCE AND THE MENTORS THAT COME  
[02:50:21] IN AND HOW WE DO THIS FROM A NON PROFIT  
[02:50:24] PERSPECTIVE, BUT WE'RE GROWING STARTUP  
[02:50:26] FOR SURE. THANK YOU, COMMISSIONER. TO  
[02:50:30] COMMISSIONER STEINBRUECK. WELL,  
[02:50:33] WHAT'S NOT TO LIKE HERE?  
[02:50:35] IT'S ALL GOOD. AND I FEEL THAT THIS IS  
[02:50:39] MOVING THE PORT TO BECOME THE PORT  
[02:50:43] OF THE FUTURE THROUGH THE LEADERSHIP  
[02:50:45] ROLE WITH MARITIME BLUE.  
[02:50:49] AND ALL OF THE EXCITING THINGS  
[02:50:53] AT THIS STAGE ARE STILL VERY NASCENT BUT  
[02:50:57] INCUBATING AND HATCHING SOON, I BELIEVE,  
[02:51:00] SO TO SPEAK. AND WITH THAT,  
[02:51:05] IT IS TRULY THE DIRECTION WE NEED TO BE  
[02:51:07] HEADED MORE SUSTAINABLY AND MORE BLUE  
[02:51:11] THROUGH THE KINDS OF MARITIME INNOVATION  
[02:51:15] CONCEPTS THAT WE'VE BEEN HEARING ABOUT  
[02:51:17] TODAY PAIRED WITH. AND THANK YOU FOR  
[02:51:25] SHARING THE ROLE OF THE GROWTH OF THE  
[02:51:30] YOUTH MARITIME COLLABORATIVE AND  
[02:51:34] BRINGING EQUITY INTO THIS AN OPPORTUNITY  
[02:51:37] AND PATHWAYS FOR YOUNG PEOPLE. I THINK  
[02:51:40] THAT'S TREMENDOUSLY EXCITING. AND I LOOK  
[02:51:43] FORWARD TO SEEING MORE RESULTS  
[02:51:46] AS THIS PROCEEDS AND DEVELOPS. AND  
[02:51:50] REALLY IT IS ADDRESSING GLOBAL  
[02:51:54] ISSUES OF SUSTAINABILITY, THE  
[02:51:57] ENVIRONMENT AND THE NEED TO TRANSITION  
[02:51:59] TO CLEAN ENERGIES AND  
[02:52:03] TO RESTORE HABITAT AND TO ADDRESS OCEAN  
[02:52:07] ACIDIFICATION, ALL THESE THINGS.  
[02:52:10] AND WE'RE DOING IT AT A LOCAL SCALE,  
[02:52:13] GLOBAL ISSUES AT A LOCAL SCALE.  
[02:52:15] EQUITABLY, GREAT WORK. THANK YOU.  
[02:52:19] THANK YOU, COMMISSIONER. I WOULD SAY  
[02:52:22] WE'RE VERY QUICKLY BECOME, AS WE ARE  
[02:52:25] ENGAGING IN THAT GLOBAL ECOSYSTEM, A  
[02:52:28] STRONG MODEL, AN EXAMPLE OF HOW TO DO  
[02:52:30] THIS WORK THROUGH COORDINATION AND  
[02:52:32] THROUGH THIS CLUSTER BASED MODEL, AND  
[02:52:36] THAT'S NOT LOST ON OTHER REGIONS. WE'RE  
[02:52:39] OFTEN CONSULTING, SUPPORTING AND  
[02:52:42] PARTNERING AROUND THE GLOBE AND HOW TO  
[02:52:44] DO THIS WORK WELL. AND OUR RELATIONSHIP  
[02:52:46] WITH THE PORT IS A KEY PART OF THAT THAT  
[02:52:49] WE ARE DOING THAT HAND IN HAND IN SO  
[02:52:51] MANY WAYS AND HAVE THAT SHARED WORK  
[02:52:53] TOGETHER. THANK YOU, COMMISSION STEINBRUECK.

[02:52:58] COMMISSIONER FELLEMAN, THANK  
[02:53:00] YOU. OBVIOUSLY, I'M A BIG FAN,  
[02:53:03] BUT I WANT TO KNOW, ARE YOU A TENANT  
[02:53:05] YET? WE ARE IN WE  
[02:53:09] LEFT THAT OUT. WE ARE NEW MARITIME BLUE  
[02:53:11] HUB AS WE'VE CREATED HAVE MOVED INTO THE  
[02:53:14] SECOND FLOOR FISHERMAN CENTER AT  
[02:53:16] FISHERMAN'S TERMINAL. WE'RE NOW RENTING  
[02:53:18] 6,000 SQUARE FEET AS THE LEAD TENANT.  
[02:53:22] AND WE ARE SUBLEASING OUT TO A NUMBER OF  
[02:53:24] OUR MEMBERS. WE HAVE CORVUS ENERGY, THE  
[02:53:26] WORLD LEADING MARITIME BATTERY PROVIDER,  
[02:53:28] GREEN MARINE, THE VOLUNTARY  
[02:53:32] CERTIFICATION PROGRAM. WE'VE GOT A  
[02:53:34] PUBLIC RELATIONS AND MARKETING FIRM  
[02:53:36] WORKING IN THE BLUE ECONOMY. AND WE HAVE  
[02:53:38] DISCOVERY HEALTH, ANOTHER COMPANY THAT  
[02:53:41] HAD REMARKABLE SUCCESS AND HAVE BEEN  
[02:53:44] RIGHT AT THE POINT OF THIS PIER COVID  
[02:53:46] RESPONSE RIGHT THERE IN OUR OFFICE. SO  
[02:53:49] WE ARE ENGAGING WITH THE FISHERMAN AND  
[02:53:51] FISHERMAN'S TERMINAL. WE'RE A CO WORKING  
[02:53:54] SPACE FOR OUR MEMBERS, AND WE STILL HAVE  
[02:53:57] SOME ROOM TO BRING IN MORE MEMBERS. SO  
[02:54:00] WE'LL CO MARKET THAT TOGETHER. AND ALL  
[02:54:02] THIS REALLY IS IN ANTICIPATION AND  
[02:54:05] WORKING CLOSELY WITH DAVE AND HIS STAFF  
[02:54:08] AS WE LOOK TOWARDS GETTING TO 90% DESIGN  
[02:54:11] ON THE MARITIME INNOVATION CENTER. AND  
[02:54:13] OUR IDEA IS THAT WE ARE JUST GOING TO  
[02:54:16] MOVE A HEAVING LINE AWAY  
[02:54:19] OVER TO THE SHIP SUPPLY BUILDING. AND AT  
[02:54:22] THIS POINT, WE MIGHT ACTUALLY EVEN KEEP  
[02:54:24] THE SPACE OVER IN SUITE 301, THE WAY  
[02:54:28] THINGS ARE GOING A LITTLE EARLY TO TELL,  
[02:54:30] BUT WE'RE GOING DOWN THAT ROAD. SO,  
[02:54:32] YES, WE ARE TENANTS IN THE PORT OF SEATTLE  
[02:54:34] AT THIS POINT. WELL, WE DO APPRECIATE  
[02:54:37] THAT VERY MUCH, BUT I ALSO THINK IT DOES  
[02:54:40] HARKEN BACK TO EXECUTIVE METRUCKS  
[02:54:42] COMMENTS ABOUT CREATING THE INNOVATION  
[02:54:45] CENTER. AND HE SAID, WHAT'S WITH THE  
[02:54:46] CENTER WHEN I WANT A DISTRICT? AND SO  
[02:54:49] YOU'RE DOING A GOOD JOB OF JUMP STARTING  
[02:54:52] THAT. AND WE FULLY EXPECT TO SEE NOT  
[02:54:55] JUST THAT OFFICE STILL UP, BUT SPILL  
[02:54:58] OVER. AND WE DON'T WANT YOU JUST TO MOVE  
[02:55:00] OVER. WE WANT TO SPILL OVER WITH EVEN  
[02:55:02] MORE INNOVATORS AND REALLY APPRECIATE  
[02:55:04] THE MAGNETIC FORCE THAT YOU'VE PROVIDED  
[02:55:07] TO BRING ALL THOSE FOLKS TOGETHER. I  
[02:55:09] HAVE ONE QUESTION FOR VEASNA, BECAUSE I'M  
[02:55:11] A HUGE FAN OF GETTING KIDS ON THE WATER.  
[02:55:14] AND THE ONE THING THAT I MEAN,  
[02:55:17] I WAS REALLY IMPRESSED TO SEE THAT THE  
[02:55:19] INTERNSHIP PROGRAM IS GETTING ENGAGEMENT  
[02:55:22] WITH THE MARITIME EMPLOYERS. AND THEY  
[02:55:24] OBVIOUSLY ARE LIKE WESTERN TOW BOAT AND  
[02:55:27] TOAD AND FOLKS THAT HAVE VESSELS, WHICH  
[02:55:31] IS GOOD TO SEE. BUT I KNOW YOU ALSO YOU  
[02:55:33] MENTIONED PARTNERSHIP WITH ADVENTURISM  
[02:55:35] AND JOSHUA HAS SOME CONNECTION TO THEM.  
[02:55:37] I'VE HEARD. BUT ONE OF THE THINGS

[02:55:40] THAT I'VE ALWAYS BROUGHT UP IS THAT  
[02:55:43] OBVIOUSLY HAVING COLLABORATORS WITH  
[02:55:46] BOATS, I WANT TO MAKE SURE THAT THOSE  
[02:55:49] COLLABORATORS ARE ALSO BENEFITING FOR  
[02:55:52] HAVING SOMEBODY TO COLLABORATE WITH.  
[02:55:53] AND SO I DON'T KNOW WHETHER WITH ALL  
[02:55:55] THIS EXTERNAL FUNDING THAT WE'RE SEEKING,  
[02:55:57] ARE WE ALSO SEEKING RESOURCES TO HELP  
[02:56:00] THOSE FOLKS WHO ARE PROVIDING THE  
[02:56:01] PROGRAMMING THAT WE'RE HELPING  
[02:56:03] FACILITATE? YES,  
[02:56:06] ABSOLUTELY. I THINK THAT'S A GREAT  
[02:56:08] QUESTION. THE USE MARITIME COLLABORATIVE  
[02:56:11] WOULDN'T BE AS STRONG AS IT IS WITHOUT  
[02:56:13] THE PORT GIVEN TO THE EXISTING PARTNERS.  
[02:56:16] AND SO, YES, ANY TIME WHERE [inaudible 02:56:20]  
[02:56:21] FUNDING THE [inaudible 02:56:22] . WE  
[02:56:22] ALWAYS ARE MINDFUL ABOUT OUR  
[02:56:26] ORGANIZATIONS WHO ARE SMALL BUT MIGHTY  
[02:56:28] AND WHO KNEW THAT CONTINUE TO SUPPORT TO  
[02:56:32] BE SUSTAINABLE BECAUSE THEY'RE OPENING  
[02:56:35] THEIR DOORS TO OUR YOUTH, AND THEY NEED  
[02:56:38] ASSISTANCE PROVIDING TIME  
[02:56:43] FOR THEIR CREW, TRAINING, ET CETERA.  
[02:56:46] THEY NEED TO KEEP THE LIGHTS ON AS WELL.  
[02:56:48] AND SO WE ARE DEFINITELY MINDFUL THAT WE  
[02:56:50] WANT TO CONTINUE TO SUPPORT THEM BECAUSE  
[02:56:52] WE ARE ONLY AS STRONG AS THE SUPPORT  
[02:56:54] THAT WE GIVE EACH OTHER AND THE  
[02:56:57] RESOURCES THAT WE CAN LEVERAGE, AND THE  
[02:56:59] STRONGER THAT WE ARE, THE BETTER QUALITY  
[02:57:01] OF PROGRAMS THAT WE CAN PROVIDE FOR OUR  
[02:57:03] YOUTH. FRED, I MIGHT ADD ON TO THAT.  
[02:57:07] SO WE ALLUDED TO IN ONE OF THOSE SLIDES  
[02:57:09] AND WE'RE MOVING QUICKLY. WE RECENTLY  
[02:57:11] WERE ABLE TO SECURE, TO BE HONEST, OUR  
[02:57:13] FIRST FULL FILM TROPIC FOUNDATION  
[02:57:17] MULTI YEAR GRANT. WE'RE NOT READY TO  
[02:57:19] DISCLOSE WHO THAT ORGANIZATION IS YET  
[02:57:21] BECAUSE THEY ARE NOT YET PUBLIC, BUT  
[02:57:23] IT'S 350,000 DOLLARS OVER TWO YEARS.  
[02:57:26] AND THE LARGE PORTION OF THOSE DOLLARS  
[02:57:27] ARE GOING DIRECTLY TO OUR PARTNERS OF  
[02:57:30] THE YOUTH MARITIME COLLABORATIVE. THEY  
[02:57:31] ALL ARE TAKING THIS EXPANDED COHORT  
[02:57:34] MODEL, USES ALL OF THE PARTNERS. AND SO  
[02:57:37] THE YOUTH GO FROM ONE VESSEL TO ONE  
[02:57:38] PROGRAM. THEY GO FROM THE CENTER FOR  
[02:57:40] WOODEN BOAT ONTO AN ADVENTUROUS AND THEN  
[02:57:42] INTO A CREDIT BEARING COURSE AT SEATTLE  
[02:57:44] SKILLS. AND WE'VE BUILT ALL OF THOSE  
[02:57:46] INTO THE BUDGET. WE'RE AT ABOUT, I WOULD  
[02:57:49] SAY, 60% VEASNA OF OUR FULL FUNDING. OUR  
[02:57:52] FULL VISION OF THE EXPANDED COHORT MODEL  
[02:57:56] FURTHER DOLLARS WOULD FURTHER SUPPORT  
[02:57:58] OUR PARTNERS, WHERE THE CAPACITY  
[02:58:01] TO ORGANIZE, PROVIDE CASE MANAGEMENT,  
[02:58:04] SUPPORT AND LIAISON WORK IS NOW FULLY  
[02:58:07] COVERED THROUGH WATCHING MARITIME BLUE.  
[02:58:10] THAT'S FANTASTIC. AND AS I MENTIONED  
[02:58:13] BEFORE, OBVIOUSLY, LIKE THE VESSEL  
[02:58:16] OPERATORS, THE MENTORS ARE THE  
[02:58:20] BEEF RIGHT THEN. RIGHT YOU'RE.

[02:58:23] NOT PROVIDING A LOT OF FOLKS AS MUCH  
[02:58:25] MONEY, BUT IT'S THE EXPOSURE AND EXPOSED  
[02:58:28] TO THE INCREDIBLE TALENT WE HAVE IN THE  
[02:58:30] ENDEMIC TO THE NORTHWEST. I'M JUST  
[02:58:33] WONDERING IN TERMS OF I LOVE SEEING THAT  
[02:58:36] GROWING CAVALCADE OF PARTNERS  
[02:58:40] THAT YOU HAVE ON THAT SLIDE, BUT I'M  
[02:58:42] JUST WONDERING, CAN WE DO THINGS THAT  
[02:58:43] WOULD, YOU KNOW, GIVE THEM SOME MORE  
[02:58:45] PUBLIC ACKNOWLEDGMENT? I COULD SEE,  
[02:58:48] LIKE YOU DO, BEAUTIFUL GRAPHICS. YOUR  
[02:58:50] PRESENTATIONS ARE ALWAYS STUNNING, BUT  
[02:58:52] I'M JUST WONDERING WE CAN TAKE OUT,  
[02:58:54] LIKE AN AD IN THE PAPER. SO THESE ARE  
[02:58:57] LOCAL COMPANIES THAT ARE DOING RIGHT BY  
[02:59:00] US. IT GIVES YOU A CHANCE TO ADVERTISE  
[02:59:03] MARITIME BLUE. BUT I REALLY THINK, YOU  
[02:59:05] KNOW, THE STRENGTH THAT YOU'VE DEVELOPED  
[02:59:06] IS THAT HUGE NETWORK. AND I JUST WANT TO  
[02:59:09] MAKE SURE WE SHARE THE LOVE. YEAH. I  
[02:59:10] THINK YOU'RE ABSOLUTELY RIGHT. IT'S  
[02:59:12] REALLY GOOD FEEDBACK. I WOULD SAY THAT  
[02:59:14] ESPECIALLY THROUGH THE PANDEMIC, WE'VE  
[02:59:16] BEEN BLESSED WITH THE CAPACITY SUPPORT.  
[02:59:18] AND I'VE SAID FROM EARLY ON, MARITIME  
[02:59:21] INDUSTRY DOESN'T NEED ANOTHER TRADE  
[02:59:22] ASSOCIATION. THERE ARE GREAT MARITIME  
[02:59:24] TRADE ASSOCIATIONS OUT THERE DOING GREAT  
[02:59:26] WORK AT THE RIGHT PLACE AT THE RIGHT  
[02:59:27] TIME. WE NEED TO GO GET SOME STUFF DONE.  
[02:59:30] AND SO WE NEED TO BE ABLE TO SHOW VALUE  
[02:59:32] FOR OUR MEMBERS. AND SO WE'VE BEEN VERY  
[02:59:34] MUCH IN THE TRENCHES OF GETTING USE INTO  
[02:59:36] ORGANIZATIONS, GETTING PROJECTS DONE AND  
[02:59:39] FUNDED. SO WE'VE BEEN A LITTLE INTERNAL.  
[02:59:41] WE'VE REALLY THRILLED, ESPECIALLY WITH  
[02:59:44] SOME PROMPTING FROM YOU, COMMISSIONER  
[02:59:46] FELLEMAN AND OTHERS TO SEE THE SEATTLE  
[02:59:49] TIMES EDITORIAL WITH THE FACES  
[02:59:53] OF OUR STAFF IN THE SEATTLE  
[02:59:56] TIMES. AND THAT WAS A BIG DEAL. WE  
[02:59:58] ACTUALLY FRAMED THAT FOR OUR STAFF TO  
[03:00:00] PASS TO THEM. AND IT SITS IN OUR OFFICE  
[03:00:03] AT FISHERMAN'S TERMINAL. THAT WAS A  
[03:00:05] GREAT FIRST STEP. I THINK WE'RE ABOUT  
[03:00:07] HERE AT THAT POINT. RIGHT. TO START KIND  
[03:00:08] OF STRUTTING OUR STUFF A LITTLE BIT.  
[03:00:10] HERE'S WHAT WE'RE DOING HERE'S, THE  
[03:00:11] CAPITAL WE'RE DEPLOYING AND BRINGING IN.  
[03:00:13] SO I THINK YOU'RE RIGHT. I THINK WE'RE  
[03:00:15] ABOUT THERE. I WILL SAY WE HAVE BEEN  
[03:00:18] FOCUSED ON HITTING THE STREET TO  
[03:00:21] SHOW VALUE FOR THE MEMBERS AND THEIR  
[03:00:22] INVESTMENT. THANK YOU. AND GIVING  
[03:00:26] THEM CREDIT FOR IT. RIGHT. EXECUTIVE  
[03:00:29] METRUCK. AND I HAD JUST MET WITH THE  
[03:00:31] EDITORIAL BOARD WITHIN A WEEK OF THAT  
[03:00:32] EDITORIAL SHOWING UP. SO WE WERE SINGING  
[03:00:35] YOUR PRAISES. ANYWAY, WE HAVE LAST BUT  
[03:00:38] NOT LEAST, A GREAT NEAR AND DEAR SUBJECT  
[03:00:40] THAT IS RELATED TO MARITIME BLUE AS  
[03:00:43] WELL. IT'S THE ACIDIFIED VERSION OF THE  
[03:00:46] MARITIME BLUE. SO WITHOUT ANY FURTHER

[03:00:49] ADO, THANK YOU SO MUCH FOR ALL YOUR  
[03:00:51] PRESENTATIONS. LET US CLOSE OUT WITH THE  
[03:00:54] ELECTRIC BLUE ACID TEST. SORRY,  
[03:00:59] COULD WE CLERK HART, COULD YOU INTRODUCE  
[03:01:02] THE NEXT ITEM? CERTAINLY. THIS IS AGENDA  
[03:01:06] ITEM 11 C, THE ISO CERTIFICATION ACTION  
[03:01:08] PLAN AND CASE STUDY BRIEFING.  
[03:01:11] COMMISSIONER SAYS, AS PRESIDENT FELLEMAN  
[03:01:14] IS SAID, WE'RE CONTINUING ON THE THEME  
[03:01:16] HERE, SUSTAINABILITY AND DRIVE TOWARDS  
[03:01:18] THAT. AND AS I MENTIONED EARLIER, THE  
[03:01:20] PORT IS DEVELOPING AN OCEAN  
[03:01:22] ACIDIFICATION ACTION PLAN AND A CASE  
[03:01:24] STUDY TO SHOW OUR ACTIONS TO ADDRESS THE  
[03:01:26] ISSUE OF OCEAN ACIDIFICATION, A VERY  
[03:01:28] SERIOUS PROBLEM FACING THE SALISH SEA AND  
[03:01:31] THE WORLD'S OCEANS. AND PRESENTING ON  
[03:01:34] OUR PROGRAM IN THIS EFFORT IS KATHLEEN  
[03:01:36] HURLEY, SENIOR ENVIRONMENTAL PROGRAM  
[03:01:38] MANAGER WITH MARITIME ENVIRONMENT  
[03:01:40] SUSTAINABILITY. KATHLEEN.  
[03:01:44] THANKS SO MUCH. EXECUTIVE METRUCK AND  
[03:01:47] GOOD AFTERNOON, COMMISSIONERS. I'LL WAIT  
[03:01:49] FOR MICHELLE TO CLERK HART TO LOAD THE  
[03:01:51] PRESENTATION. I SEE IT NOW. THANK YOU.  
[03:01:54] TODAY WILL PROVIDE A BRIEFING ON THE  
[03:01:56] PORT OF SEATTLE FIRST OCEAN  
[03:01:58] ACIDIFICATION ACTION PLAN AND CASE  
[03:02:00] STUDY. THIS PLAN SUMMARIZES CURRENT AND  
[03:02:02] ONGOING INITIATIVES ACROSS THE PORT,  
[03:02:04] BOTH MARITIME AND AVIATION, THAT ADDRESS  
[03:02:09] BOTH CAUSES OF OCEAN ACIDIFICATION AS  
[03:02:11] WELL AS EFFORTS TO ADDRESS OCEAN  
[03:02:13] ACIDIFICATION. NEXT SLIDE, PLEASE.  
[03:02:18] AS A MEMBER OF THE OCEAN CERTIFICATION  
[03:02:21] ALLIANCE, WHICH IS THE FULL NAME IS THE  
[03:02:23] INTERNATIONAL ALLIANCE TO COMBAT OCEAN  
[03:02:25] ACIDIFICATION, WHICH I'LL REFER TO FROM  
[03:02:27] HERE ON OUT OF THE OA ALLIANCE, THE PORT  
[03:02:30] IS HELPING TO LEAD AND INFORM  
[03:02:32] DISCUSSIONS ACROSS CLIMATE AND OCEAN  
[03:02:34] POLICIES, ENSURING THAT COMMITMENTS AND  
[03:02:37] COMMUNICATIONS ACCURATELY REFLECT THEIR  
[03:02:39] INTERDEPENDENCE. THIS PRESENTATION WILL  
[03:02:42] COVER AN OVERVIEW OF THE OA ACTION PLAN  
[03:02:46] AND THE CASE STUDY, AS WELL AS KEY  
[03:02:48] ELEMENTS OF THE ACTION PLAN PORT EFFORTS  
[03:02:51] ON OCEAN ACIDIFICATION. ALSO, I'LL BE  
[03:02:54] USING THE ABBREVIATION OA FOR THAT  
[03:02:56] THROUGHOUT THIS PRESENTATION,  
[03:02:58] RECOMMENDATIONS AND NEXT STEPS. BEFORE I  
[03:03:01] DIVE INTO THAT, I JUST WANTED TO PROVIDE  
[03:03:03] A LITTLE BIT OF A BACKGROUND AS TO WHY  
[03:03:05] DO WE CARE ABOUT OCEAN ACIDIFICATION?  
[03:03:07] WHAT IS IT FOR THOSE WHO MAY NOT BE AS  
[03:03:09] FAMILIAR WITH THIS PHENOMENON? OCEAN  
[03:03:12] ACIDIFICATION LIKE OTHER IMPACTS OF  
[03:03:14] CLIMATE CHANGES CAUSED BY EMISSIONS OF  
[03:03:17] CARBON DIOXIDE INTO THE ATMOSPHERE, OUR  
[03:03:19] GLOBAL OCEANS ABSORB APPROXIMATELY 30%  
[03:03:21] OF THE CARBON DIOXIDE RELEASED INTO THE  
[03:03:23] ATMOSPHERE. HOWEVER, AS ATMOSPHERIC  
[03:03:25] CARBON LEVELS HAVE INCREASED DUE TO

[03:03:27] ACTIONS SUCH AS COMBUSTION OF FOSSIL  
[03:03:29] FUELS AND CHANGES IN LAND USE, THE  
[03:03:31] OCEANS HAVE TO ABSORB MORE CARBON. AND  
[03:03:33] SO ADDING CARBON TO SEA WATER CHANGES  
[03:03:35] OCEAN CHEMISTRY. IN A VERY SIMPLIFIED  
[03:03:39] EXPLANATION. THIS CAUSES SEAWATER TO  
[03:03:41] BECOME MORE ACIDIC AND REDUCES THE  
[03:03:43] NUMBER OF CARBONATE IONS THAT MANY FORMS  
[03:03:46] OF SEA LIFE NEED TO BUILD THEIR SHELLS  
[03:03:48] AND SKELETONS. THIS IS ESPECIALLY  
[03:03:50] APPARENT AS WE'VE SEEN IN THE PACIFIC  
[03:03:52] NORTHWEST AS IMPACTS ON OYSTERS AND  
[03:03:53] OTHER POPULATIONS. WE'VE SEEN IT ALSO  
[03:03:57] GLOBALLY IN THE HEALTH OF CORAL REEFS  
[03:03:59] AND OTHER ORGANISMS. SO THIS CHEMICAL  
[03:04:02] REACTION, THIS EXCESS CARBON DIOXIDE,  
[03:04:04] EXCESS CARBON IN SEA WATER, ALSO RESULTS  
[03:04:06] IN THE DECREASING OF SEAWATER PH. WE  
[03:04:08] CALL THIS PROCESS OCEAN ACIDIFICATION.  
[03:04:11] SO THAT'S WHAT THIS PLAN IS FOCUSED  
[03:04:14] ON. AND DUE TO ITS OCEAN ACIDIFICATION  
[03:04:17] IMPACT ON MARINE SPECIES AND ECOSYSTEMS,  
[03:04:19] OA THREATENS KEYS, NATURAL RESOURCES,  
[03:04:22] COMMUNITIES, AND ASSOCIATED INDUSTRIES  
[03:04:24] THAT ARE CORE TO THE PORT MISSION AND  
[03:04:26] OPERATIONS. THUS ADDRESSING OA ALIGNS  
[03:04:28] WITH THE PORT MISSION OR CENTURY AGENDA  
[03:04:30] GOALS. AND THE PORT ACTION PLAN IS ALSO  
[03:04:33] ALIGNED WITH SEVERAL ACTIONS WITHIN THE  
[03:04:35] WASHINGTON STATE'S. OA ACTION PLAN NEXT  
[03:04:38] SLIDE, PLEASE. SO ABOUT  
[03:04:42] THIS ACTION PLAN, WHAT EXACTLY IS IT?  
[03:04:44] WELL, THIS PLAN, FIRST OF  
[03:04:48] ALL, THE PORT OF SEATTLE IS THE FIRST  
[03:04:50] PORT IN THE WORLD TO JOIN THE OA  
[03:04:52] ALLIANCE. AND THROUGH THIS ACTION,  
[03:04:53] WE'RE HOPING TO AMPLIFY THE LINK BETWEEN  
[03:04:56] CLIMATE AND OCEAN HEALTH. AND AS A NEW  
[03:04:58] MEMBER OF THE ALLIANCE, DEVELOPMENT OF  
[03:05:01] AN ACTION PLAN IS PART OF MAINTAINING  
[03:05:02] OUR MEMBERSHIP AND GOOD STANDING. SO THE  
[03:05:05] ACTION PLAN IS ORGANIZED IN  
[03:05:08] SIX DIFFERENT THEMATIC AREAS. IT  
[03:05:11] SUMMARIZES EXISTING PORT WIDE  
[03:05:13] INITIATIVES WITHIN THESE SIX THEMATIC  
[03:05:16] AREAS, AND IT CONCLUDES WITH VOLUNTARY  
[03:05:19] RECOMMENDATIONS TO ADVANCE A WORK AT THE  
[03:05:22] PORT BEFORE I GO INTO THE NEXT SLIDE,  
[03:05:24] AND THE SIX THEMATIC AREAS INCLUDE  
[03:05:28] REDUCTION OF ATMOSPHERIC EMISSIONS OF  
[03:05:30] CARBON DIOXIDE. THE SECOND AREA IS  
[03:05:33] ADVANCING SCIENTIFIC UNDERSTANDING OF  
[03:05:35] CLIMATE, OCEAN IMPACTS. THE THIRD IS  
[03:05:38] REDUCTION OF LOCAL POLLUTION THAT  
[03:05:40] EXACERBATES OCEAN ACIDIFICATION.  
[03:05:42] THE FOURTH AREA IS PROTECTION  
[03:05:46] OF THE ENVIRONMENT IN COASTAL  
[03:05:47] COMMUNITIES. THE FIFTH IS EXPANSION OF  
[03:05:50] PUBLIC AWARENESS, AND THE SIXTH IS  
[03:05:54] SUSTAINING INTERNATIONAL SUPPORT. THESE  
[03:05:56] THEMATIC AREAS ARE PART OF A TEMPLATE  
[03:06:00] THE OA ALLIANCE PROVIDES MEMBERS AROUND  
[03:06:03] WHICH WE ORGANIZE OUR WORK AND DIFFERENT

[03:06:07] ENTITIES THAT ARE MEMBERS OF THE OA  
[03:06:08] ALLIANCE HAVE DIFFERENT LEVELS OF  
[03:06:12] ACTIVITIES WITHIN ALL THESE AREAS. THIS  
[03:06:15] PLAN, AS I MENTIONED, CONCLUDES THE SET  
[03:06:17] OF VOLUNTARY RECORDS RECOMMENDATIONS.  
[03:06:19] SO NEXT I'M GOING TO PRESENT THE SIX  
[03:06:21] DIFFERENT AREAS OF A WORK THAT THE PORT  
[03:06:23] IS ENGAGED IN, AND I'LL DESCRIBE SOME  
[03:06:25] REPRESENTATIVE PROJECTS IN EACH  
[03:06:26] CATEGORY. NEXT SLIDE, PLEASE.  
[03:06:30] THESE ARE OUR FIRST TWO BUCKETS. 1 IS  
[03:06:33] THE REDUCTION OF ATMOSPHERIC EMISSIONS  
[03:06:35] OF CARBON DIOXIDE. OBVIOUSLY, AS MANY OF  
[03:06:39] YOU KNOW, THE PORT CENTER CENTURY AGENDA  
[03:06:42] SETS EMISSION REDUCTIONS TARGET BASED ON  
[03:06:44] SCOPE AND GOALS FOR SCOPES ONE AND ARE  
[03:06:47] SPECIFICALLY 15% BELOW 2005 LEVELS BY  
[03:06:50] 2020 AND 50% BELOW 2005 LEVELS BY  
[03:06:53] 2030, AND CARBON NEUTRAL BY 2050.  
[03:06:57] AND NOTE THAT THE NORTH NORTHWEST PORTS  
[03:07:00] CLEAN AIR STRATEGY SETS EMISSIONS  
[03:07:02] TARGETS THAT EXCEED THESE GOALS.  
[03:07:04] ANOTHER AREA WHERE ANOTHER PLACE WHERE  
[03:07:06] WE'RE TAKING UNDERTAKING ACTIVITIES  
[03:07:08] PROVIDING SHORE POWER CONNECTIONS TO  
[03:07:10] CRUISE VESSELS, WHICH ALLOWS SHIP TO  
[03:07:11] TURN OFF DIESEL ENGINES WHILE AT BERTH,  
[03:07:13] WHICH REDUCES GREENHOUSE GAS EMISSIONS  
[03:07:15] THAT CONTRIBUTE TO CLIMATE CHANGE IN NO  
[03:07:18] WAY. ADDITIONALLY, SEATTLE SEATTLE  
[03:07:22] AIRPORT IS THE FIRST AIRPORT IN THE  
[03:07:24] COUNTRY TO PURCHASE THERMAL RENEWABLE  
[03:07:25] NATURAL GAS, WHICH IS A LOW CARBON  
[03:07:27] NATURAL GAS ALTERNATIVE THAT CAN BE  
[03:07:29] PRODUCED FROM A VARIETY OF SOURCES,  
[03:07:31] INCLUDING LANDFILLS, DAIRY FARMS, WASTE  
[03:07:34] WATER AND WASTEWATER TREATMENT PLANTS.  
[03:07:36] THE RNG IS USED TO HEAT THE AIRPORT AND  
[03:07:39] POWER BUS FLEET. SO THOSE ARE A FEW  
[03:07:41] EXAMPLES UNDER REDUCTION OF ATMOSPHERIC  
[03:07:43] EMISSIONS OF CO2 THAT THE PORT IS  
[03:07:45] UNDERTAKING. WE'RE ADDITIONALLY INVOLVED  
[03:07:47] IN SEVERAL INITIATIVES TO ADVANCED  
[03:07:48] SCIENTIFIC UNDERSTANDING OF CLIMATE  
[03:07:50] OCEAN IMPACTS LOCALLY AND GLOBALLY.  
[03:07:53] LOCALLY, WE HAVE A VERY ROBUST HABITAT  
[03:07:56] RESTORATION PROGRAM. WE'RE ALSO INVOLVED  
[03:07:57] IN THE SMITH COVE BLUE CARBON PILOT  
[03:08:00] PROJECT. THE SMITH SMITH COVID BLUE  
[03:08:03] CARBON PILOT PROJECT IS A RESEARCH STUDY  
[03:08:06] LOCATED ON PORT AND CITY OWNED AQUATIC LANDS  
[03:08:08] NEAR TERMINAL 91. WE'RE EVALUATING THE  
[03:08:11] POTENTIAL BENEFITS OF MARINE HABITAT  
[03:08:12] ENHANCEMENTS OF KELP AND EELGRASS AND  
[03:08:14] OYSTERS ON CARBON SEQUESTRATION, WATER  
[03:08:16] QUALITY AND ESSENTIALLY SORT OF BUILDING  
[03:08:19] RESILIENCY AGAINST SEAWATER  
[03:08:21] ACIDIFICATION AND HABITAT AND HABITAT  
[03:08:24] WITHIN OUR LOCAL WATERS.  
[03:08:27] BECAUSE, AS AN EXECUTIVE METRUCK  
[03:08:30] MENTIONED, THIS IS NOT ONLY A GLOBAL  
[03:08:32] ISSUE, BUT THERE ARE WAYS THAT WE CAN  
[03:08:34] TAKE ACTION ON UNDERSTANDING HOW A

[03:08:36] IMPACTS US ON A LOCAL LEVEL.  
[03:08:39] NEXT SLIDE, PLEASE.  
[03:08:43] THE NEXT BUCKET IS A REDUCTION OF  
[03:08:45] POLITICAL POLLUTION THAT EXACERBATES  
[03:08:48] OCEAN ACIDIFICATION. ONE REALLY  
[03:08:52] NEAT EFFORT THAT THE PORT HAS UNDERTAKEN  
[03:08:54] AS AN INNOVATOR IS THE PORT MARINE  
[03:08:57] MAINTENANCE DEPARTMENT INVENTED A DOCK  
[03:08:59] SCRUBBER THAT MINIMIZES DISCHARGE TO  
[03:09:02] RECEIVING WATERS, AND PRESSURE WASHING  
[03:09:04] DOCS CAN RESULT IN DISCHARGE OF  
[03:09:05] SEDIMENT, DIRT AND BIRD FECES AND OTHER  
[03:09:07] POLLUTANTS DIRECTLY INTO RECEIVING  
[03:09:09] WATERS. BUT THIS TECHNIQUE THAT THE  
[03:09:12] DOCKS SCRUBBER HAS NOW BEEN ADOPTED AS A  
[03:09:15] BEST MANAGEMENT PRACTICE BY THE  
[03:09:16] WASHINGTON DEPARTMENT OF ECOLOGY, AND  
[03:09:19] IT'S INCLUDED IN THE 2019 STORMWATER  
[03:09:21] MANAGEMENT MANUAL FOR WESTERN  
[03:09:23] WASHINGTON. SO THAT'S ONE WAY THAT WE'RE  
[03:09:25] HELPING TO REDUCE POLLUTION THAT GOES  
[03:09:28] INTO LOCAL WATERS. ANOTHER ASPECT  
[03:09:32] IS THE MARINE STORMWATER FACILITY AT THE  
[03:09:35] PORT HAS CONTINUED AND EXPANDED THE PORT  
[03:09:37] INVOLVEMENT WITH THE SALMON SAFE  
[03:09:39] CERTIFICATION PROGRAM. AS OF 2021,  
[03:09:41] BOTH SUPPORT AND MARITIME AND AVIATION  
[03:09:44] DIVISIONS PARTICIPATE IN SALMON SAFE  
[03:09:45] CERTIFICATION INITIATIVES WITH THE  
[03:09:49] MARINE STORM WATER UTILITY. THEY'VE  
[03:09:53] INCLUDED IMPLEMENTING INTEGRATED PEST  
[03:09:55] MANAGEMENT TO REDUCE PESTICIDE USE,  
[03:09:57] FERTILIZER MANAGEMENT PLANS, WATER  
[03:09:59] CONSERVATION PLANS, AND INNOVATIVE  
[03:10:03] INSTALLATION OF STORMWATER TREATMENT.  
[03:10:04] SO A LOT OF WORK THERE.  
[03:10:07] AND IN OUR NEXT BUCKET, THE PROTECTION  
[03:10:10] OF THE ENVIRONMENT AND COASTAL  
[03:10:12] COMMUNITIES. WE HAVE A ROBUST HABITAT  
[03:10:16] RESTORATION PROGRAM. WE HAVE OUR  
[03:10:19] PORTFOLIO PROGRAM AND INCLUDED IN THAT.  
[03:10:22] WE HAVE OUR WETLAND MITIGATION AND  
[03:10:24] HABITAT BANK THAT WE ARE IN THE PROCESS  
[03:10:26] OF ESTABLISHING. WE HAVE AN AMBITIOUS  
[03:10:28] GOAL TO EXPAND HABITAT RESTORATION  
[03:10:32] THROUGHOUT PORT PROPERTIES.  
[03:10:33] ADDITIONALLY, WE'VE STOOD UP THIS YEAR  
[03:10:36] WHAT WE CALL OUR ALTERNATIVE BANK LINE  
[03:10:38] STABILIZATION PROGRAM. IT IS A PROACTIVE  
[03:10:42] PROGRAM TO VISIT THE 15.1  
[03:10:46] MILES OF PORT SHORELINE TO LOOK FOR  
[03:10:47] OPPORTUNITIES TO STABILIZE SHORELINE  
[03:10:51] USING GREEN TECHNIQUES AND IN  
[03:10:55] THE PROCESS, ENHANCED SHORELINE HABITAT.  
[03:10:58] TO DATE, THE PORT HAS RESTORED OR  
[03:11:00] ENHANCED OVER 105 ACRES OF MARINE,  
[03:11:02] FRESHWATER AND ESTERN HABITAT AND  
[03:11:04] NUMEROUS SITES IN THE GREEN DUWAMISH  
[03:11:06] WATERSHED, ELLIOT BAY, AND PUGET SOUND.  
[03:11:08] AND WE'RE REALLY LOOKING FORWARD TO  
[03:11:10] DOING MORE. WE HAVE AN EXCITING PROJECT  
[03:11:12] UNDERWAY RIGHT NOW AT TERMINAL 117, NOW  
[03:11:15] CALLED THE DUWAMISH RIVER PEOPLE'S PARK



[03:11:18] THAT IS UNDERWAY AND WILL PROVIDE  
[03:11:20] VALUABLE HABITAT AND REFUGIA FOR  
[03:11:23] ORGANISMS IN THE DUWAMISH IS. NEXT  
[03:11:25] SLIDE, PLEASE. I THE FINAL TWO  
[03:11:29] BUCKETS OF WORK THAT WE DESCRIBE IN THIS  
[03:11:32] ACTION PLAN OR EXPANSION OF PUBLIC  
[03:11:33] AWARENESS AND SUSTAINING INTERNATIONAL  
[03:11:35] SUPPORT. PUBLIC AWARENESS PARTNERSHIP  
[03:11:39] WITH THE COMMUNITY IS A MAJOR COMPONENT  
[03:11:40] OF THE PORT'S MISSION AND VISION, AND ALL  
[03:11:43] THE INITIATIVES LISTED IN THIS ACTION  
[03:11:45] PLAN HAVE A PUBLIC FACING COMPONENT AND  
[03:11:48] RELY ON PUBLIC AWARENESS AND COMMUNITY  
[03:11:50] PARTICIPATION. AT THIS POINT, EVEN  
[03:11:52] THOUGH THE PORT DOES NOT HAVE A SPECIFIC  
[03:11:55] PROGRAM THAT'S GEARED TOWARDS EDUCATING  
[03:11:56] THE PUBLIC OCEAN ACIDIFICATION, OUR  
[03:11:59] SMITH COVE PROJECT DOES HAVE A  
[03:12:01] COMMUNITY SCIENCE COMPONENT, AND WE DO  
[03:12:03] AS PART OF OUR RECOMMENDATIONS, WE  
[03:12:05] RECOGNIZE THAT WE HAVE OPPORTUNITIES TO  
[03:12:08] FURTHER INTEGRATE THE SHARING OF  
[03:12:11] KNOWLEDGE AND OPPORTUNITIES TO WORK ON  
[03:12:14] OCEAN ACIDIFICATION THROUGHOUT MANY OF  
[03:12:16] OUR RESTORATION PROJECTS IN OTHER AREAS.  
[03:12:19] AND FINALLY OUR AND  
[03:12:23] FINALLY, OUR SUSTAINING OF INTERNATIONAL  
[03:12:25] SUPPORT. OBVIOUSLY, OUR COMMITMENT TO  
[03:12:27] JOIN THE OA ALLIANCE IS ONE WAY THAT WE  
[03:12:29] ARE SUSTAINING OUR INTERNATIONAL  
[03:12:31] SUPPORT. WE ALSO SIT AS  
[03:12:34] STAFF. I SAID ON THE EXECUTIVE  
[03:12:37] COMMITTEE FOR THE OA ALLIANCE WITH OTHER  
[03:12:40] TECHNICAL STAFF MEMBERS FROM ALL OVER  
[03:12:41] THE WORLD. AND WE ARE LOOKING TO START  
[03:12:46] PRESENTING AND PUBLICIZING OUR WORK ON  
[03:12:48] OA ALLIANCE TO HELP ENCOURAGE AND SHARE  
[03:12:50] THE WORK THAT WE'RE DOING. ALSO GENERATE  
[03:12:53] MORE IDEAS AS TO HOW WE AT A LOCAL LEVEL  
[03:12:55] AND ALSO AT A REGIONAL LEVEL CAN REALLY  
[03:12:58] CONTINUE THIS MOMENTUM FORWARD ON THIS  
[03:13:01] VERY IMPORTANT ISSUE. NEXT SLIDE,  
[03:13:03] PLEASE. AND THIS IS JUST A SUMMARY  
[03:13:08] SLIDE OF ALL THOSE SIX BUCKETS OF WORK  
[03:13:10] AND SOME OF THE REPRESENTATIVE  
[03:13:12] INITIATIVES ACROSS THE PORT WHERE HOW  
[03:13:16] THEY ALIGN WITH THE VARIOUS GOALS. SO  
[03:13:18] YOU CAN SEE THE GOALS THAT WE HAVE JUST  
[03:13:20] GONE THROUGH ACROSS THE TOP GOALS, ONE  
[03:13:22] THROUGH 6. AND THEN WE HAVE VARIOUS  
[03:13:24] INITIATIVES. AND THESE ARE NOT ALL THE  
[03:13:26] INITIATIVES AND THE ACTION PLAN, BUT  
[03:13:27] THIS IS JUST KIND OF A REPRESENTATIVE  
[03:13:29] LIST AND HOW THEY ADDRESS THE VARIOUS  
[03:13:33] GOALS ACROSS. SO YOU CAN SEE THAT MUCH  
[03:13:37] OF OUR EXISTING WORK HAS KIND OF CROSS  
[03:13:40] CUTTING IMPACTS RELATED TO OA, WHICH IS  
[03:13:43] REALLY NEAT. AND I THINK ULTIMATELY THIS  
[03:13:46] OA ACTION PLAN, WE CAN VIEW IT AS A  
[03:13:48] BASELINE, AND IT'S REALLY HELPED ME  
[03:13:51] UNDERSTAND THAT OA CAN BE A UNIFYING  
[03:13:53] THEME ACROSS ALL OF THESE INITIATIVES  
[03:13:55] THROUGHOUT THE PORT. NEXT SLIDE,

[03:13:56] PLEASE. AND SO,  
[03:14:00] AS I MENTIONED, THE OA ACTION PLAN ENDS  
[03:14:04] WITH SOME VOLUNTARY RECOMMENDATIONS.  
[03:14:06] THESE ARE PRIMARILY FOCUSED ON  
[03:14:08] STRENGTHENING THE WORK THAT WE'RE  
[03:14:10] ALREADY DOING ON A PARTICULARLY PUBLIC  
[03:14:13] AWARENESS AND ENGAGEMENT INTO RELEVANT  
[03:14:15] COMMUNITY EFFORTS. ALSO EXPLORING  
[03:14:18] OPPORTUNITIES FOR ADDITIONAL STUDIES ON  
[03:14:20] CARBON SEQUESTRATION AND ASSOCIATED OA  
[03:14:22] BENEFITS. FOR EXAMPLE, INTEGRATING  
[03:14:25] CARBON SEQUESTRATION MEASUREMENTS INTO  
[03:14:26] OUR HABITAT RESTORATION PROJECTS  
[03:14:28] INTO THOSE MONITORING METRICS SO WE CAN  
[03:14:31] BETTER UNDERSTAND OUR CONTRIBUTIONS  
[03:14:33] THERE. WE ARE CURRENTLY STARTING WHAT  
[03:14:37] WE'RE CALLING A KELP RESTORATION  
[03:14:38] LIMITING FACTORS ANALYSIS. AND REALLY  
[03:14:40] WHAT THAT MEANS IS WE'RE LOOKING AT  
[03:14:42] WHERE WE HAVE HEALTHY KELP BEDS AND  
[03:14:44] ELLIOTT BAY. WE CAN BETTER UNDERSTAND  
[03:14:46] WHERE THOSE ARE THRIVING AND CAN  
[03:14:51] HELP INFORM FUTURE RESTORATION EFFORTS  
[03:14:54] WITH KELP. KELP IS ONE OF THESE  
[03:14:57] ECOSYSTEMS THAT'S REALLY CRITICAL FOR  
[03:14:59] CARBON SEQUESTRATION. AND AGAIN, AS I  
[03:15:02] MENTIONED IN CORPORATION OF OA METRICS  
[03:15:03] INTO FUTURE HABITAT RESTORATION  
[03:15:05] MONITORING PROGRAM. SO THESE ARE SOME OF  
[03:15:07] THE VOLUNTARY RECOMMENDATIONS THAT WE'RE  
[03:15:09] LOOKING AT MOVING FORWARD TO HELP  
[03:15:12] STRENGTHEN OUR IMPACT ON OA.  
[03:15:16] NEXT SLIDE, PLEASE.  
[03:15:19] AND SO WHERE  
[03:15:20] ARE WE NOW? WE'VE FINISHED WRITING  
[03:15:24] THE OA ACTION PLAN AND THE CASE STUDY.  
[03:15:26] THE CASE STUDY IS ESSENTIALLY A TWO  
[03:15:28] PAGER THAT STATES WHY THE PORT HAD  
[03:15:31] DECIDED TO JOIN THE OA ALLIANCE. THE OA  
[03:15:33] ACTION PLAN IS ABOUT A 40 PAGE DOCUMENT,  
[03:15:36] AND ONCE WE HAVE PUT THOSE FINAL  
[03:15:39] FORMATTING TOUCHES ON IT, WHICH IS VERY  
[03:15:41] SOON, WE'LL SUBMIT THAT TO THE OA  
[03:15:43] ALLIANCE FOR PUBLICATION ON THEIR  
[03:15:45] WEBSITE AND FOR PUBLIC CONSUMPTION. WE  
[03:15:47] ALSO HAVE SOME PUBLIC COMMUNICATIONS  
[03:15:49] ALIGNED WITH THE COMPLETION  
[03:15:53] OF THE OA ACTION PLAN, AS WELL AS SOME  
[03:15:55] ACTIVITIES AT OUR SMITH COVE BLUE CARBON  
[03:15:57] SITE NEXT WEEK. AND WE'LL BE FOLLOWING  
[03:16:01] THIS EFFORT WITH SOME PLANNING FOR  
[03:16:02] IMPLEMENTATION OF THESE RECOMMENDATIONS,  
[03:16:05] AS WELL AS NOW THAT WE KNOW WHAT OUR  
[03:16:08] BASELINE IS AND WHAT WE'VE BEEN DOING,  
[03:16:10] PURSUING OPPORTUNITIES TO AMPLIFY THE  
[03:16:12] WORK THAT THE PORT AND OTHERS ARE DOING  
[03:16:13] ON ADDRESSING OCEAN ACIDIFICATION.  
[03:16:16] AND WITH THAT, I WILL CONCLUDE, I  
[03:16:19] BELIEVE THAT IS MY LAST SLIDE.  
[03:16:23] WELL, THANK YOU, KATHLEEN. THAT WAS A  
[03:16:26] SPECTACULAR SUMMARY, A REMARKABLE RATE,  
[03:16:29] ALSO SHOWING HOW CROSS CUTTING THE WORK  
[03:16:32] YOU DO AND HOW PROUD OF WE ALL ARE IN

[03:16:35] SANDY, YOU'RE OVERSEEING A PHENOMENAL  
[03:16:38] PROGRAM. I DON'T KNOW IF YOU'D LIKE TO  
[03:16:40] MAKE ANY SUMMATION COMMENTS BEFORE I GO  
[03:16:43] TO COMMISSIONERS. I JUST WANT TO ADD  
[03:16:46] THAT THIS IS JUST ANOTHER EXAMPLE OF THE  
[03:16:49] PORT STEPPING FORWARD IN A VOLUNTARY  
[03:16:52] WAY TO ENGAGE IN NOT  
[03:16:56] JUST LOCAL, BUT INTERNATIONAL EFFORTS ON  
[03:16:59] OUR ENVIRONMENTAL SIDE. AND SO NOT ONLY  
[03:17:04] HAVE WE BEEN DOING, I THINK, VERY GOOD  
[03:17:07] WORK, BUT THE STAFF AT THE  
[03:17:11] OA ALLIANCE HAVE REALLY  
[03:17:14] COMMENTED ABOUT ON THE THOROUGHNESS,  
[03:17:17] THE PROFESSIONALISM AND THE INNOVATION  
[03:17:20] THAT WE HAVE PRESENTED IN THIS  
[03:17:24] PLAN. AND SO I THINK THAT DOES SPEAK TO  
[03:17:27] THE CALIBER OF THE STAFF HERE THAT WAS  
[03:17:30] REFERENCED EARLIER UNDER EXECUTIVE  
[03:17:34] METRUCKS LEADERSHIP. AND I THINK IT  
[03:17:38] PROVIDES US YET ONE MORE OPPORTUNITY TO  
[03:17:40] NOT [inaudible 03:17:45]  
[03:17:45] AND CERTAINLY NOT JUST BE A MODEL FOR  
[03:17:47] OTHERS, BUT TO LEARN KIND OF THE BEST  
[03:17:50] AND MOST INNOVATIVE TECHNIQUES THAT ARE  
[03:17:51] HAPPENING AROUND THE WORLD. SO I  
[03:17:53] APPRECIATE THE COMMISSIONERS SUPPORT FOR  
[03:17:57] US KIND OF STEPPING OUT IN THESE AREAS.  
[03:18:01] I'M SURE THE PARTNERS WERE DUMFOUNDED  
[03:18:04] THAT A PORT WOULD BE INVOLVED WITH SO  
[03:18:05] MANY THINGS LIKE THIS. THEY WERE  
[03:18:07] PROBABLY IT WAS A GREAT SURPRISE. AND  
[03:18:09] THANK YOU FOR MAKING US PROUD IN THAT  
[03:18:12] CONTEXT. CLERK HART, WOULD YOU PLEASE GO  
[03:18:15] AROUND THE ROOM FOR ONE LAST TIME?  
[03:18:17] THANK YOU. BEFORE WE CALL THE ROLL, I  
[03:18:20] JUST WANT TO NOTE FOR THE RECORD THAT  
[03:18:22] COMMISSIONER BOWMAN HAD TO LEAVE THE  
[03:18:23] MEETING AT 3 15. SO WE WILL GO TO  
[03:18:26] COMMISSIONER CALKINS. THANK YOU,  
[03:18:30] KATHLEEN, FOR THE PRESENTATION. THIS IS  
[03:18:32] ANOTHER EXAMPLE OF HOW THE PORT IS  
[03:18:35] TAKING REAL LEADERSHIP ON ENVIRONMENTAL  
[03:18:37] ACTION. AND I THINK ONE OF  
[03:18:41] THE CRITIQUES THAT YOU'LL OFTEN HEAR AND  
[03:18:43] THAT HAS BEEN IN THE NEWS RECENTLY IS  
[03:18:45] THAT LARGE CORPORATIONS PRINCIPALLY,  
[03:18:48] BUT LARGE ORGANIZATIONS GENERALLY WILL  
[03:18:51] SPEND A LOT OF TIME ON PR AROUND THE  
[03:18:54] ENVIRONMENT, BUT NOT ON REAL ACTION, SO  
[03:18:57] CALLED GREEN WASHING. AND I THINK THE  
[03:18:59] EXAMPLES YOU GAVE TODAY IN YOUR  
[03:19:01] PRESENTATION ARE REAL ACTIONS TO ADDRESS  
[03:19:03] CLIMATE CHANGE AND OTHER ENVIRONMENTAL  
[03:19:05] CONCERNS AND AREN'T JUST GREEN WASHING.  
[03:19:07] SO I'M PROUD TO BE A PART OF AN  
[03:19:08] ORGANIZATION THAT IS TAKING THE LEAD.  
[03:19:10] AS YOU MENTIONED, THE FIRST PORT TO BE A  
[03:19:14] PART OF THE OCEAN ALLIANCE. THIS IS  
[03:19:17] EXCITING. APPRECIATE THE PRESENTATION.  
[03:19:21] IT'S ALWAYS FUN TO HEAR ABOUT THESE  
[03:19:24] LEADING EDGE EFFORTS TO ADDRESS REAL  
[03:19:27] ISSUES IN OUR PARTICULAR SPACE. AND  
[03:19:30] HOPEFULLY WHAT WE CAN DO IS CREATE A

[03:19:33] BLUEPRINT FOR OTHER PORTS AROUND THE  
[03:19:35] NATION IN THE WORLD TO DO THE SAME.  
[03:19:37] THANK YOU SO MUCH. THANK YOU.  
[03:19:40] COMMISSIONER CALKINS MOVING TO  
[03:19:41] COMMISSIONER CHO? YEAH. I JUST WANT TO  
[03:19:44] SAY THAT TO COMMISSIONER FILMS POINT, I  
[03:19:46] THINK A LOT OF PEOPLE WOULD BE SURPRISED  
[03:19:48] TO KNOW THAT WE ARE INVOLVED IN  
[03:19:49] INITIATIVES LIKE THIS, BUT I THINK IT  
[03:19:52] JUST SPEAKS TO THE FACT THAT ONE OF OUR  
[03:19:55] GOALS IS TO BE THE GREENISH SUPPORT ON  
[03:19:57] THE WEST COAST, IF NOT IN THE COUNTRY.  
[03:19:58] AND IF WE'RE EVER TO DO THAT, THIS IS  
[03:20:01] EXTREMELY IMPORTANT WORK. AND SO I WANT  
[03:20:03] TO THANK YOU, KATHLEEN AND SANDRA AND  
[03:20:05] OTHERS WHO ARE INVOLVED IN THIS PROJECT  
[03:20:07] FOR YOU. TERRIFIC WORK. I KNOW IT  
[03:20:10] DOESN'T ALWAYS GET THE ATTENTION. IT'S  
[03:20:13] NOT VERY HIGH IN THE SEXINESS METER,  
[03:20:14] BUT I THINK IT'S EXTREMELY IMPORTANT TO  
[03:20:16] WORK. SO I JUST WANTED TO SAY THANK YOU.  
[03:20:19] THANK YOU. SO SEXY. COME ON.  
[03:20:23] ANYWAY, NEXT. I'M SORRY. THANK YOU,  
[03:20:26] COMMISSIONER CHO COMMISSIONERS  
[03:20:28] STEINBRUECK. WELL, IT'S VERY THOUGHT  
[03:20:30] PROVOKING AND EXCITING. SO THANK YOU FOR  
[03:20:35] THAT GREAT PRESENTATION. KATHLEEN. I DO  
[03:20:38] HAVE A QUESTION OR TWO REGARDING THE  
[03:20:41] ACTION PLAN. IS THAT SOMETHING THAT GETS  
[03:20:45] REPORTED OUT ON AN ANNUAL BASIS IN TERMS  
[03:20:47] OF PROGRESS, GOAL SETTING, ET CETERA?  
[03:20:50] HOW DO WE MANAGE THE ACTION PLAN AND  
[03:20:54] ALL OF ITS PARTS? OF COURSE, MANY OF THE  
[03:20:57] THINGS THAT YOU MENTIONED WE'RE ALREADY  
[03:20:59] DOING, THERE ARE CERTAINLY NEW  
[03:21:01] OPPORTUNITIES AND NEW DIRECTIONS THAT  
[03:21:05] WE CAN GO WITH THIS. BUT DO  
[03:21:09] YOU EXPECT THERE WILL BE A REPORT OUT ON  
[03:21:13] A REGULAR BASIS ON THE ACTION PLAN?  
[03:21:17] THAT'S A GREAT QUESTION. AT THIS POINT  
[03:21:20] WITH THE OA ALLIANCE, WE DON'T HAVE  
[03:21:23] ANY REQUIRED REPORT OUT TIME FRAME.  
[03:21:27] AND THAT'S SOMETHING THAT I THINK WE AS  
[03:21:29] AN ORGANIZATION, CAN DETERMINE,  
[03:21:33] BECAUSE I THINK THAT THERE ARE SOME  
[03:21:35] AREAS WHERE WE WANT TO SET SOME GOALS  
[03:21:39] AND TRACK OUR PROGRESS, FOR EXAMPLE,  
[03:21:44] WITH, FOR EXAMPLE, INTEGRATING  
[03:21:47] MONITORING OF CARBON SEQUESTRATION  
[03:21:50] METRICS AT SOME OF OUR RESTORATION  
[03:21:52] AREAS, FOR EXAMPLE. WELL,  
[03:21:55] THAT'S GREAT. AND I DO THINK IT'S  
[03:21:57] IMPORTANT TO COMMUNICATE PUBLICLY TO THE  
[03:21:59] ACTION. ITEM SIX, EXPAND PUBLIC  
[03:22:02] AWARENESS. WE'RE DOING SO MANY THINGS,  
[03:22:05] AND I THINK THIS GIVES US AN OPPORTUNITY  
[03:22:09] TO KIND OF PUT THEM IN A DEFINING WAY AS  
[03:22:14] TO PURPOSE AND ACTIONABLE AREAS THAT THE  
[03:22:18] PORT IS WORKING, JUST NOT GREEN WASHING,  
[03:22:21] AS SOME WOULD LIKE TO ACCUSE, BUT TO  
[03:22:24] ACTUALLY BE DOING THINGS THAT ARE MAKING  
[03:22:26] A DIFFERENCE. AND WE'RE DOING A LOT OF  
[03:22:29] DIFFERENT THINGS THAT ARE MAKING A

[03:22:30] DIFFERENCE. CLEARLY, I WONDER ABOUT  
[03:22:34] CLOSER TO HOME. OF COURSE, WE'RE IN A  
[03:22:37] MAJOR ESTUARY CALLED THE SALISH SEA, THAT  
[03:22:42] DISCHARGES INTO THE OCEAN. SO EVERYTHING  
[03:22:44] THAT GOES INTO THE SALISH SEA  
[03:22:45] ULTIMATELY GETS WASHED  
[03:22:49] INTO THE OCEAN AND WASHED BACK AND MIXED  
[03:22:52] UP. AND WE KNOW WE'VE GOT PROBLEMS OF  
[03:22:56] ACIDIFICATION IN THE SALISH SEA AND  
[03:23:00] WARMING AND ALL THAT IN ,[inaudible 03:23:09]  
[03:23:06] I CAN'T SAY THANK YOU.  
[03:23:09] THERE YOU GO. TRIPPING OVER MY LETTERS.  
[03:23:13] WE ALSO KNOW THAT IT'S REALLY A  
[03:23:17] BIG TOILET BOWL FOR ALL THE  
[03:23:18] MUNICIPALITIES THAT SURROUND THE SALISH SEA,  
[03:23:22] AND PARTICULARLY HERE IN KING  
[03:23:24] COUNTY, WHERE COMBINED SEWER OVERFLOWS  
[03:23:28] CONTINUE TO BE UNDER COURT ORDER UNDER  
[03:23:32] CONTEMPT OF COURT OR WHATEVER IT'S  
[03:23:34] CALLED FOR, FAILURE TO MEET FEDERAL  
[03:23:37] CLEAN WATER STANDARDS EVERY YEAR,  
[03:23:40] DISCHARGING MILLIONS AND MILLIONS OF  
[03:23:43] GALLONS OF RAW SEWAGE AND STREET RUN  
[03:23:47] TOXIC STREET RUNOFF. WE'RE NOT  
[03:23:50] RESPONSIBLE FOR THAT. BUT I WONDER TO  
[03:23:53] WHAT EXTENT WHERE I'M GOING WITH THIS IS  
[03:23:56] PARTNERING OPPORTUNITIES WITH OUR ROLE  
[03:23:59] ON THE OA ALLIANCE  
[03:24:03] AND LOCAL JURISDICTIONS AND INDUSTRY,  
[03:24:06] IF THERE'S SOME PARTNERING OPPORTUNITIES  
[03:24:08] THERE TO HIGHLIGHT THE PROBLEMS  
[03:24:12] AND WHAT NEEDS TO BE DONE AS A  
[03:24:17] SUGGESTION OR A THOUGHT FROM THIS. AND  
[03:24:20] THEN SPEAKING OF PARTNERING, IT ALSO  
[03:24:22] SEEMS TO ME UNDER THE UNDER THE ACTION  
[03:24:26] ITEMS OF EXPANDING PUBLIC AWARENESS.  
[03:24:29] AS WE KNOW, THE AQUARIUM HAS GOT A MAJOR  
[03:24:33] EXPANSION PLAN UNDERWAY, AND I'M  
[03:24:36] GOING TO BE LEARNING MORE ABOUT THEIR  
[03:24:38] OCEANS PAVILION. BUT IT WOULD SEEM  
[03:24:41] TO ME THAT THAT MIGHT BE AN OPPORTUNITY  
[03:24:43] FOR THE PORT TO TELL ITS STORY ON A MORE  
[03:24:47] PERMANENT BASIS, TO MORE PEOPLE ON  
[03:24:50] THE SCIENCE END OF THINGS, IN PARTICULAR  
[03:24:53] ON THESE EFFORTS AND  
[03:24:57] THE SCIENCE BEHIND THEM. SO I JUST  
[03:25:00] WANTED TO FLAG THAT FOR MY COLLEAGUES  
[03:25:02] AND STUFF. THAT'S ALL I HAVE TO SAY,  
[03:25:04] BUT REALLY EXCITING WORK. THANK YOU.  
[03:25:08] THANK YOU. AND I REALLY THINK NOW THAT  
[03:25:11] WE HAVE OUR BASELINE OF UNDERSTANDING OF  
[03:25:14] WHAT WE AS THE PORT HAVE DONE, THAT  
[03:25:16] WE'RE NOW IN A GREAT POSITION TO  
[03:25:19] UNDERTAKE THEM OUTREACH TO SOME OF THOSE  
[03:25:21] PARTNERS THAT YOU MENTIONED,  
[03:25:22] COMMISSIONER STEINBRUECK, AND UNDERSTAND  
[03:25:24] WHAT THEY'RE DOING AND HOW WE CAN REALLY  
[03:25:28] COMPLEMENT EACH OTHER'S EFFORTS AND  
[03:25:30] UNDERSTAND WHERE FOLKS ARE RIGHT NOW.  
[03:25:32] KING COUNTY DOES NOT HAVE AN OA  
[03:25:33] ACTION PLAN. THE CITY OF SEATTLE, I  
[03:25:36] UNDERSTAND THE CITY OF SEATTLE IS IN THE  
[03:25:39] PROCESS OF DEVELOPING THEIRS. I DON'T

[03:25:41] KNOW EXACTLY WHAT THEIR STATUS IS.  
[03:25:43] WASHINGTON STATE, HOWEVER, DOES HAVE AN  
[03:25:45] OA ACTION PLAN, AND OUR WORK IS VERY  
[03:25:48] STRONGLY ALIGNED WITH MANY OF THE  
[03:25:49] PRINCIPLES THAT ARE OUTLINED IN THE  
[03:25:51] STATE ACTION PLAN. GOOD.  
[03:25:54] THANK YOU, COMMISSIONER STEINBRUECK  
[03:25:57] COMMISSIONER FELLEMAN. WELL, THANK YOU  
[03:25:59] AGAIN, KATHLEEN AND SANDY FOR ALL THAT.  
[03:26:02] AND I WAS ACTUALLY INVOLVED. IT WAS  
[03:26:04] ALMOST A DECADE AGO, I THINK, WHEN THE  
[03:26:06] STATE ACTION THEN GOT DEVELOPED, I WAS  
[03:26:08] STAFFING AT THE TIME. AND IT WAS  
[03:26:11] JUST ONE OF THE THINGS THAT I WOULD  
[03:26:13] ASSUME THAT WE HAVE BOTH A STATE OA  
[03:26:15] ACTION PLAN. WE ALSO HAVE A NEWLY FUNDED  
[03:26:18] KELP RESTORATION PLAN, AND THEY JUST  
[03:26:20] SEEM TO BE TO GET IN THE WORK THAT  
[03:26:23] YOU'RE ALREADY DOING KIND OF NATURAL  
[03:26:25] ALLIANCES AND POTENTIAL LOCAL FUNDING TO  
[03:26:29] CONTINUE THOSE WORTHY EFFORTS AND LOOK  
[03:26:32] FORWARD TO AND ALSO APPRECIATE YOUR  
[03:26:34] FACILITATING THE WORK OF THOSE FOLKS,  
[03:26:36] LIKE WE'RE GOING TO SEE ON THE ON THE 21 ST TO HAVE THE PSRF FOLKS.  
[03:26:41] AND I THINK NOAA IS GOING TO BE ON A BOAT.  
[03:26:44] AND I THINK THEY'RE GOING TO BE DOING LIKE A PBS  
[03:26:46] SPECIAL ON IT. AND IT'S PRETTY EXCITING  
[03:26:48] TO HAVE THE PORT COLLABORATING WITH THE  
[03:26:51] RESOURCES AND THE TALENT THAT YOU BRING  
[03:26:53] TO THOSE DISCUSSIONS. IT'S A FANTASTIC  
[03:26:57] THING. AND TO COMMISSIONER STEINBRUECK'S  
[03:27:00] POINT, WE'VE BEEN MEETING WITH THE  
[03:27:02] AQUARIUM, AND AS PART OF MY BUDGET  
[03:27:04] REQUEST, IS TO FURTHER DEVELOP THOSE  
[03:27:07] EDUCATIONAL OPPORTUNITIES. BUT IN TERMS  
[03:27:10] OF THE OTHER EXPANDED ENGAGEMENT,  
[03:27:13] PUBLIC EDUCATION, WHATEVER, I'M LOOKING  
[03:27:15] FORWARD TO SEEING OUR TRIBAL INTERNSHIP  
[03:27:18] PROGRAM GET MORE HANDS WET.  
[03:27:22] WE OBVIOUSLY HAD A, AS WE WERE EXPANDING OUR  
[03:27:25] TRAVEL INTERNSHIP PROGRAM, WE WERE IN  
[03:27:27] COVID CONDITIONS. AND SO I KNOW THEY'VE  
[03:27:29] EXPRESSED A LOT OF INTEREST TO DO A  
[03:27:31] LITTLE BIT MORE EXPERIENTIAL EFFORTS.  
[03:27:33] AND I KNOW SPECIFICALLY KELP  
[03:27:38] AND EEL GRASS WERE BROUGHT TO MY  
[03:27:39] ATTENTION FROM A COUNCIL MEMBER FROM  
[03:27:42] MUCKLESHOOT. AND I KNOW CHAIRMAN FORMAN  
[03:27:45] WAS ONE OF THE EARLIER OBSERVERS OF THE  
[03:27:49] DISAPPEARANCE OF KELP, AND THAT PROBLEM  
[03:27:51] IS OBVIOUSLY COAST WIDE. AND AND I THINK  
[03:27:55] YOU KNOW, BUT MOST PEOPLE DON'T KNOW  
[03:27:58] THAT OUR REGION IS PARTICULARLY  
[03:28:01] VULNERABLE TO OCEAN ACIDIFICATION AND  
[03:28:03] WHICH HAS A LOT TO DO WITH THE UPWELLING  
[03:28:06] OFF THE COAST AND BEING INFECTED IN  
[03:28:09] DEPTH INTO THE TRACES OF JUAN DEFUCA AND  
[03:28:11] THINGS LIKE THAT. THE ONLY OTHER TWO  
[03:28:14] THINGS THAT THAT IN TERMS OF OTHER  
[03:28:16] THINGS THAT WE COULD TAKE CREDIT FOR IN  
[03:28:18] COLLABORATION AT THE INTERNATIONAL LEVEL  
[03:28:20] WOULD BE THE IMO THAT WE'RE WORKING  
[03:28:23] TOWARDS, AS WELL AS MARITIME BLUE THAT

[03:28:25] WE JUST HEARD ABOUT, WHICH ARE FURTHER  
[03:28:27] REGIONAL, NATIONAL INTERNATIONAL  
[03:28:30] COLLABORATION. THE ONLY FUN QUESTION I  
[03:28:33] HAVE, I GUESS IF I WASN'T ASKING ANY  
[03:28:35] QUESTIONS THERE AT ALL, I THINK I'VE  
[03:28:37] ASKED YOU, KATHLEEN, BEFORE THERE IS  
[03:28:39] THAT INTERNATIONAL LIKE KELP ASSESSMENT  
[03:28:43] THAT THE COUSTEAU GRANDDAUGHTER WAS  
[03:28:47] WORKING ON. I FORGOT THE ACRONYM FOR IT.  
[03:28:49] IT'S OPTIONS 2050. AND I LOOKED INTO  
[03:28:52] THAT. AND THEY REALLY DON'T HAVE THAT  
[03:28:54] MANY ACTIVE PROJECTS. FROM WHAT I CAN  
[03:28:56] TELL, THEY HAVE ONE PROJECT THAT'S  
[03:28:58] CALLED IT'S A SEAWEED AQUACULTURE, AND  
[03:29:00] THEY'RE LOOKING AT KIND OF HOW THAT CAN  
[03:29:04] BE UTILIZED TO HELP REGENERATE OCEANS.  
[03:29:08] AND AT THIS POINT, THEY DON'T HAVE  
[03:29:11] ANYTHING THAT I'VE SEEN PUBLICLY  
[03:29:13] AVAILABLE THAT SHARE SOME OF THE OTHER  
[03:29:15] WORK THAT THEY'RE DOING RELATED TO, FOR  
[03:29:17] EXAMPLE, RESTORATION OF KELP FORESTS OR  
[03:29:21] OTHERS. SO I THINK IT'S SOMETHING THAT  
[03:29:23] WE CAN KEEP AN EYE ON AND TRACK AND SEE  
[03:29:26] WHAT THEY'RE DOING AND SEE WHERE THERE'S  
[03:29:29] A POTENTIAL IN THE FUTURE TO INTERSECT  
[03:29:33] THERE OR LEARN FROM THEM. BUT RIGHT NOW,  
[03:29:36] I'M NOT SEEING ANY REAL ACTIVE  
[03:29:40] PROJECTS IN THIS REGION WITH THEM. MY  
[03:29:43] UNDERSTANDING WAS IT WAS GOING TO BE  
[03:29:45] LIKE A DAY OR A WEEK OF HELP ASSESSMENT,  
[03:29:48] A GLOBAL HELP ASSESSMENT. THAT WAS THE  
[03:29:51] ONE THING I HEARD ABOUT. BUT FOR  
[03:29:54] WHAT IT'S WORTH ANYWAY, SO WE'RE GOING  
[03:29:57] TO BE HOPEFULLY FINDING BETTER PLACES IN  
[03:30:01] ELLIOTT BAY, DO CULTIVATE KELP. I GUESS  
[03:30:03] SMITH COVE HASN'T BEEN THE MOST  
[03:30:06] SUCCESSFUL, AND I'M LOOKING AT HOPEFULLY  
[03:30:09] COLLABORATING WITH WE HAVE A MEETING  
[03:30:11] COMING UP THAT I JUST GOT CONFIRMATION  
[03:30:14] THAT WITH SUQUAMISH AND SEA  
[03:30:18] GRANT AND OTHER FOLKS TO TALK ABOUT SOME  
[03:30:21] STUFF WE MIGHT BE ABLE TO DO WITH KELP  
[03:30:23] AND POTENTIALLY ASSOCIATED WITH THE FISH  
[03:30:26] PEN. I WOULD LOVE TO HAVE YOU IN THAT  
[03:30:28] CONVERSATION AND LOOK FORWARD TO FURTHER  
[03:30:33] HELPING CONVERSATIONS. SO WITH THAT,  
[03:30:37] UNLESS THERE ARE OTHER QUESTIONS OF YOU  
[03:30:39] FIND PEOPLE, WE DON'T NEED TO KEEP YOU  
[03:30:40] ANY LONGER AND VERY MUCH APPRECIATE ALL  
[03:30:43] THE EFFORTS THAT YOU'VE BEEN DOING.  
[03:30:45] COMMISSIONER EXECUTIVE METRUCK. DO YOU  
[03:30:48] WANT TO WAX ELOQUENT WITH THE SEAWEEDES?  
[03:30:51] I LOVE THAT. WHAT WAS THAT KELPING  
[03:30:55] ANYWAY? I APPRECIATE ALL THE EFFORT. I  
[03:30:57] THINK IT JUST SHOWS ME ACROSS THE  
[03:30:59] DIFFERENT MEDIUMS OF ALL OF OUR EFFORTS  
[03:31:01] AND SUSTAINABILITY ACROSS THAT. AND I  
[03:31:03] THANK YOU, KATHLEEN, FOR DOING THIS HARD  
[03:31:05] WORK ON THIS. BUT AGAIN, IT'S LOOKING  
[03:31:07] WHAT YOU WERE TALKING ABOUT,  
[03:31:08] COMMISSIONERS LIKE, WHAT ELSE CAN WE DO?  
[03:31:10] AND SO I THINK THAT AS WE GO FORWARD,  
[03:31:12] WE'LL CONTINUE TO CONTINUE THESE

[03:31:14] EFFORTS. SO THANK YOU. GREAT THANK  
[03:31:18] YOU VERY MUCH. WELL, WITH THAT OF  
[03:31:20] HEARING NO FURTHER QUESTIONS THAT  
[03:31:22] CONCLUDES OUR SCHEDULED BUSINESS FOR THE  
[03:31:24] DAY. BUT WE ARE ASKING  
[03:31:27] IF THERE ARE ANY ITEMS, EMOTIONS RELATED  
[03:31:29] TO COMMITTEE REFERRALS OR ANY CLOSING  
[03:31:32] COMMENTS. AND WITH THAT CLERK HART,  
[03:31:34] LEAVE, CALL THE ROLL FOR ONE LAST TIME.  
[03:31:37] TAKE IT OUT OF ORDER. I SEE COMMISSIONER  
[03:31:39] STEINBRUECK HAS THIS HAND UP. OH, WELL,  
[03:31:41] WE DON'T NEED TO GO OUT OF ORDER. I CAN  
[03:31:44] WAIT MY TURN. OKAY. IF YOU DON'T WANT  
[03:31:47] SOMEBODY ELSE. WELL, LET'S DO THE ROUND.  
[03:31:50] COMMISSIONER CALKINS, ACTUALLY, I DON'T  
[03:31:53] HAVE ANY WRAP UP COMMENTS FOR TODAY.  
[03:31:56] THANKS. THANK YOU, COMMISSIONER CHO, I  
[03:31:58] NOTHING FOR ME, THE THANK YOU. THANK YOU.  
[03:32:00] SEE HOW FAST IT WAS BACK TO YOU,  
[03:32:02] COMMISSIONERS. STEINBRUECK.  
[03:32:05] WELL, SPEAKING OF ALL THESE GREAT  
[03:32:09] PROJECTS AND INITIATIVES ADDRESSING  
[03:32:13] MARINE BLUE AND MARINE ECOSYSTEMS  
[03:32:17] AND OCEAN ACIDIFICATION, I JUST WANTED  
[03:32:18] TO MENTION THAT FRIDAY ON JULY 23 RD  
[03:32:23] FROM 9:00AM TO 10:00AM, IS A  
[03:32:26] SMALL EVENT WHEREBY I'LL BE HELPING  
[03:32:30] PLANT SOME SEEDS. NOW, I'VE BEEN A  
[03:32:32] FARMER SINCE I WAS FIVE IN MY BACKYARD P  
[03:32:35] PATCH AND NOW IN MY COMMUNITY GARDEN.  
[03:32:37] BUT THIS IS ACTUALLY PLANTING SEEDS TO  
[03:32:40] GROW OYSTERS, NOT JUST ANY OYSTERS.  
[03:32:43] THIS IS OLYMPIA OYSTER, SOME OF THE  
[03:32:46] TASTIEST YOU'LL EVER FIND, AND  
[03:32:49] APPARENTLY THE MOST INDIGENOUS FORM OF  
[03:32:52] OYSTERS IN OUR REGION. ANYWAY, IT'S PART  
[03:32:55] OF A LARGER EFFORT THAT COMMISSIONER  
[03:32:57] FELLEMAN HAS BEEN A LEADER ON. AND I AM  
[03:33:01] FORTUNATE ENOUGH TO HAVE THE OPPORTUNITY  
[03:33:03] TO PARTICIPATE, ALONG WITH COMMISSIONER  
[03:33:05] BOWMAN AS CO CHAIRS OF THE  
[03:33:08] SUSTAINABILITY, ENVIRONMENT AND CLIMATE  
[03:33:12] PROTECTION COMMITTEE OR SOMETHING LIKE  
[03:33:14] THAT. BUT YOU'RE ALL INVITED, I THINK.  
[03:33:18] AND IT SHOULD BE FUN. IT'LL BE A NEW  
[03:33:21] EXPERIENCE FOR ME AS WELL. I'VE NEVER  
[03:33:23] PLANTED OYSTER SEEDS OR SEEN THEM  
[03:33:25] PLANTED. I SHOULD MENTION ALSO, THIS IS  
[03:33:29] IN THE CONTEXT OF EXPERIMENTATION WITH  
[03:33:33] REGROWING EEL GRASS AND KELP BEDS.  
[03:33:36] IT REMINDS ME A LITTLE BIT OF THE  
[03:33:38] LANDSLIDE WHERE I HAVE A LITTLE MORE  
[03:33:40] EXPERIENCE AND KNOWLEDGE OF TRYING TO  
[03:33:42] CREATE TO RECREATE WETLANDS.  
[03:33:47] ENGINEERED WETLANDS, BASICALLY. AND  
[03:33:49] THERE'S BEEN A WHOLE LOT OF  
[03:33:50] EXPERIMENTATION HERE. I BECAUSE WETLANDS  
[03:33:54] HAVE HISTORICALLY BEEN SOMETHING VERY  
[03:33:56] NATURAL THAT OCCURS OVER MILLENNIA AND  
[03:34:00] UNDER CERTAIN CONDITIONS. BUT CAN WE  
[03:34:03] RECREATE THE CONDITIONS HERE WHEREBY EEL  
[03:34:07] GRASS, KELP AND, YES, OYSTERS CAN THRIVE  
[03:34:11] AND DO ALL THEIR GREAT GOOD ECOSERVICES



[03:34:15] THAT WE'VE BEEN HEARING A LOT ABOUT  
[03:34:16] TODAY. SO THAT SOUNDS PRETTY EXCITING.  
[03:34:19] NOW, I SHOULD MENTION ALSO THAT'S THE  
[03:34:21] SAME DAY THE CRUISE CONTROL FOLKS ARE  
[03:34:26] PLANNING A PROTEST. I HOPE THAT THEY  
[03:34:28] DON'T POISON OUR LITTLE BABY OYSTER  
[03:34:32] SEEDS. BUT ANYWAY, WE'LL SEE.  
[03:34:34] AND THAT WASN'T NECESSARILY PLUGGED FOR  
[03:34:38] CRUISE CONTROL, BUT I SHOULD MENTION  
[03:34:39] IT'S THE SAME DAY. SO A LOT GOING ON  
[03:34:42] COMMISSIONER FELLEMAN. IF I'M ACTING OUT  
[03:34:45] OF ORDER, YOU CAN BE LATER.  
[03:34:48] FREE ADVERTISING. FOR WHOMEVER? ANYWAY,  
[03:34:51] I SAW SANDY'S  
[03:34:55] ATTENTION GOT RAISED. ONE OF THE THINGS,  
[03:34:57] IF I COULD, PERHAPS FIRST OF ALL,  
[03:35:00] IT WAS ANOXIA THAT YOU WERE TALKING  
[03:35:03] ABOUT WAS THE LACK OF OXYGEN. NOT  
[03:35:05] OXYGENATION. OKAY. NO, THE LACK OF  
[03:35:08] OXYGEN, LACK OF OXYGEN. AND THE  
[03:35:11] SCIENTISTS THERE, RIGHT. THANK YOU.  
[03:35:14] NUTRIENT STUFFED. BUT THAT'S NICE IN THE  
[03:35:16] BACKGROUND, BY THE WAY. BUT THE OTHER  
[03:35:18] THING THAT SANDY MIGHT HAVE SAID LETTER  
[03:35:20] SAY IT IS THAT WHILE OLYMPIA OYSTERS ARE  
[03:35:23] TASTY, WE'RE NOT ENCOURAGING THEM TO BE  
[03:35:25] EATEN FROM ELLIOT BIT. CORRECT.  
[03:35:28] I'M SURE THERE'S SOME RESTAURANTS NEARBY  
[03:35:31] THAT WOULD LOVE A SUPPLY. NO, NO,  
[03:35:35] NOT A PERMANENT SHELLFISH,  
[03:35:40] NO FARMING, NO FERRY. I DON'T  
[03:35:43] KNOW IF YOU HAD ANYTHING ELSE YOU WANTED  
[03:35:45] TO RESPOND TO IS JUST STEINBREUCKS, BUT  
[03:35:47] YOU'LL HAVE THE LAST WORD, ACTUALLY,  
[03:35:49] BEFORE STEVE, I'M DONE. THANKS.  
[03:35:53] OKAY. DO YOU THINK LAST THREE YOU  
[03:35:55] SANDRA? NO, I APPRECIATE THE  
[03:35:58] REFERENCE. COMMISSIONER, TIME TO THE  
[03:36:00] EVENT NEXT WEEK AND LOOK FORWARD TO  
[03:36:03] HAVING YOU OUT THERE. GREAT. SHOULD BE  
[03:36:06] FUN, MR. ELEMENT. CLOSING COMMENTS.  
[03:36:10] I WILL LEAVE THAT TO EXECUTIVE METRUCK.  
[03:36:14] THIS HAS BEEN VERY FUN TO END ON ALL  
[03:36:16] THIS BLUENESS. AND HAVING YOU AS OUR  
[03:36:20] SALTY DOG LEADER MAKES IT THAT MUCH  
[03:36:23] EASIER HAVING THE SUPPORT THAT OUR STAFF  
[03:36:24] GET FOR DOING THIS WORK. I GREATLY  
[03:36:27] APPRECIATE THIS AS BEING ONE MORE  
[03:36:28] REFLECTION OF WHY WE'RE SO HAPPY TO HAVE  
[03:36:31] YOU STILL AT THE HELM. YOU WANT TO CLOSE  
[03:36:33] US OUT? YEAH, THANKS. THANKS, MR.  
[03:36:36] PRESIDENT. AND IT IS A GOOD WAY TO LOOK  
[03:36:39] AT THE THINGS THAT WE'RE ACCOMPLISHING  
[03:36:40] MOVING FORWARD. I KNOW WE ALSO WE HAVE  
[03:36:44] MORE WORK TO DO, OF COURSE, BUT IT'S  
[03:36:46] GOOD TO LOOK AT THE WORK THAT WE'VE DONE  
[03:36:47] IN THE WORK THAT'S ONGOING RIGHT NOW.  
[03:36:50] AND THANKS FOR THANK YOU  
[03:36:53] FOR YOUR ATTENTION TODAY AND GOING  
[03:36:54] THROUGH LOTS OF GOOD THINGS GOING ON.  
[03:36:56] AND AND THE WORK IS WE CONTINUE THE  
[03:36:59] SECOND HALF OF THE YEAR. WE'LL CONTINUE  
[03:37:01] TO BE BUSY FOR US HERE AT THE PORT, SO

[03:37:03] OKAY, HERE'S TO STAYING BLUE IN THE  
[03:37:07] SKY AND IN THE SEA. THANK YOU SO MUCH.  
[03:37:10] WELL, NOW, ADJOURN, OUR MEETING AT 3 47.  
[03:37:14] BYE BYE. MEETING IS ADJOURNED. THANK  
[03:37:16] YOU. THANKS.

END OF TRANSCRIPT